

START OF TRANSCRIPT

[00:00:28] GOOD MORNING. THIS IS COMMISSIONERS
[00:00:30] PRESIDENT FRED FELLEMAN CONVENING THE
[00:00:32] REGULAR MEETING OF DECEMBER 24, 2021.
[00:00:34] THE TIME NOW IS 10:33.
[00:00:38] WE'RE MEETING REMOTELY TODAY BY VIA
[00:00:40] TEAMS TO COMPLY WITH THE SENATE
[00:00:42] CONCURRENT RESOLUTION 8402 AND IN
[00:00:45] ACCORDANCE WITH GOVERNOR INSLEE'S
[00:00:46] PROCLAMATION 2028. PRESENT WITH ME
[00:00:49] TODAY. OUR COMMISSIONERS IS BOWMAN,
[00:00:50] CALKINS, CHO AND STEINBRUECK, WHO ARE
[00:00:53] CURRENTLY GATHERED ON THE EXECUTIVE LINE
[00:00:55] AWAITING THE OPENING OF THE PUBLIC
[00:00:57] MEETING. WE'LL IMMEDIATELY RECESS TO THE
[00:00:59] EXECUTIVE SESSION TO DISCUSS THREE ITEMS
[00:01:02] ONE REGARDING LITIGATION OR POTENTIAL
[00:01:04] LITIGATION OR LEGAL RISK PER
[00:01:07] RCW 42.30.110.1 (i) ONE REGARDING
[00:01:11] THE LITIGATION EXEMPTION JUST CITED A
[00:01:14] NATIONAL SECURITY PER RCW 42.30.110.1 (g)
[00:01:32] FOR APPROXIMATELY 35 MINUTES AND WILL
[00:01:34] RECONVENE IN PUBLIC SESSION AT NOON.
[00:01:37] WE'LL NOW GO OVER TO THE EXECUTIVE
[00:01:39] SESSION. THANK YOU. GOOD AFTERNOON.
[00:01:42] THIS IS COMMISSIONERS PRESIDENT FRED
[00:01:44] FELLEMAN RECONVENING THE REGULAR MEETING
[00:01:46] OF DECEMBER 14, 2021. THE TIME NOW IS
[00:01:49] TWELVE AND TWO. WE'RE MEETING REMOTELY
[00:01:52] TODAY VIA TEAMS TO COMPLY WITH SENATE
[00:01:54] CONCURRENT RESOLUTION 84. TWO AND IN
[00:01:57] ACCORDANCE WITH GOVERNOR INSLEE'S
[00:01:58] PROCLAMATION 2028. PRESENT WITH ME TODAY
[00:02:02] ARE COMMISSIONERS CALKINS CHO.
[00:02:05] I BELIEVE STEINBRUECK HAS JOINED AND WE
[00:02:08] EXPECT COMMISSIONER BOWMAN SHORTLY.
[00:02:10] I'LL ASK THE CLERK TO DO A ROLL CALL OF
[00:02:12] ALL COMMISSIONER CHO ENSURE EVERYONE IS
[00:02:14] ONLINE. CLERK HART,
[00:02:17] THANK YOU, MR. COMMISSIONERS PRESIDENT,
[00:02:18] I AM JUST LOOKING HERE AT OUR ATTENDEES
[00:02:21] LIST BEGINNING WITH COMMISSIONER CALKINS
[00:02:25] HERE. THANK YOU, COMMISSIONERS CHO.
[00:02:28] THANK YOU, COMMISSIONERS STEINBRUECK.
[00:02:33] WE ARE STILL WAITING FOR COMMISSIONER
[00:02:35] STEINBRUECK AND COMMISSIONER BOWMAN AND
[00:02:36] COMMISSIONER FELLEMAN. COMMISSIONER
[00:02:39] BOWMAN JUST WALKED BY THE DOOR. I THINK
[00:02:41] SHE'S JUST GRABBING A CUP OF WATER AND I
[00:02:44] AM PRESENT AND SHE'S WALKING BACK TO HER
[00:02:46] DESK. I JUST SAW AGAIN. WONDERFUL. WE DO
[00:02:49] HAVE A QUORUM. VERY GOOD. TODAY'S
[00:02:51] MEETING IS STRUCTURED FOR OUR VIRTUAL
[00:02:53] FORMAT. WE'VE MADE SPECIAL ARRANGEMENTS
[00:02:55] TO PROVIDE FOR REMOTE PARTICIPATION FOR
[00:02:57] ALL OF OUR STAFF AND COMMISSIONERS.
[00:02:59] LATER WE'LL TAKE PUBLIC COMMENT FROM
[00:03:01] PEOPLE WHO ARE PARTICIPATING BY TEAMS
[00:03:03] AND WHO HAVE SIGNED UP TO SPEAK. ALL
[00:03:05] VOTES TODAY WILL BE TAKEN BY THE ROLL
[00:03:07] CALL METHOD, SINCE ALL COMMISSIONERS ARE
[00:03:09] PARTICIPATING REMOTELY, THAT'S FOR EACH

[00:03:11] COMMISSION VOTE, THE CLERK WILL CALL
[00:03:13] EACH COMMISSIONER'S NAME ON THE TEAM'S
[00:03:16] CALL WILL MAKE SURE THEY ARE UNMUTED.
[00:03:18] SOMEBODY SHOULD BE MUTED AS WE SPEAK
[00:03:20] RIGHT NOW AND THEN ANSWER YES. YOUR NAME
[00:03:23] TO BE EQUITABLE. WE'LL ASK ALL
[00:03:25] COMMISSIONER CHO SPEAK IN TURN AND WAIT
[00:03:27] TO BE RECOGNIZED BEFORE SPEAKING AS MUCH
[00:03:29] AS POSSIBLE. WE ARE MEETING TODAY
[00:03:33] ON THE ANCESTRAL LANDS AND WATERS OF THE
[00:03:35] COAST SALISH, PEOPLE WITH WHOM WE SHARE
[00:03:37] A COMMITMENT TO STEWARD THESE NATURAL
[00:03:38] RESOURCES FOR FUTURE GENERATIONS. THIS
[00:03:41] MEETING IS BEING DIGITALLY RECORDED AND
[00:03:43] MAY BE VIEWED OR HEARD AT ANY TIME ON
[00:03:45] THE PORT WEBSITE AND MAY BE REBROADCAST
[00:03:47] BY KING COUNTY TELEVISION. PLEASE STAND
[00:03:50] OR JOIN US FOR THE PLEDGE OF ALLEGIANCE.
[00:03:54] I PLEDGE ALLEGIANCE TO THE FLAG OF THE
[00:03:57] UNITED STATES OF AMERICA AND TO THE
[00:03:59] REPUBLIC FOR WHICH IT STANDS. ONE NATION
[00:04:02] UNDER GOD INDIVISIBLE WITH LIBERTY AND
[00:04:04] JUSTICE FOR ALL. THE FIRST ITEM
[00:04:08] OF BUSINESS TODAY IS THE APPROVAL OF THE
[00:04:09] AGENDA. COMMISSIONERS IS PLEASE UNMUTE
[00:04:12] YOURSELVES. I'M GOING TO ASK EACH
[00:04:13] COMMISSIONERS IN TURN IF THEY HAVE ANY
[00:04:15] MOTIONS TO REARRANGE THE ORDERS OF THE
[00:04:17] DAY. AND IF YOU DO, I'LL ASK FOR A
[00:04:19] SECOND. PLEASE RESPOND WHEN THE CLERK
[00:04:22] CALLS YOUR NAME. IF YOU HAVE NO CHANGES,
[00:04:24] JUST SAY NONE. CLERK HART, PLEASE CALL
[00:04:26] THE ROLL FOR ANY CHANGES TO THE AGENDA.
[00:04:43] CLERK HART, YOU'RE MUTED COMMISSIONER
[00:04:49] FELLEMAN. NONE FOR ME. IF YOU JUST WANT
[00:04:51] TO GO THROUGH THERE ALL YOURSELF. NO
[00:04:53] CHANGES. VERY GOOD.
[00:04:57] NO CHANGES FOR ME EITHER. THANK YOU.
[00:04:59] THANK YOU. AND COMMISSIONERS
[00:05:04] BOWMAN.
[00:05:07] COMMISSIONER BOWMAN, ARE YOU ONLINE AT
[00:05:09] THIS TIME? AGAIN
[00:05:13] JUST PASSED BY THOSE I SEE NO CHANGES AT
[00:05:16] THIS TIME. SO WE WILL THEN SAY THE
[00:05:18] AGENDA IS APPROVED. NEXT ON OUR AGENDA
[00:05:23] IS THE SPECIAL ORDERS OF THE DAY.
[00:05:28] CLERK HART, PLEASE READ THEM INTO THE
[00:05:31] RECORD AND LET
[00:05:35] ME JUST SEE. CAN SOMEBODY TEXT CLERK HART? I
[00:05:39] MEAN, CLERK HART, YOU'RE MUTED. I SEE YOU
[00:05:42] ONLINE.
[00:05:46] CLERK HART IS HAVING A HARD TIME TO
[00:05:48] COMMUNICATE. COULD YOU CHECK HER OFFICE,
[00:05:49] PLEASE? ALL RIGHT.
[00:05:54] SHE'S JUST HAVING A COMPUTER ISSUE RIGHT
[00:05:57] NOW. SHE'S RESTARTING. SHE'LL REJOIN US
[00:06:00] SHORTLY. OKAY. SO THANK
[00:06:05] YOU. CLERK HART. AS IS OUR USUAL
[00:06:07] TRADITION AT THIS TIME, WE REFLECT ON
[00:06:09] WHAT WE'VE ACCOMPLISHED AS A BODY OVER
[00:06:11] THE LAST YEAR. TODAY'S MEETING MARKS THE
[00:06:13] FINAL COMMISSION PUBLIC SESSION OF 2021,
[00:06:16] WHICH IS ALSO REPORTS 110TH BIRTHDAY.

[00:06:19] IT ALSO MARKS THE END OF MY TENURE AS
[00:06:21] COMMISSION PRESIDENT AND WILL BE THE
[00:06:22] LAST MEETING FOR COMMISSIONERS STEPHANIE
[00:06:24] BOWMAN AND PETER STEINBRUECK. AND LET ME
[00:06:26] SAY COMMISSIONER STEINBRUECK AS OUR
[00:06:28] RECENT PAST PRESIDENT, IT WOULDN'T HAVE
[00:06:31] HURT YOU TO TELL US ME A LITTLE BIT MORE
[00:06:33] FORTHCOMING ABOUT JUST HOW MUCH TIME,
[00:06:35] COMMITMENT AND PATIENCE IS REQUIRED TO
[00:06:37] BE A COMMISSIONERS PRESIDENT. I'M JUST
[00:06:39] SAYING I'LL GIVE ALL COMMISSIONERS AN
[00:06:42] OPPORTUNITY TO SAY A FEW WORDS ABOUT
[00:06:44] THEIR COLLEAGUES. AFTER I SUMMARIZED
[00:06:46] SOME OF THE GREAT ACCOMPLISHMENTS WE'VE
[00:06:47] MADE TOGETHER IN 2021, WE BEGAN THIS
[00:06:50] YEAR CAUTIOUSLY OPTIMISTIC ABOUT
[00:06:52] RECOVERY, BUT ALSO KEENLY AWARE OF THE
[00:06:54] PANDEMIC WAS STILL EXACERBATING THE
[00:06:57] PERVASIVE SOCIAL AND ECONOMIC INEQUITIES
[00:06:59] IN OUR SOCIETY. WE STAYED FOCUSED.
[00:07:01] PLEASE MEET YOUR MIC. SO WE STAYED
[00:07:03] FOCUSED ON OUR MISSION OF CREATING
[00:07:05] BROADBASED ECONOMIC OPPORTUNITIES BY
[00:07:07] BUILDING, MAINTAINING, AND OPERATING OUR
[00:07:09] GATEWAYS TO SUSTAIN THE REGION'S
[00:07:12] ECONOMIC BASE AND CREATE THE JOBS OF THE
[00:07:14] FUTURE. HOWEVER, FOR US TO FULLY REALIZE
[00:07:17] OUR MISSION, WE ALSO FOCUS ON HOW WE
[00:07:19] OPERATE AND HOW WE BUILD. WE'VE ALREADY
[00:07:22] MADE EXTRAORDINARY STRIDES IN 2021, AND
[00:07:24] WE'LL DO EVEN MORE IN 2022. THIS IS DUE
[00:07:27] IN LARGE PART BY THE EXTRA TIME TAKEN IN
[00:07:29] THE DEVELOPMENT OF THE 2022 BUDGET.
[00:07:31] THIS YEAR WITH EXECUTIVE METRUCK, WE'VE
[00:07:34] BEEN ABLE TO CREATE A MORE UNIFIED PORT
[00:07:35] VISION THROUGH THE INTEGRATION OF
[00:07:37] COMMISSION PRIORITIES WITH THE PORT'S
[00:07:39] MISSION. THIS HAS ENABLED US TO CONTINUE
[00:07:41] TO MEET THE PORT'S IMMEDIATE NEEDS WHILE
[00:07:43] PREPARING FOR MAJOR TRANSFORMATIONS TO
[00:07:45] COME IN OUR REGION AND TO THE PLANET AS
[00:07:48] SEVERE STORMS, TORNADOES, FLOODS AND
[00:07:50] FIRES WREAK HAVOC ON ALL WE HOLD DEAR.
[00:07:53] SOME OF THE WAYS WE ADDRESS THESE
[00:07:55] CHALLENGES IS BY KEEPING HEALTH AND
[00:07:57] SURETY CENTRAL TO EVERYTHING WE DO,
[00:07:59] CONTINUING TO INVEST IN CAPITAL PROJECTS
[00:08:01] AND BY EXPANDING OUR COMMITMENTS TO
[00:08:03] SUSTAINABILITY AND EQUITY, MAKING THEM
[00:08:05] NOT JUST PROGRAMS BUT INTEGRAL PARTS OF
[00:08:07] PORT OPERATIONS, FROM KELP TO KILLER
[00:08:10] WHALES AND CLIMATE. WE'VE ALSO WORKED TO
[00:08:12] ASSURE OUR INTERACTIONS WITH THE PORT
[00:08:14] AND OUR ENGAGEMENT WITH COMMUNITIES ARE
[00:08:16] CULTURALLY APPROPRIATE. BECAUSE WE KNEW
[00:08:19] IF THAT WE ARE GOING TO BUILD BACK
[00:08:21] BETTER, WE WOULD NEED TO WORK TOGETHER
[00:08:23] TO ADVANCE INNOVATION, PROTECT THE
[00:08:25] ENVIRONMENT, AND EMBRACE EQUITY,
[00:08:26] DIVERSITY AND INCLUSION IN ALL OF OUR
[00:08:28] WORK. AND WE KNEW WE WOULD NOT ONLY NEED
[00:08:31] TO HEAR WHAT OUR COMMUNITY HAS TO SAY,
[00:08:33] WE WOULD NEED TO ACTIVELY LISTEN. SO WE

[00:08:36] HOSTED A SERIES OF ECONOMIC RECOVERY
[00:08:37] LISTENING SESSIONS IN WHICH WE RECEIVED
[00:08:39] FEEDBACK FROM OVER 100 INDIVIDUALS AND
[00:08:42] ORGANIZATIONS TO INFORM OUR ACTIONS THIS
[00:08:44] YEAR AND IN THE DEVELOPMENT OF OUR 2022
[00:08:47] BUDGET. WHILE 2021 WAS TRULY DEDICATED
[00:08:51] TO A RECOVERY, I'M PLEASED TO SAY THAT
[00:08:53] WE MADE MAJOR PROGRESS ON OUR AMBITIOUS
[00:08:55] GOALS THIS YEAR, WHICH I'LL TRY TO
[00:08:57] QUICKLY SUMMARIZE ON THE BUSINESS FRONT.
[00:09:00] WE ESTIMATE THAT BY YEAR'S END, AIRPORT
[00:09:02] PASSENGER TRAFFIC WILL HAVE RECOVERED TO
[00:09:04] 74% OF 2019 PRE-COVID LEVELS,
[00:09:07] VACCINE AVAILABILITY, SHREWD,
[00:09:09] MANAGEMENT AND FEDERAL SUPPORT WERE
[00:09:11] KEEP. AT THIS ACCOMPLISHMENT, WE WORK
[00:09:13] WITH CRUISE LINES, FEDERAL AND LOCAL
[00:09:15] OFFICIALS TO SAFELY RESTORE CRUISE
[00:09:17] OPERATIONS, WITH A TOTAL OF 83 CRUISE
[00:09:19] SAILINGS IN 2021. NOT LONG AFTER THE
[00:09:22] CAUSES OF THE PORT CONGESTION BECAME THE
[00:09:24] SUBJECT OF KITCHEN TABLE CONVERSATION.
[00:09:26] TERMINAL FIVE WILL REOPEN NEXT MONTH
[00:09:28] THROUGH A PARTNERSHIP WITH THE NORTHWEST
[00:09:30] SEAPORT ALLIANCE. T FIVE WILL BE FULLY
[00:09:33] MODERNIZED WITH ONDOCK RAIL, WHICH,
[00:09:35] ALONG WITH ALLEVIATING SOME OF THE
[00:09:37] CONTAINER MOVEMENTS FROM T 18, WILL HELP
[00:09:39] TO DECONGEST THE WATERFRONT. IT'S ALSO
[00:09:42] EQUIPPED WITH THE LARGEST ELECTRIC
[00:09:43] CONTAINER CRANES ON THE WEST COAST AND
[00:09:45] WILL HAVE SHORE POWER, THEREBY
[00:09:47] ELIMINATING THE NEED FOR CAPTAINS TO RUN
[00:09:49] THEIR SHIP ENGINES WHILE AT THE DOCK,
[00:09:51] WE COMPLETED THE CONSTRUCTION OF THE
[00:09:53] INTERNATIONAL RIVALS FACILITY WITH ITS
[00:09:55] ADDITIONAL GATES, ICONIC BRIDGE,
[00:09:57] SPACIOUS AND ARTFUL FACILITIES. THE
[00:09:59] INTERNATIONAL PASSENGER EXPERIENCE WILL
[00:10:01] BE TRANSFORMED WHEN IT OPENS THE FIRST
[00:10:04] QUARTER OF 2022. WE ADDED TEN REMODELED
[00:10:07] GATES WITH THE COMPLETION OF PHASE TWO
[00:10:09] OF THE NORTH SEATTLE RENOVATION PROJECT,
[00:10:11] WHICH ALSO PROVIDES NEW DINING
[00:10:12] FACILITIES, MODERN AMENITIES, SEISMIC
[00:10:15] UPGRADES, INCREDIBLE ART AND SUSTAINABLE
[00:10:17] FEATURES LIKE RAINWATER CATCHMENT. WE
[00:10:20] CONTINUE TO SUPPORT TOURISM
[00:10:21] OPPORTUNITIES FOR THE REGION AND STATE
[00:10:24] THROUGH GRANT PROGRAMS AS WELL AS
[00:10:26] ONGOING INVESTMENTS IN THE WASHINGTON
[00:10:28] TOURISM ALLIANCE AND VISIT SEATTLE, AND
[00:10:31] WE CONTINUE TO ADVANCE MARITIME
[00:10:32] INNOVATION THROUGH INVESTMENTS IN THE
[00:10:34] MARITIME BLUE, WHICH JUST RECEIVED A
[00:10:36] HALF MILLION DOLLAR GRANT FROM THE BUILD
[00:10:38] BACK BETTER REGIONAL CHALLENGE. THE PORT
[00:10:41] ALSO CONTINUES TO MAKE PROGRESS ON THE
[00:10:43] REDEVELOPMENT OF THE SHIP SUPPLY
[00:10:44] BUILDING INTO A MARITIME INNOVATION
[00:10:47] CENTER TO BE CERTIFIED AS A LIVING
[00:10:49] BUILDING. NOW FOR OUR COMMUNITY WE
[00:10:52] INTRODUCED THE PORT WIDE EQUITY

[00:10:53] DIVERSITY AND INCLUSION PROGRAM AND
[00:10:55] LAUNCHED THE PORT'S EQUITY INDEX TO
[00:10:57] GUIDE FUNDING DECISIONS AND BROADLY
[00:10:59] INFORM POLICIES ACROSS THE PORT. WE
[00:11:02] ADVANCE THE IMPLEMENTATION OF THE
[00:11:04] DUWAMISH VALLEY COMMUNITY EQUITY
[00:11:05] PROGRAM, INCLUDING THE OPENING OF THE
[00:11:08] DUWAMISH RIVER COMMUNITY HUB IN SOUTH
[00:11:10] PARK BASED ON RECOMMENDATIONS OF THE
[00:11:13] EMPLOYEE RESOURCE GROUP, BLACKS AND
[00:11:15] GOVERNMENT, OR BIG, THE PORT OF SEATTLE
[00:11:17] FORMALLY DESIGNATED JUNE 10. ON HOLIDAY,
[00:11:20] WE COMPLETED A COMPREHENSIVE ASSESSMENT
[00:11:22] OF PORT OF SEATTLE POLICE DEPARTMENT TO
[00:11:24] ENSURE ALIGNMENT WITH THE HIGHEST
[00:11:26] NATIONAL STANDARDS AND BEST PRACTICES
[00:11:28] RELATED TO POLICING AND CIVIL RIGHTS.
[00:11:30] WE EXPANDED INVESTMENTS IN WORKFORCE
[00:11:32] DEVELOPMENT WITH PROGRAMS LIKE THE
[00:11:34] MARITIME HIGH SCHOOL, WHICH IS
[00:11:35] CELEBRATING ITS A NORMAL CLASS. THIS
[00:11:37] YEAR WE ADDED RESOURCES TO THE SOUTH
[00:11:40] KING COUNTY FUND TO MITIGATE THE IMPACTS
[00:11:41] OF THE PANDEMIC AND PORT OPERATIONS ON
[00:11:44] COMMUNITIES AND TO SUPPORT REGIONAL
[00:11:46] ECONOMIC RECOVERY. AND FOR A SECOND
[00:11:49] YEAR, WE FUNDED THE YOUTH OPPORTUNITY
[00:11:50] INITIATIVE, WHICH RESULTED IN THE
[00:11:52] EMPLOYMENT OF OVER 200 YOUTH. WE
[00:11:54] SUPPORTED LEGISLATION THAT HAS ENABLED
[00:11:56] THE PORT TO FIGHT TO HELP FLIGHT
[00:11:58] KITCHENS AND OTHER AIRPORT WORKERS
[00:12:00] RECEIVE THE COMPENSATION THEY DESERVE.
[00:12:02] AND WE ACCELERATED THE PORT SOUND
[00:12:04] INSULATION PROGRAM FOR NEIGHBORING
[00:12:06] COMMUNITIES, AND WE'VE JUST MADE MAJOR
[00:12:10] INVESTMENT IN THE REPAIR OF THE WEST
[00:12:11] SEATTLE BRIDGE SO THAT COMMERCE AND
[00:12:13] COMMUNITIES CAN COEXIST AND TO ASSURE
[00:12:15] CONSTRUCTION IS COMPLETED PROMPTLY.
[00:12:19] AND FINALLY, IN PARTNERSHIP WITH THE
[00:12:21] DEPARTMENT OF HEALTH AND FEMA AND
[00:12:23] SAFEWAY AND ALBERTSONS, WE ADMINISTERED
[00:12:25] OVER 8000 DOSES OF COVID 19 VACCINES FOR
[00:12:28] AIRPORT WORKERS. NOW FOR OUR
[00:12:31] ENVIRONMENT, WE ADOPTED THE NORTHWEST
[00:12:33] PORT CLEAN AIR STRATEGY, WHICH LAYS OUT
[00:12:35] SHARED VISION FOR ZERO MISSION MARITIME
[00:12:37] INDUSTRY AND DEVELOPED THE PORT OF
[00:12:39] SEATTLE'S MARITIME CLIMATE AND ACTION
[00:12:41] PLAN. CHARTING, OF COURSE TO ZERO, WE
[00:12:44] HOSTED A SUSTAINABLE AVIATION STUDY
[00:12:46] SESSION AND INITIATED A STUDY OF
[00:12:48] CONVERTING MUNICIPAL SOLID WASTE TO
[00:12:50] LIQUID FUELS WITH KING COUNTY. OUR
[00:12:53] ADVOCACY OVER THE PAST THREE YEARS
[00:12:55] HELPED THE STATE OF WASHINGTON ADOPT THE
[00:12:57] CLEAN FUEL STANDARD. THIS YEAR WE
[00:12:59] ACHIEVED SIGNIFICANT PROGRESS ON
[00:13:01] CONSTRUCTION OF THE 13 ACRE DUWAMISH
[00:13:02] RIVER PEOPLES PARK AND SHORELINE
[00:13:04] HABITAT. WE DEVELOPED AN OCEAN
[00:13:07] ACIDIFICATION ACTION PLAN TO RESTORING,

[00:13:10] INCLUDING THE RESTORATION OF KELP
[00:13:11] HABITAT. AS PART OF OUR MEMBERSHIP IN
[00:13:13] THE INTERNATIONAL AVIATION TO COMBAT
[00:13:16] OCEAN ACIDIFICATION, WE INSTALLED SOLAR
[00:13:19] CELLS ON TWO RESTROOMS AT CHELSHAW BAY
[00:13:21] MARINA. ADDING TO THE ARRAYS WE
[00:13:23] PREVIOUSLY INSTALLED AT FISHERMEN'S
[00:13:24] TERMINAL AND ON PORT HEADQUARTERS AT
[00:13:26] PIER 69. WE ENTERED INTO A TEN YEAR
[00:13:30] CONTRACT TO PROVIDE RENEWABLE NATIONAL
[00:13:31] GAS TO RUN THE HVAC SYSTEMS AND SHUTTLE
[00:13:34] BUSES AT THE AIRPORT, THEREBY ENABLING
[00:13:36] THE PORT TO MEET OUR GHG GOALS.
[00:13:38] REDUCTION TARGETS TEN YEARS EARLY,
[00:13:43] WE UPDATED CRUISE SHIP LEASE AGREEMENTS
[00:13:45] TO REQUIRE USE OF SHORE POWER FOR THOSE
[00:13:47] SHIPS EQUIPPED TO DO SO AND TO RESTRICT
[00:13:50] THE DISCHARGE OF SEAWATER SCRUBBERS FROM
[00:13:52] SEAWATER SCRUBBERS. AND WE HAVE
[00:13:54] PARTICIPATED IN THE ESTABLISHMENT OF THE
[00:13:55] QUIET TOWN PROGRAM TO EXPLORE WAYS TO
[00:13:58] REDUCE SHIP NOISE IN THE PRESENCE OF OUR
[00:13:59] ENDANGERED ORCA. THESE ARE SOME OF THE
[00:14:02] MANY ACCOMPLISHMENTS THE COMMISSION IS
[00:14:04] PROUD OF HELPING THE PORT TO ACHIEVE IN
[00:14:06] THE REGION, BUT THE PORT'S IMPACT AND
[00:14:08] INFLUENCE ALSO REACHED THE DC IN
[00:14:11] AVIATION TO OUR ONGOING OUTREACH EFFORTS
[00:14:13] AND MANY VISITS WITH MEMBERS OF
[00:14:14] CONGRESS. WE WELCOME SEVERAL
[00:14:16] REPRESENTATIVES FROM THE BIDEN
[00:14:17] ADMINISTRATION THIS YEAR, INCLUDING US
[00:14:19] DEPARTMENT OF TRANSPORTATION DEPUTY
[00:14:21] SECRETARY PAULY TROTTEBERG, WHITE HOUSE
[00:14:24] COUNSEL ON ENVIRONMENTAL QUALITY CHAIR
[00:14:26] BRENDA MALLORY AND SECRETARY OF COMMERCE
[00:14:29] GINA RIMANDO, AS WELL AS MEMBERS OF THE
[00:14:32] US MARITIME COMMISSION AND OTHERS.
[00:14:34] THESE VISITS ENABLE THE PORT TO ASSIST
[00:14:36] THE BIDEN ADMINISTRATION'S ABILITY TO
[00:14:38] MAKE THE CASE FOR PASSING THE
[00:14:40] INFRASTRUCTURE INVESTMENT AND JOBS ACT
[00:14:42] AND THE BUILD BACK BETTER ACT, BOTH OF
[00:14:45] WHICH REFLECT OUR SHARED COMMITMENT TO
[00:14:46] COMMERCE, EQUITY AND THE ENVIRONMENT.
[00:14:49] AS THE PRESIDENT OF THE PAST YEAR, I'VE
[00:14:51] TRIED TO BUILD COHESION WITH THE
[00:14:52] COMMISSION BY INITIATING REGULAR
[00:14:54] MEETINGS WITH EACH OF YOU. I'VE ALSO
[00:14:56] INCREASED THE INTERACTIONS BETWEEN THE
[00:14:57] EXECUTIVE COMMISSION OFFICES DURING THE
[00:14:59] DEVELOPMENT OF THE 2022 BUDGET IN ORDER
[00:15:02] TO BUILD BETTER INTEGRATION OF OUR
[00:15:04] PRIORITIES. I BELIEVE WE'VE ALSO
[00:15:06] STRENGTHENED THE WAY IN WHICH THE PORT
[00:15:07] AND THE ALLIANCE WORK TOGETHER BY
[00:15:09] INCREASING THE DIALOGUE BETWEEN THE
[00:15:11] COMMISSION AND EXECUTIVE OFFICE PRIOR TO
[00:15:13] ATTENDING ALLIANCE MEETINGS. SERVING AS
[00:15:16] PRESIDENT THIS PAST YEAR HAS ALSO
[00:15:18] AFFORDED ME GREATER OPPORTUNITY TO
[00:15:20] IMPACT THE PUBLIC'S IMPRESSION OF THE
[00:15:22] PORT BY WORKING MORE CLOSELY WITH OUR

[00:15:24] PUBLIC AFFAIRS TEAM. I BELIEVE IT'S A
[00:15:26] FUNDAMENTAL TO OUR ABILITY TO RETAIN THE
[00:15:28] SOCIAL LICENSE OF BEING PART A PORT IN
[00:15:31] AN INCREASINGLY URBANIZED ENVIRONMENT
[00:15:33] WHERE INDUSTRIAL LANDS ARE INCREASINGLY
[00:15:35] COVERED FOR DEVELOPMENT. OUR
[00:15:37] COLLABORATION WITH CITY, COUNTY AND
[00:15:39] TRIBAL GOVERNMENTS HAVE ALSO CONTINUED
[00:15:41] TO IMPROVE, AND I PARTICULARLY WANT TO
[00:15:43] RECOGNIZE THE EFFORTS OF TWO OF MY
[00:15:44] COLLEAGUES, COMMISSIONER STEPHANIE
[00:15:47] BOWMAN AND PETER STEINBRUECK, WITH WHOM
[00:15:49] I'VE HAD THE HONOR AND PLEASURE OF
[00:15:50] WORKING WITH TO ADVANCE THE MISSION OF
[00:15:52] THE PORT ON BEHALF OF THE RESIDENTS OF
[00:15:53] KING COUNTY. WHILE THE TENURE OF THE
[00:15:56] PORT WILL COME TO CLOSE THIS YEAR,
[00:15:58] THEIR CONTRIBUTIONS WILL CONTINUE TO
[00:15:59] IMPROVE THE PORT'S ABILITY TO ADVANCE
[00:16:01] OUR COMMUNITY'S, JOB OPPORTUNITIES AND
[00:16:04] QUALITY OF LIFE. I LOOK FORWARD TO
[00:16:06] CONTINUING OUR COLLABORATION WITH THESE
[00:16:08] TWO COMMUNITY LEADERS IN THEIR FUTURE
[00:16:10] ENDEAVORS. EXECUTIVE METRUCK YOUR
[00:16:12] INTEGRITY, HUMILITY, PARTNERSHIP, AND
[00:16:14] COMMITMENT TO PUBLIC SERVICE HAS BEEN
[00:16:16] INSTRUMENTAL IN CREATING A UNIFIED
[00:16:18] POSITION WITH THE COMMISSIONER CHO
[00:16:20] ADVANCE THE PORT'S MISSION. I'D ALSO
[00:16:23] LIKE TO RECOGNIZE COMMISSIONERS CALKINS
[00:16:25] CHO FOR THEIR CONTINUED HARD WORK AND
[00:16:27] COMMITMENT TO THE PORT. WE HAVE A LOT OF
[00:16:29] WORK TO DO, AND I LOOK FORWARD TO
[00:16:31] WORKING WITH YOU AS WE WELCOME. OUR TWO
[00:16:33] NEW COMMISSIONERS, HAMDI MOHAMED AND
[00:16:35] TOSHIKO HASEGAWA AS THEY BRING ADDED
[00:16:38] PERSPECTIVES TO CARRY OUT THE PORT'S
[00:16:40] MISSION. I'M PROUD OF THE PORT OF
[00:16:42] SEATTLE AND ALL THE PORT AND COMMISSION
[00:16:44] STAFF WHO HAVE HELPED US NAVIGATE OUR
[00:16:46] WAY THROUGH COVID AND LOOKING FORWARD TO
[00:16:49] CONTINUING TO WORK WITH AARON IN HIS
[00:16:51] ELEVATED CAPACITY AS CHIEF OF STAFF.
[00:16:53] THANK YOU FOR YOUR COMMITMENT TO THIS
[00:16:55] ORGANIZATION AND TO THE PEOPLE OF KING
[00:16:57] COUNTY. NOW THE FIRST QUARTER OF NEXT
[00:17:00] YEAR WILL START OFF EASY WITH THE LONG
[00:17:01] AWAITED COMPLETION OF THE IAF AND T
[00:17:03] FIVE. WHILE THERE WILL INEVITABLY BE
[00:17:06] UNEXPECTED CHANGES TO FACE CHALLENGES TO
[00:17:09] FACE IN THE FUTURE, SUCH AS NEW STRAINS
[00:17:11] OF CORONA VIRUS, I EXPECT THE REVIEW OF
[00:17:13] THE SUSTAINABLE AIRPORT MASTER PLAN AND
[00:17:16] RESOLUTION OF COMPETING INTEREST
[00:17:18] INVOLVING THE FUTURE OF TERMINAL 46 TO
[00:17:20] BE THE TOP PRIORITIES WE'LL NEED TO
[00:17:22] ADDRESS IN 2022. TO MY COLLEAGUES,
[00:17:25] THERE'S NO DOUBT THAT THIS HAS BEEN A
[00:17:27] DIFFICULT YEAR. I BELIEVE THAT THE
[00:17:29] PORT'S 2022 BUDGET STRIKES THE RIGHT
[00:17:31] BALANCE BETWEEN FINANCIAL AND
[00:17:33] ENVIRONMENTAL STEWARDSHIP AND THE
[00:17:34] COMMITMENT TO COMMUNITIES THROUGHOUT

[00:17:36] KING COUNTY AND BEYOND. BUT WE KNOW WE
[00:17:38] CAN'T DO IT ALONE AND ARE COMMITTED TO
[00:17:40] EXPANDING STRONG PARTNERSHIPS BETWEEN
[00:17:42] GOVERNMENT, BUSINESS, LABOR, AND
[00:17:45] COMMUNITY ORGANIZATIONS SO WE CAN BUILD
[00:17:47] BACK BETTER TOGETHER FOR AN ORGANIZATION
[00:17:50] THAT'S BEEN AROUND 110 YEARS,
[00:17:52] TRANSFORMATION IS NOTHING NEW, AS
[00:17:54] EXEMPLIFIED BY OUR NEIGHBORING TRIBAL
[00:17:56] LEADERS WITH WHOM WE SHARE A SPECIAL
[00:17:58] RELATIONSHIP. WE DO WHAT WE DO FOR
[00:18:00] FUTURE GENERATIONS. TO MY COLLEAGUES,
[00:18:03] THERE'S NO DOUBT THIS HAS BEEN A
[00:18:04] DIFFICULT YEAR FOR SURE, BUT IT'S BEEN
[00:18:06] TRULY AN HONOR TO BE PRESIDENT OF THE
[00:18:08] COMMISSION. THANK YOU FOR ENTRUSTING ME
[00:18:10] TO LEAD US THROUGH THIS YEAR'S JOURNEY.
[00:18:12] I'D NOW LIKE TO TURN OVER TO EXECUTIVE
[00:18:15] METRUCK FOR THE OPPORTUNITY TO SHARE HIS
[00:18:17] THOUGHTS AS WELL.
[00:18:20] GOOD AFTERNOON, COMMISSIONERS. THANK
[00:18:22] YOU, COMMISSIONER FELLEMAN. TO BE HONEST,
[00:18:25] DESPITE THE SHORTNESS OF THE DAYS, IT'S
[00:18:27] HARD TO BELLEVUE THE YEAR HAS DRAWN TO A
[00:18:29] CLOSE, BUT LOOKING BACK, IT'S BEEN A
[00:18:31] VERY EVENTFUL YEAR INDEED, FOR ALL OF
[00:18:33] US. AND COMMISSIONER FELLEMAN DID A
[00:18:35] GREAT JOB OF GOING THROUGH ALL THE
[00:18:38] CHALLENGES AND ACCOMPLISHMENTS DURING
[00:18:40] THIS PAST YEAR. I'D LIKE TO BEGIN BY
[00:18:42] THANKING YOU COMMISSIONERS FOR YOUR
[00:18:43] CONTINUED GUIDANCE AND LEADERSHIP AS WE
[00:18:45] CONTINUE OUR JOURNEY THROUGH THE
[00:18:46] UNCHARTED WATERS OF A GLOBAL PANDEMIC
[00:18:50] AND DEVELOPING THE PLAYBOOK AS WE MOVE
[00:18:52] FORWARD THROUGH BOTH 2000 AND 22.021.
[00:18:55] AS I SAID LAST WEEK IN A STATE OF THE
[00:18:58] PORT BROADCAST WITH THE COMMISSION, THE
[00:19:01] STATE OF THE PORT IS SOUND AND ON SOLID
[00:19:03] FOOTING AS WE MOVE FORWARD. REFLECTING
[00:19:05] ON 2021, WE CAN CONFIDENTLY SAY THAT
[00:19:08] DURING THIS YEAR WE MADE PROGRESS IN
[00:19:10] RESTORING OUR OPERATIONS AND LEADING THE
[00:19:12] REGION TO RECOVERY. THE COVID PANDEMIC
[00:19:15] IS STILL A SIGNIFICANT CHALLENGING
[00:19:18] THREATENING OUR HEALTH AND BUSINESS
[00:19:19] OPERATIONS AND EVERYTHING WE DO. BUT WE
[00:19:23] WERE RESILIENT. WE ADJUSTED, ADAPTED,
[00:19:25] INNOVATIVE, AND MOVED FORWARD. WE
[00:19:28] CONTINUE TO FOLLOW SOME BASIC
[00:19:29] PRINCIPLES. PUT HEALTH AND SAFETY FIRST,
[00:19:31] MAINTAIN THE OPERATION OF OUR AVIATION
[00:19:33] AND MARITIME GATEWAYS, CONTINUE OUR
[00:19:35] VITAL INVESTMENTS IN CAPITAL PROGRAMS
[00:19:38] AND CONTINUE TO KEEP THE COMMUNITY AND
[00:19:40] SUSTAINABILITY INTERWOVEN IN ALL OF OUR
[00:19:42] WORK AND PROGRAMS. IN EVERY ASPECT OF
[00:19:44] POOR ACTIVITY, WE CAN SEE PROGRESS
[00:19:46] TOWARDS THOSE OBJECTIVES. I'M PROUD OF
[00:19:49] OUR PROACTIVE APPROACH TO COMBATING
[00:19:51] COVID. MAINTAINING HEALTH AND SAFETY
[00:19:53] MEASURES AND POLICIES IS CRITICAL AND
[00:19:55] GOOD FOR BUSINESS. WE ESTABLISH STRONG

[00:19:58] HEALTH AND SAFETY PROTOCOLS IN OUR
[00:19:59] FACILITIES AND OUR CONSTRUCTION SITES.
[00:20:01] WE KEPT OUR PEOPLE HEALTHY, SAFE, AND
[00:20:04] WORKING, AND CONTRIBUTED TO COMMUNITY
[00:20:05] HEALTH. THE VARIANTS PRESENT NEW
[00:20:08] CHALLENGES, BUT WE ARE WELL PREPARED TO
[00:20:10] RESPOND. ONE OF THE LESSONS OF LAST YEAR
[00:20:14] IS THAT ECONOMIC RECOVERY MUST BE
[00:20:15] EQUITABLE AND MUST RECOGNIZE HISTORICAL
[00:20:18] DISCRIMINATION AND CREATE OPPORTUNITIES
[00:20:20] FOR US ALL. WE'VE MADE GOOD PROGRESS
[00:20:22] THIS YEAR. THE COMMISSION LED CIVIL
[00:20:24] RIGHTS AND POLICE ASSESSMENT TASK FORCE
[00:20:26] RELEASED A REPORT WITH SOUND
[00:20:27] RECOMMENDATIONS THAT ARE NOW SERVING AS
[00:20:29] A BLUEPRINT FOR ACTION. WE'RE INCREASING
[00:20:33] INVESTMENT IN WORKFORCE DEVELOPMENT, AS
[00:20:35] COMMISSIONER FELLEMAN SAID, INCLUDING
[00:20:39] THE YOUTH OPPORTUNITY INITIATIVE, AS
[00:20:40] WELL AS MORE FUNDING FOR THE SOUTH KING
[00:20:42] COUNTY COMMUNITY IMPACT PROGRAMS. IN
[00:20:45] 2021, WE DID MORE BUSINESS THAN EVER
[00:20:47] WITH WOMEN AND MINORITY OWNED
[00:20:48] BUSINESSES. WE SPENT MORE THAN \$75
[00:20:50] MILLION WITH 325 FIRMS AND ARE STEPPING
[00:20:53] UP OUR EFFORTS TO DO MORE. JUST AS
[00:20:57] STRONG AS OUR COMMITMENT TO
[00:20:58] ENVIRONMENTAL PROTECTION AND
[00:20:59] SUSTAINABILITY, WE HAVE SIGNIFICANTLY
[00:21:01] CUT OUR AIRPORT EMISSIONS BY THE
[00:21:04] PURCHASE OF RENEWABLE ENERGY. LOOKING
[00:21:06] AHEAD, WE'RE ACCELERATING OUR EFFORTS TO
[00:21:07] REDUCE GREENHOUSE GAS EMISSIONS AND TO
[00:21:10] DECARBONIZE OUR MARITIME ACTIVITIES
[00:21:12] THROUGH OUR SUSTAINABILITY
[00:21:16] FRAMEWORK. SUSTAINABILITY IS NOW
[00:21:18] CONSIDERED AS PART OF EVERY MAJOR
[00:21:20] CAPITAL PROJECT. CREATING JOBS AND
[00:21:22] ECONOMIC OPPORTUNITY AND ECONOMIC
[00:21:26] OPPORTUNITY THROUGH INVESTMENT IS WHERE
[00:21:28] WE CAN MAKE THE BIGGEST IMPACT IN
[00:21:29] REGIONAL RECOVERY. NOWHERE IS THAT
[00:21:31] TRUEER THAN AT SEATTLE TACOMA
[00:21:32] INTERNATIONAL AIRPORT, WHERE A PASSENGER
[00:21:34] VOLUME HAS REACHED 75% OF PREPANDEMIC
[00:21:37] LEVELS. THAT IMPROVEMENT WOULD NOT HAVE
[00:21:39] BEEN POSSIBLE WITHOUT OUR FLY HEALTHY
[00:21:41] EFFORTS AND THE PARTNERSHIPS WITH
[00:21:43] AIRLINES. THERE'S ALSO GOOD NEWS IN OUR
[00:21:45] PROGRESS TOWARDS COMPLETION OF THE
[00:21:46] INTERNATIONAL RIVALS FACILITY, AS
[00:21:49] COMMISSIONER FELLEMAN SAID, AND WE'RE
[00:21:50] EXPECTING THE OPENING AND OPERATIONS IN
[00:21:53] THE FIRST QUARTER OF NEXT YEAR. THIS
[00:21:55] SUMMER, WE COMPLETED CONSTRUCTION OF THE
[00:21:57] STUNNING NEW NORTH SATELLITE IN
[00:21:58] PARTNERSHIP WITH ALASKA AIRLINES, ONE OF
[00:22:01] ABOUT 165 PROJECTS REPRESENTING \$500
[00:22:04] MILLION IN CAPITAL INVESTMENT. THIS
[00:22:06] YEAR. OUR MARITIME INDUSTRIES THRIVE
[00:22:08] THROUGHOUT THE YEAR, PRESERVING JOBS AND
[00:22:10] GENERATING ECONOMIC ACTIVITY AND
[00:22:12] COMMERCIAL FISHING, GRAIN EXPORT AND

[00:22:14] RECREATIONAL BOATING, NO DOUBT.
[00:22:17] AS COMMISSIONER FELLEMAN SAID, THE
[00:22:19] BIGGEST CHALLENGE WAS THE RESTARTING OF
[00:22:20] CRUISE LINES. AFTER NO CRUISES IN 2020,
[00:22:23] WE'RE ABLE TO BRING BACK 25% OF OUR PEAK
[00:22:25] SAILINGS THIS SUMMER DUE TO THE HARD
[00:22:27] WORK OF TEAMS FROM THE MARITIME
[00:22:29] DIVISION, HEALTH AND SAFETY OFFICIALS
[00:22:31] AND EXTERNAL AFFAIRS, ALL IN PARTNERSHIP
[00:22:33] WITH A CONGRESSIONAL DELEGATION, THE
[00:22:35] CRUISE LINES, LOCAL AND STATE
[00:22:37] AUTHORITIES, AND LABOR.
[00:22:41] ON THE ECONOMIC DEVELOPMENT FRONT, WE
[00:22:43] ARE ADVANCING DEVELOPMENT OF A NEW
[00:22:45] LOGISTICS CENTER AT TERMINAL 106 AS WELL
[00:22:47] AS PLANNING FOR LIGHT INDUSTRIAL
[00:22:48] BUILDINGS IN THE T 91 UPLANDS
[00:22:51] COMMISSIONERS, THESE ACCOMPLISHMENTS
[00:22:53] WOULD NOT HAVE BEEN POSSIBLE WITHOUT
[00:22:55] YOUR VISIONARY LEADERSHIP AND STRONG
[00:22:56] PARTNERSHIP WITH OUR STAKEHOLDERS AND
[00:22:58] THE DEDICATED WORK OF OUR STAFF,
[00:23:00] ESPECIALLY OUR FRONTLINE WORKERS. THEIR
[00:23:02] WORK THIS YEAR, DESPITE MANY CHALLENGES,
[00:23:04] HAS BEEN AMAZING AND I THANK THEM. NO
[00:23:08] DOUBT THIS WORK HAS PUT A STRAIN ON OUR
[00:23:09] ORGANIZATION, AND I DEEPLY APPRECIATE
[00:23:11] YOUR APPROVAL OF OUR 2022 BUDGET AND
[00:23:14] CAPITAL PLAN. THE CHALLENGES OF THE LAST
[00:23:16] TWO YEARS AND THE WORK WE NEED TO DO TO
[00:23:18] DELIVER ON OUR MISSION TO THE COMMUNITY,
[00:23:20] BUT A GREAT STRAIN ON OUR ORGANIZATION
[00:23:22] BY INVESTIGATING OUR EMPLOYEES
[00:23:24] CONTINUING GOING FORWARD, WE'LL DECREASE
[00:23:26] STRAIGHT ACROSS YOUR ORGANIZATION AND
[00:23:28] INCREASE OUR CAPACITY AND CAPABILITY TO
[00:23:31] DELIVER OUR VITAL SERVICES AND PROGRAMS.
[00:23:33] THANK YOU AGAIN FOR YOUR LEADERSHIP,
[00:23:35] TRUST AND SUPPORT THROUGHOUT THE YEAR.
[00:23:37] IN CLOSING, I WANT TO RECOGNIZE OUR
[00:23:39] DEPARTING COMMISSIONERS STEPHANIE BOWMAN
[00:23:41] AND PETER STEINBRUECK. I'VE GOTTEN TO
[00:23:43] KNOW COMMISSIONERS BOWMAN AND STEINBREUCK
[00:23:45] WELL OVER MY TIME HERE OVER THE LAST
[00:23:47] FOUR YEARS, THEY HAVE CONTRIBUTED
[00:23:49] IMMENSELY TO OUR SUCCESS AND THEIR
[00:23:51] ADVICE AND COUNSEL HAS BEEN INVALUABLE.
[00:23:53] I HAVE TREMENDOUS RESPECT FOR THEIR
[00:23:55] DEDICATION AND COMMITMENT TO THE PORT,
[00:23:57] OUR COMMUNITY IN A SUSTAINABLE FUTURE.
[00:23:59] THANK YOU BOTH FOR EVERYTHING AND WISH
[00:24:01] YOU THE BEST IN YOUR EFFORTS AT LEADING
[00:24:04] WITHIN THE COMMUNITY. I ALSO WANT TO
[00:24:06] WELCOME OUR COMMISSIONERS ELECT HASEGAWA
[00:24:08] AND MOHAMED STAFF THROUGHOUT THE
[00:24:10] ORGANIZATION HAS ALREADY BEGUN ENGAGING
[00:24:12] THEM OVER A WIDE RANGE OF PORT
[00:24:13] ACTIVITIES AND LOOK FORWARD TO WORKING
[00:24:15] WITH THEM WITH THAT. I JUST WANT TO
[00:24:18] THANK YOU AGAIN FOR THE OPPORTUNITY TO
[00:24:20] SPEAK ON THIS AND LOOK FORWARD TO A
[00:24:22] GREAT 2022. THANK YOU.
[00:24:28] YOU'RE MUTED, SIR.

[00:24:37] YEAH. I WAS TRYING TO AVOID BACKGROUND
[00:24:40] NOISE. I'M SORRY. SO THANK YOU.
[00:24:44] EXECUTIVE METRUCK. I'D NOW ASK THE CLERK
[00:24:47] TO CALL ON THE COMMISSIONERS AROUND THE
[00:24:50] ROOM AND LET'S CALL FOR COMMISSIONERS
[00:24:52] BOWMAN AND STEINBRUECK AT THE END OF THE
[00:24:54] ROLE. THANK YOU. BEGINNING WITH
[00:24:56] COMMISSIONERS CALKINS.
[00:25:00] HI. THANK YOU. I JUST WANTED TO SHARE
[00:25:03] SOME BRIEF REMARKS ABOUT OUR TIME
[00:25:05] SERVING TOGETHER AS COMMISSIONERS FOR
[00:25:07] PETER AND STEPHANIE. I HAD AN
[00:25:10] OPPORTUNITY RECENTLY, THANKS TO ONE
[00:25:13] OF OUR COLLEAGUES TO READ A SHORT
[00:25:14] HISTORY ABOUT THE FIRST COMMISSION. AND
[00:25:17] IT GOT ME REFLECTING ON OUR COMMISSION
[00:25:19] AND KIND OF WHAT WE SHARED AND WHAT WE
[00:25:21] DON'T. AND AS YOU ALL KNOW, AND THOSE OF
[00:25:24] US AT PIER 69 KNOW THAT WHEN WE WALK IN
[00:25:26] THE BUILDING ON THE LEFT HAND SIDE BY
[00:25:28] OUR PUBLIC MEETING ROOM ARE THE PICTURES
[00:25:29] OF THE CURRENT COMMISSIONERS. AND THEN
[00:25:31] ONCE COMMISSIONERS FINISH THEIR TERM OF
[00:25:33] SERVICE, THEIR PICTURES ARE MOVED OVER
[00:25:34] TO THE OTHER, THE FAR WALL, WHERE
[00:25:36] THEY'RE HUNG WITH ALL THE FORMER
[00:25:37] COMMISSIONERS DATING ALL THE WAY BACK TO
[00:25:39] THAT ORIGINAL COMMISSIONERS OF CHITTEN
[00:25:41] AND BRIDGES IN REMSBURG. AND AS I WAS
[00:25:44] THINKING ABOUT KIND OF REFLECTING ON
[00:25:46] THAT HISTORY, ONE OF THE THINGS THAT
[00:25:48] REALLY STRUCK ME WAS THEY HAD A
[00:25:51] REMARKABLY SUCCESSFUL TENURE AS A FIRST
[00:25:54] COMMISSION. THEY BUILT THE PORT OF
[00:25:55] SEATTLE FROM A RELATIVE BACKWATER INTO
[00:25:57] ONE OF THE TEN LARGEST PORTS IN THE
[00:25:59] COUNTRY. BUT IN SPITE OF THAT, THERE'S
[00:26:02] ACTUALLY, I THINK MORE SIMILARITIES
[00:26:04] BETWEEN OUR COMMISSION AND THAT
[00:26:05] COMMISSION THAN THERE ARE DIFFERENCES.
[00:26:07] AND IN PARTICULAR, DESPITE ALL THE TIME
[00:26:09] THAT HAS PASSED AND ALL THE CHANGES IN
[00:26:11] TECHNOLOGY AND TRADE AND THE LOCAL
[00:26:13] ECONOMY, THE SIMILARITIES AND THE
[00:26:16] CHALLENGES THAT WE FACE TODAY ARE VERY
[00:26:18] SIMILAR TO WHAT THEY FACE. THEY HAD TO
[00:26:21] BALANCE THE NEEDS OF THE COMMUNITY AT
[00:26:23] LARGE WITH THE DAILY DEMANDS OF RUNNING
[00:26:24] AN ORGANIZATION LIKE OURS THAT HAS TO
[00:26:26] PAY ITS BILLS AND SELL ITS SERVICES TO
[00:26:28] POTENTIAL CUSTOMERS. AND, OF COURSE,
[00:26:30] PLAN FOR THE FUTURE. AND THEY HAD TO DO
[00:26:33] SO, IN THEIR CASE, A THREE PERSON TEAM
[00:26:36] FOR US, A FIVE PERSON TEAM IN WHICH NO
[00:26:38] SINGLE PERSON ON THE TEAM HAS MUCH
[00:26:40] AUTHORITY AT ALL. BUT COLLECTIVELY, WE
[00:26:42] HAVE A GREAT DEAL OF AUTHORITY. THEY
[00:26:46] INDIVIDUALLY ACTUALLY HAD VERY LITTLE IN
[00:26:48] COMMON. THEY WERE QUITE DISTINCT
[00:26:49] PERSONALITIES. THEY CAME FROM VERY
[00:26:50] DIFFERENT PROFESSIONAL BACKGROUNDS, BUT
[00:26:53] THEY ALL MANAGED TO WORK TOGETHER TO
[00:26:56] ACHIEVE THE BEST INTERESTS FOR THE

[00:26:58] PUBLIC AND ITS PORT. TODAY WE'RE
[00:27:01] HONORING PETER AND STEPHANIE, WHO HAVE
[00:27:05] CONTRIBUTED TREMENDOUSLY TO OUR
[00:27:07] INSTITUTION AND TO THE COMMUNITY,
[00:27:09] BOTH FOR THE COLLECTIVE WORK THAT THEY
[00:27:11] DID AS COMMISSIONERS OF BORDER SEATTLE,
[00:27:13] BUT ALSO FOR SOME OF THEIR UNIQUE
[00:27:15] ATTRIBUTES THAT EACH CONTRIBUTED TO THE
[00:27:17] COMMISSION. CLEARLY, THE FORMATION OF
[00:27:20] THE SEAPORT ALLIANCE WILL BE A CROWNING
[00:27:22] ACHIEVEMENT IN COMMISSIONER BOWMAN'S
[00:27:25] LEGACY. AND PETER'S LEADERSHIP AS
[00:27:27] COMMISSION PRESIDENT DURING THE COVID
[00:27:28] OUTBREAK WILL UNDOUBTEDLY BE HIS. BUT
[00:27:31] THOSE ARE THE HEADLINES, AND THEY
[00:27:32] SHOULDN'T OVERSHADOW THE REMARKABLE
[00:27:35] IMPACTS THAT THEY'VE HAD IN MANY OTHER
[00:27:37] WAYS. I THINK ABOUT STEPHANIE'S WORK TO
[00:27:39] GROW OUR INTERNSHIP PROGRAM, WHICH WILL
[00:27:40] HAVE TRULY GENERATIONAL BENEFITS FOR OUR
[00:27:43] WORKFORCE. HER DOG AT ADVOCACY FOR A
[00:27:46] WORKING WATERFRONT, ADVOCACY ON BEHALF
[00:27:48] OF COMMUNITIES, FOR ADDITIONAL FUNDING
[00:27:49] FOR NOISE INSULATION AND CLEAN TRUCKS,
[00:27:52] AND ON PETERS LEDGER, HE CAN COUNT ON
[00:27:54] THE REJUVENATION OF THE CAPITAL ART
[00:27:56] CONTRIBUTION, THE SOUTH KING COUNTY
[00:27:58] COMMUNITY IMPACT FUND, WHICH WAS
[00:27:59] ENTIRELY HIS GENESIS, AND HE BROUGHT US
[00:28:02] ALL ALONG WITH IT. AND, OF COURSE, THE
[00:28:04] CONSTANT DRUMBEAT TO ENSURE THAT WE AS
[00:28:07] AN INSTITUTION HAVE RESILIENCY IN THE
[00:28:09] FACE OF TRAGEDIES AND DISASTERS. SO AS I
[00:28:12] THINK ABOUT COMMISSIONERS STEINBRUECK AND
[00:28:14] BOWMAN'S PICTURES, JOINING THOSE OF ALL
[00:28:16] THE FORMER COMMISSIONERS, I THINK THERE
[00:28:19] WILL BE LONG REMEMBERED FOR BEING A PART
[00:28:20] OF THE LEADERSHIP DURING THIS PARTICULAR
[00:28:24] STORIED INSTITUTION. DURING A VERY
[00:28:26] MOMENTOUS PERIOD FOR US, THEY'LL BE ABLE
[00:28:28] TO POINT TO T FIVE AND THE IAF,
[00:28:31] THE MARITIME INNOVATION CENTER AND THE
[00:28:33] NORTH SATELLITE, AMONGST HUNDREDS OF
[00:28:36] OTHER SMALLER PROJECTS THAT THEY LEAVE
[00:28:38] BEHIND AS HAVING ACCOMPLISHED BECAUSE OF
[00:28:40] THEIR LEADERSHIP. AND FINALLY, AND I
[00:28:42] THINK, MOST IMPORTANT, AS STEVE ALLUDED
[00:28:44] TO EARLIER, THEY LEAVE BEHIND A
[00:28:46] FUNDAMENTALLY SOUND INSTITUTION AT THE
[00:28:48] PORT OF SEATTLE. WE'VE GOT STRONG
[00:28:50] FINANCES, WE HAVE AN EXTRAORDINARY
[00:28:52] STAFF, AND WE HAVE REALLY BRIGHT
[00:28:54] PROSPECTS AS AN ORGANIZATION IN ALL OF
[00:28:57] OUR BUSINESS CHANNELS. SO SINCERELY,
[00:28:59] THANK YOU, PETER AND STEPHANIE, FOR ALL
[00:29:01] OF YOUR WORK AND SERVICE TO THE PORT AND
[00:29:03] TO THE PUBLIC. WE WILL MISS YOU.
[00:29:07] THANK YOU, COMMISSIONER. COMMISSIONER
[00:29:09] CHO. WELL, I THINK RYAN JUST TOOK THE
[00:29:12] WORDS OUT OF MY MOUTH. THE ONLY THING
[00:29:14] I'LL ADD HERE IS THAT I AGREE THAT I
[00:29:16] THINK THERE'S A TREMENDOUS LEGACY HERE
[00:29:18] THAT BOTH OF YOU CAN BE PROUD OF, THAT

[00:29:21] YOU CAN BANK ON WITH US CARRYING ON AND
[00:29:24] CONTINUING EVEN AFTER YOUR DEPARTURE.
[00:29:27] BUT MORE IMPORTANTLY, I HOPE YOU FEEL
[00:29:29] LIKE YOU HAVE A HOME HERE IN PORT OF
[00:29:31] SEATTLE. AND DESPITE THE FACT THAT YOU
[00:29:33] MAY NO LONGER BE COMMISSIONERS, THAT THE
[00:29:35] PORT OF SEATTLE SHOULD ALWAYS BE SEEN AS
[00:29:37] A PLACE FOR YOU TO LEAN ON AND SEE AS
[00:29:41] HOME. SO THANK YOU SO MUCH FOR ALL YOUR
[00:29:43] YEARS OF SERVICE. I LOOK FORWARD TO
[00:29:45] SEEING YOU ALL IN THE COMMUNITY BECAUSE
[00:29:46] I KNOW YOU GUYS AREN'T GOING ANYWHERE.
[00:29:50] THANK YOU, COMMISSIONER CHO COMMISSIONER
[00:29:52] BOWMAN.
[00:29:58] HI. CAN YOU HEAR ME? WE CAN. YES. OKAY.
[00:30:01] GREAT. I'M DOING PHONE AND A COMPUTER AT
[00:30:04] THE SAME TIME. I DON'T HAVE MUCH TO SAY.
[00:30:06] I JUST WANT TO SAY THANK YOU TO ALL OF
[00:30:09] THE STAFF FOR ALL OF YOUR WORK OVER THE
[00:30:10] YEARS. I HAD A GREAT HONOR TO
[00:30:14] WORK IN THE MARITIME INDUSTRY PRIOR TO
[00:30:16] BEING APPOINTED AND THEN ELECTED TO THE
[00:30:18] PORT OF SEATTLE COMMISSION. I THINK I'VE
[00:30:21] ACTUALLY SOMEBODY SAID THAT I'M PROBABLY
[00:30:23] THE ONLY PORT COMMISSIONER THAT WORKED
[00:30:24] AT TWO PORTS IN A LEADERSHIP ROLE. I'M
[00:30:27] PROUD OF THAT. BUT MOSTLY I'M JUST PROUD
[00:30:29] OF THE STAFF AND ALL THE WORK THAT
[00:30:30] YOU'VE DONE. IT HAS BEEN AN AMAZING
[00:30:33] TENURE. ONE OF THE FIRST FOLKS I TOOK
[00:30:35] WAS ON THE INTERNATIONAL RIVALS
[00:30:36] FACILITY, WHICH I WILL NEVER FORGET.
[00:30:39] THE QUOTE FOR THE INTERNATIONAL RIVALS
[00:30:41] FACILITY AT THAT POINT WAS \$263,000,000.
[00:30:45] IT CAME IN QUITE A BIT HIGHER THAN THAT
[00:30:47] AT THE END OF THE DAY, BUT IT'S GOING TO
[00:30:48] BE AN AMAZING FACILITY, MUCH NEEDED.
[00:30:51] AND I'M REALLY PROUD OF ALL THE FOLKS
[00:30:53] THAT HAVE WORKED ON THAT IN ALL OF OUR
[00:30:55] EXPANSION AT THE AIRPORT. BUT PROBABLY
[00:30:58] THE THING THAT I REMEMBER IS MOST
[00:31:00] MEANINGFUL TO ME ARE ALL THE PEOPLE THAT
[00:31:02] ARE REALLY DEDICATED TRULY TO THE
[00:31:04] MISSION OF THE PORT OF SEATTLE THAT
[00:31:07] AREN'T HERE FOR POLITICAL GAIN. THEY'RE
[00:31:10] NOT USING THIS AS A STEPPING STONE TO
[00:31:12] ANOTHER CAREER THAT THEY REALLY THEIR
[00:31:14] HEART AND SOUL IS REALLY WITH THESE
[00:31:17] INDUSTRIES. AND FOR THOSE OF YOU IN THE
[00:31:19] ORGANIZATION, AND THERE ARE HUNDREDS
[00:31:22] THAT COME FROM THAT ILK, I JUST WANT TO
[00:31:26] THANK YOU. I HAVE BEEN PASSIONATE ABOUT
[00:31:29] THIS INDUSTRY FOR MOST OF MY ADULT
[00:31:32] CAREER. I GREW UP ON AN ISLAND, AND SO
[00:31:35] PORTS HAVE ALWAYS BEEN REALLY IMPORTANT
[00:31:37] TO ME. IT WASH DOT. WE ACTUALLY GOT OUR
[00:31:38] FOOD AND OUR SUPPLIES FOR HOME. SO IT
[00:31:41] JUST ALWAYS MEANT A LOT TO ME. BUT
[00:31:44] AGAIN, MOSTLY IT'S JUST I HOPE THAT
[00:31:45] PEOPLE WHEN THEY'RE LOOKING FORWARD THAT
[00:31:48] THEY REALLY ARE COMMITTED TO WHAT THE
[00:31:49] PORT OF SEATTLE IS TRYING TO DO. AND
[00:31:51] USING THE MISSION OF THE PORT OF SEATTLE

[00:31:53] IS THE GUIDING LIGHT AND NOT THEIR
[00:31:55] PERSONAL MISSION. SO I REALLY LOOK
[00:31:57] FORWARD TO THE WORK. I'LL BE OFF
[00:32:01] IN A DIFFERENT ROLE, BUT REALLY EXCITED
[00:32:03] TO SEE A LOT OF GREAT PROJECTS OPEN UP
[00:32:05] THIS NEXT YEAR THAT ARE GENERATIONAL. I
[00:32:07] THINK TERMINAL FIVE IS ONE OF THEM.
[00:32:09] THAT WAS ALSO MY FIRST WEEK AT THE PORT
[00:32:12] OF SEATTLE. WE HAD A COMMISSION RETREAT
[00:32:14] WHEN TAYLOR SHUTANI WAS OUR CEO, AND THE
[00:32:17] FIRST THING HE BROUGHT UP WAS WE NEED TO
[00:32:19] RENOVATE TERMINAL FIVE AND IT'S GOING TO
[00:32:20] COST ABOUT HALF A BILLION DOLLARS. HE
[00:32:23] WAS EXACTLY RIGHT. AND THAT WAS ABOUT
[00:32:26] EIGHT YEARS AGO. SO WHAT I LOVE ABOUT
[00:32:29] THE PORT IS THE STAFF THAT HAS ALWAYS
[00:32:31] THOUGHT TO THE FUTURE THAT THEY'RE NOT
[00:32:33] THOSE THAT ARE NOT CONCERNED ABOUT THEIR
[00:32:34] OWN WELL BEING, BUT THINKING ABOUT WHAT
[00:32:36] THEY'RE DEDICATING TO THE INSTITUTION
[00:32:38] AND MOST IMPORTANTLY, TO THE COMMUNITY.
[00:32:40] SO, AGAIN, SUPER EXCITED TO SEE WHAT YOU
[00:32:42] ALL ARE GOING TO DO OVER THE NEXT COUPLE
[00:32:44] OF YEARS. AND THANK YOU AGAIN FOR
[00:32:46] ALLOWING ME TO BE PART OF THE TEAM.
[00:32:50] THANK YOU, COMMISSIONER BOWMAN,
[00:32:52] COMMISSIONERS STEINBRUECK. WELL, THANK
[00:32:55] YOU, EVERYONE. AND FOR THOSE MOST
[00:32:58] GRACIOUS WORDS AND COMPLIMENTS AND
[00:33:01] CITATIONS OF THE MANY ACCOMPLISHMENTS
[00:33:03] THAT WE'VE ALL ACHIEVED TOGETHER. I DID
[00:33:07] NOT PREPARE A LENGTHY SPEECH OR ANY
[00:33:09] SPEECH FOR THIS OCCASION, BUT IT IS
[00:33:12] CERTAINLY ONE THAT AS
[00:33:16] WE COME TO A CLOSE AT THE END OF THE
[00:33:18] YEAR AND THE END OF OUR TERMS,
[00:33:19] STEPHANIE AND I, IT'S A TIME FOR
[00:33:22] REFLECTION, NO DOUBT. AND I MOSTLY WANT
[00:33:26] TO EXPRESS MY INCREDIBLY DEEP GRATITUDE
[00:33:29] AND APPRECIATION TO THE STAFF OF THE
[00:33:32] PORT, THE LEADERSHIP, THE COMMISSIONERS
[00:33:34] OFFICE STAFF AND MY COLLEAGUES WHO EACH
[00:33:38] OF YOU HAVE CONTRIBUTED AND WILL CONTINUE
[00:33:41] TO CONTRIBUTE IN VERY MEANINGFUL AND
[00:33:44] ENDURING WAYS THAT ARE IMPROVING QUALITY
[00:33:47] OF LIFE FOR OUR REGION, INCREASING
[00:33:51] EQUITY, OPPORTUNITY AND LEADING THE WAY
[00:33:54] AS THE GREENEST PORT IN NORTH AMERICA,
[00:33:56] WHICH I AM SUPER THRILLED ABOUT. I HAVE
[00:33:59] ACTUALLY BEEN RESEARCHING THIS VERY
[00:34:01] TOPIC FOR SOME TIME, AND I HAVE YET TO
[00:34:04] COME UP WITH ANOTHER PORT IN NORTH
[00:34:06] AMERICA, LET ALONE THE WORLD THAT IS
[00:34:10] DOING MORE FOR COMMUNITY, FOR BUILDING
[00:34:13] EQUITY, FOR ADVANCING ENVIRONMENTAL
[00:34:15] SUSTAINABILITY, CLIMATE CHANGE WHILE
[00:34:18] STAYING TRUE TO ITS CORE MISSION OF
[00:34:21] ECONOMIC DEVELOPMENT AND JOBS. AND IF
[00:34:25] WE LOSE SIGHT OF THAT CORE MISSION AND
[00:34:27] START TO DRIFT IN DIRECTIONS THAT WE
[00:34:30] DON'T HAVE THE RESOURCES, THE MISSION OR
[00:34:33] THE AUTHORITY TO UNDERTAKE, WE CAN'T
[00:34:36] CONTINUE TO LEAD THE WAY AS THE GREENEST

[00:34:39] PORT IN AMERICA, AND WE CANNOT CONTINUE
[00:34:41] TO EXPAND PROSPERITY,
[00:34:44] OPPORTUNITY AND EQUITY THROUGHOUT OUR
[00:34:47] REGION IF WE DON'T ENSURE THE FINANCIAL
[00:34:51] STRENGTH AND SOLVE
[00:34:54] IT'S VIABILITY OF OUR PORT. SO I
[00:34:58] THINK THAT'S SOMETHING TO ALWAYS
[00:34:59] REMEMBER, AND IT'S GIVEN US A PLATFORM
[00:35:03] AND A MANTLE FOR WHICH TO DO OTHER,
[00:35:05] MORE, GREATER GOOD IN THE REGION. AND
[00:35:07] THAT, TO ME, IS BUILDING THE PORT OF THE
[00:35:11] FUTURE. MANY OF THE THINGS THAT
[00:35:15] HAVE BEEN MENTIONED ALREADY, I DON'T
[00:35:17] NEED TO REPEAT, BUT I FEEL LIKE EACH OF
[00:35:20] US COMMISSIONERS HAVE CONTRIBUTED
[00:35:23] INDIVIDUALLY IN IMPORTANT WAYS IN OUR
[00:35:26] LEADERSHIP ROLES AND ACCOMPLISHED AND
[00:35:28] CONTINUE TO ACCOMPLISH IMPORTANT AREAS
[00:35:32] THAT ARE CONTRIBUTING TO THE WHOLE
[00:35:35] PICTURE THAT REPRESENTS THE PORT'S
[00:35:39] ACHIEVEMENTS. UNFORTUNATELY, IT'S SO
[00:35:40] POORLY UNDERSTOOD PUBLICLY. THE WORK
[00:35:43] THAT WE DO, ALL THE THINGS THAT
[00:35:44] COMMISSIONER PRESIDENT FELLEMAN
[00:35:46] MENTIONED IN JUST A FEW YEARS IS TRULY
[00:35:49] REMARKABLE, AND WE DO ALL THAT WITH
[00:35:53] VIRTUALLY NO TAX SUPPORT LESS THAN
[00:35:56] 5%. I THINK IT IS FOR THE OPERATING
[00:35:58] BUDGET THAT'S SOMETHING PEOPLE DON'T
[00:36:01] UNDERSTAND, AND I WISH THEY DID
[00:36:03] UNDERSTAND BETTER AND HAD GREATER
[00:36:05] APPRECIATION. I'M SPEAKING BROADLY AND
[00:36:08] IN GENERAL TERMS BECAUSE I KNOW THIS IS
[00:36:11] SOMETHING THAT PRESIDENT FELLEMAN HAS
[00:36:13] OFTEN MENTIONED ABOUT OUR NEED TO
[00:36:15] INCREASE OUR COMMUNICATIONS IN A
[00:36:20] WAY THAT ISN'T JUST REACTIVE AND DEALING
[00:36:22] WITH THE LATEST CRISIS OR PROBLEM OR
[00:36:26] NEGATIVE ISSUE THAT SOMEBODY HAS
[00:36:28] UNEARTHED IN THE MEDIA. SO THAT'S KIND
[00:36:32] OF MY WISH FOR THE PORT IS TO CONTINUE
[00:36:34] THIS WORK. IT'S BEEN AN EXHILARATING
[00:36:36] FOUR YEARS FOR ME, I WILL SAY, AND I
[00:36:39] FEEL MORE ACCOMPLISHED THAN I EVER
[00:36:40] IMAGINE I WOULD HAVE IN THIS POSITION.
[00:36:43] I'VE BEEN A LIFELONG FAN OF THE PORT
[00:36:46] FROM CHILDHOOD, AND I WILL SAY THAT
[00:36:51] I HAVE BEEN A PORT WATCHER, BUT I HAVE
[00:36:53] HAD THIS REMARKABLE FOUR YEARS
[00:36:55] EXPERIENCE TO ACTUALLY PARTICIPATE,
[00:36:57] ENGAGE AND LEAD THE INSTITUTION IN NEW
[00:37:00] DIRECTIONS THAT WILL BE LASTING THAT
[00:37:03] WILL INSTITUTIONAL IMPROVEMENTS,
[00:37:05] REFORMS THAT I THINK I
[00:37:09] DON'T NEED TO PERSONALLY TAKE CREDIT FOR
[00:37:11] BUT HAVE HELPED SUPPORT,
[00:37:15] ADVANCE AND SPEAK TO AND EVERYTHING WE
[00:37:19] DO HERE IS COLLECTIVE. IN FACT, WE MUST
[00:37:22] WORK WITH EACH OTHER ON THE
[00:37:24] COMMISSIONERS, AND WE MUST EMBRACE THE
[00:37:27] INCREDIBLE DEDICATION OF OUR PORT STAFF
[00:37:29] AND THEIR COMMITMENT TO HELPING US
[00:37:32] SUCCEED AND TO ADVANCING OUR INITIATIVES

[00:37:35] AND OUR AGENDAS. THAT IS HOW THE PORT IS
[00:37:38] GOING TO REMAIN STRONG AND BECOME
[00:37:39] STRONGER IS BY EMBRACING
[00:37:45] THE INCREDIBLE DEDICATION AND EXPERTISE
[00:37:48] OF OUR STAFF AND THEN CHANNELING THOSE
[00:37:52] RESOURCES THAT WE HAVE IN THOSE POSITIVE
[00:37:55] WAYS THAT MANY OF WHICH HAVE BEEN CITED.
[00:37:57] SO WHILE I'M LEAVING THE PORT, MY
[00:38:01] OFFICE, I THINK TODAY WILL PROBABLY BE
[00:38:03] MY LAST DAY HERE. I AM NOT LEAVING THE
[00:38:06] PORT. I'LL JUST LET YOU KNOW THAT I'M
[00:38:11] STICKING WITH IT AS A GREAT FAN AND
[00:38:13] ADVOCATE FOR THE PORT, AND I WILL DO
[00:38:16] WHATEVER I CAN IN THE FUTURE IN MY
[00:38:19] WHATEVER PUBLIC ROLES AND OPPORTUNITIES
[00:38:22] TO SUPPORT THE PORT AND INCREASE PUBLIC
[00:38:26] AWARENESS OF THE GREAT WORK THAT WE ALL
[00:38:28] DO. SO THANK YOU ALL VERY MUCH. MY
[00:38:30] COLLEAGUES, OUR COMMISSIONERS, STAFF,
[00:38:33] THE LEADERSHIP OF THE PORT AND ALL OF
[00:38:36] THE DEDICATED EMPLOYEES OF THE PORT OF
[00:38:39] SEATTLE AND THE SEAPORT FOR THAT MATTER,
[00:38:41] BECAUSE WE'LL HAVE MORE TIME TO TALK
[00:38:43] ABOUT THE SEAPORT NEXT WEEK WHEN WE MEET
[00:38:47] WITH OUR CO COMMISSIONERS FOR
[00:38:50] A FINAL MEETING THERE. AND I'LL HAVE
[00:38:52] MORE WORDS TO SAY. THANK YOU AGAIN.
[00:38:55] THANK YOU, COMMISSIONER STEINBREUCK,
[00:38:56] COMMISSIONER FELLEMAN. WELL,
[00:38:59] I DON'T REALLY WANT TO BELABOR THIS
[00:39:03] DISCUSSION ANY FURTHER. I DID GIVE THEM
[00:39:05] A VERY WARM AND THOROUGH CONVERSATION
[00:39:08] DURING OUR STATE OF THE PORT ADDRESS,
[00:39:11] AND WE WILL HAVE AN OPPORTUNITY TO TOAST
[00:39:14] TO THEIR SUCCESS THIS EVENING. BUT I DO
[00:39:17] JUST WANT TO. AND THE LAUNDRY LIST OF
[00:39:20] ACCOMPLISHMENTS THAT I GAVE EARLIER
[00:39:22] REALLY SPEAKS TO HIMSELF. AND AS
[00:39:25] COMMISSIONERS CALKINS MENTIONED, THAT WE
[00:39:28] DO THIS TOGETHER, AND THOSE ARE QUITE
[00:39:30] THE ACCOMPLISHMENTS WE SHOULD ALL BE
[00:39:33] PROUD TO HAVE BEEN ABLE TO BE PART OF.
[00:39:35] I JUST WANT TO EXTEND A FURTHER
[00:39:37] CONSIDERATION THAT I'VE REALLY
[00:39:39] CONSIDERED THEM. MY FRIENDS AND I'VE
[00:39:42] GROWN TO LEARN A LOT FROM THEM BOTH.
[00:39:45] AND I KNOW THAT WE'RE GOING TO BE ABLE
[00:39:48] TO NOT GET RID OF THEM TOO EASILY
[00:39:50] BECAUSE THEIR COMMITMENT TO THIS
[00:39:52] ORGANIZATION AND TO THE FIELD AT LARGE
[00:39:55] IS INTRINSIC TO WHO THEY ARE.
[00:39:58] SO THANK YOU VERY MUCH. AND
[00:40:01] COMMISSIONERS STEINBRUECK, I SEE YOU HAVE
[00:40:02] ONE LAST WORD, PRESIDENT PHILLIP,
[00:40:05] I REALLY WANT TO THANK YOU PERSONALLY
[00:40:09] AND AS A COLLEAGUE, FOR THE
[00:40:12] EXTRA EFFORT THAT YOU PUGET IN THIS YEAR
[00:40:14] A VERY CHALLENGING YEAR AS IT WAS LAST
[00:40:17] YEAR. BUT IN YOUR LEADERSHIP ROLE AS
[00:40:20] COMMISSION PRESIDENT, YOU DON'T KNOW
[00:40:22] UNTIL YOU'VE TAKEN ON THE JOB
[00:40:27] HOW MUCH TIME AND EFFORT AND STRESS IS
[00:40:30] INVOLVED IN IT. AND I THINK YOU'VE

[00:40:33] HANDLED IT QUITE MASTERFULLY. AND YOU
[00:40:36] HAVE STRENGTHENED CROSS COMMUNICATION
[00:40:39] AMONGST COMMISSIONERS AND STAFF, AND
[00:40:41] YOU'VE WORKED HARD ON SOME OF THE
[00:40:43] IMPORTANT INSTITUTIONAL ISSUES TRYING TO
[00:40:45] MAKE IMPROVEMENTS. AND I, FOR ONE,
[00:40:48] APPRECIATE THAT VERY MUCH. AND I'M
[00:40:51] THANKFUL FOR YOUR LEADERSHIP THIS YEAR.
[00:40:55] THANK YOU, COMMISSIONERS STEINBRUECK.
[00:40:57] AND YOU SAID A GOOD EXAMPLE THE PREVIOUS
[00:40:59] YEAR. I WANTED TO CALL ON
[00:41:04] EXECUTIVE METRUCK FOR ANY FINAL WORDS AT
[00:41:06] THIS POINT ON THIS SUBJECT. AT LEAST.
[00:41:10] THANKS, MR. PRESIDENT. I DON'T HAVE
[00:41:12] ANYTHING ELSE TO ADD EXCEPT JUST AGAIN,
[00:41:14] THANKS FOR IN THE CONTRIBUTIONS AND
[00:41:16] LEGACIES OF BOTH COMMISSIONERS BOWMAN
[00:41:20] AND STEINBRUECK WILL BE FELT AS WE GO
[00:41:23] FORWARD, ESPECIALLY TAKING PRIDE IN SOME
[00:41:24] OF THOSE GENERATIONAL INVESTMENTS THAT
[00:41:26] WE WERE JUST TALKING ABOUT. SO I THANK
[00:41:29] THEM AGAIN. OKAY THEN. WELL, THANK YOU,
[00:41:33] EVERYONE. WE DO STILL HAVE A FEW MORE
[00:41:35] REMARKS AND RECOGNITIONS TO ADDRESS
[00:41:36] TODAY BEFORE MOVING ON WITH THE BUSINESS
[00:41:39] BEFORE US. CHRISTINA GEHRKE HAS SERVED
[00:41:42] AS A VOLUNTEER EXTERNAL MEMBER ON OUR
[00:41:44] AUDIT COMMITTEE FOR APPROXIMATELY TEN
[00:41:46] YEARS. DURING THIS TIME, ALL THE
[00:41:48] COMMISSIONERS HAVE HAD A DISTINCT
[00:41:49] PLEASURE OF SERVING ON THE AUDIT
[00:41:51] COMMITTEE, WHERE THEY'VE HAD THE
[00:41:52] OPPORTUNITY TO EXPERIENCE CHRIS'S
[00:41:54] POSITIVE AND EXPERT CONTRIBUTIONS SHE SO
[00:41:57] GENEROUSLY SHARED WITH US ALL AS AN
[00:42:00] ELECTED OFFICIAL, I'VE COME TO RECOGNIZE
[00:42:01] THAT OUR ABILITY TO SERVE THE PUBLIC IS
[00:42:03] MADE SO MUCH MORE SIGNIFICANT BY PEOPLE
[00:42:05] LIKE HER WHO ARE ALSO COMMITTED TO
[00:42:08] BENEFITING HER COMMUNITY. IN HER SPARE
[00:42:11] TIME, SHE ALSO SERVES ON THE BOARD OF
[00:42:12] UPLIFT NORTHWEST, WHICH PROVIDES MEALS
[00:42:14] AND JOB SEARCH SERVICES TO THOSE IN NEED
[00:42:17] THROUGH THE MILLIONAIRE'S CLUB ON
[00:42:19] WESTERN AVENUE. I'D ALSO LIKE TO
[00:42:21] RECOGNIZE BATTALION CHIEF JACK MURRAY.
[00:42:24] JAKE MURRAY. I'M SORRY OF THE PORT FIRE
[00:42:27] DEPARTMENT AND HIS TEAM AND
[00:42:30] THE WHOLE TEAM HEROIC EFFORTS IN
[00:42:33] RESPONSE TO THE RECENT PARKING GARAGE
[00:42:35] FIRE AT THE AIRPORT. EXECUTIVE METRUCK
[00:42:37] WILL BE PROVIDING FURTHER
[00:42:38] ACKNOWLEDGEMENT IN HIS COMMENTS.
[00:42:42] PLEASE MUTE YOUR MICROPHONE. I'M
[00:42:44] DELIGHTED TO ANNOUNCE THAT AARON
[00:42:45] PRITCHARD HAS BEEN HIRED AS OUR CHIEF OF
[00:42:48] STAFF FOR THE SEATTLE PORT COMMISSION.
[00:42:50] AARON BRINGS A WEALTH OF EXPERIENCE AND
[00:42:52] INSIGHTS TO THIS POSITION. ALL
[00:42:54] COMMISSIONERS WERE UNANIMOUS IN OUR
[00:42:55] STRONG BELIEF THAT HE WILL CONTINUE TO
[00:42:57] SERVE THE COMMISSION WITH DISTINCTION
[00:42:59] AND A STEADY HAND IN HIS EXPANDED

[00:43:01] CAPACITY AS WE CONTINUE TO CHART THESE
[00:43:04] UNCERTAIN TIMES. I'D ALSO LIKE TO
[00:43:06] RECOGNIZE THAT GOVERNOR INSLEE MADE SOME
[00:43:08] SIGNIFICANT ANNOUNCEMENTS YESTERDAY
[00:43:10] ABOUT HIS CONTINUED EFFORTS TO COMBAT
[00:43:12] CLIMATE CHANGE. WE WILL BE ADOPTING OUR
[00:43:14] STATE LEGISLATIVE AGENDA TODAY, WHICH
[00:43:16] INCLUDES OUR ONGOING COMMITMENT TO WORK
[00:43:18] WITH THE GOVERNOR AND LEGISLATURE TO
[00:43:20] ADVANCE DECARBONIZATION AND INNOVATION.
[00:43:23] FINALLY, LATER TODAY, THE GOVERNOR WILL
[00:43:25] BE MAKING SOME ADDITIONAL ANNOUNCEMENTS
[00:43:27] INVOLVING SIGNIFICANT INVESTMENTS IN
[00:43:28] SALMON RECOVERY ALONG WITH THE MEMBERS
[00:43:31] OF THE LEGISLATURE. HE WILL BE
[00:43:32] RECOGNIZING THE LIFELONG WORK OF
[00:43:34] LORRAINE LOOMIS, WHO RECENTLY PASSED
[00:43:36] AWAY. SHE SERVED AS THE SWIMMER MITCH
[00:43:38] TRIBAL FISHERIES MANAGER SINCE 1975 AND
[00:43:42] CHAIR OF THE NORTHWEST INDIAN FISHERIES
[00:43:43] COMMISSIONERS AFTER BILLY FRANKS PASSING
[00:43:46] IN NINE 2014. SHE WAS A TRUE PIONEER,
[00:43:50] BOTH FOR SALMON AS WELL AS FOR WOMEN IN
[00:43:52] THE PROFESSION. I'D NOW LIKE TO TURN TO
[00:43:54] EXECUTIVE METRUCK, WHO I KNOW WOULD LIKE
[00:43:56] TO SHARE A FEW WORDS OF HIS OWN
[00:44:00] EXECUTIVE DIRECTOR METRUCK THROUGH THE
[00:44:02] COMMISSION PRESIDENT. I BELIEVE THIS IS
[00:44:04] FOR RECOGNITION FOR CHRISTINA GEHRKE.
[00:44:08] THANK YOU, PRESIDENT FELLEMAN, AND THANK
[00:44:09] YOU, CLERK HART. I'D LIKE
[00:44:13] TO ADD TO THE THANKS TO DR.
[00:44:16] CHRISTINA GEHRKE, THE PUBLIC VOLUNTEER
[00:44:18] MEMBER OF OUR AUDIT COMMITTEE, WHO AFTER
[00:44:21] EXTENDED TIME APPROXIMATELY ELEVEN YEARS
[00:44:23] WITH THE PORT'S AUDIT COMMITTEE, WILL
[00:44:25] END HER TENURE AND RESIGN HER POST AT
[00:44:26] THE END OF 2022. OUR AUDIT COMMITTEE IS
[00:44:29] SUCH AN IMPORTANT FUNCTION THAT ALLOWS
[00:44:32] BUILDS TRUST AND CONFIDENCE IN THE WORK
[00:44:34] OF THE PORT, AND CHRISTINE HAS BEEN OR
[00:44:36] CHRIS HAS BEEN AN IMPORTANT PART
[00:44:40] OF THAT. FOR A LONG PERIOD OF TIME.
[00:44:42] SHE'LL BE MOVING TO WALLA WALLA WITH
[00:44:44] HER FAMILY AS AN ACCEPTED LECTURER
[00:44:46] POSITION AT EASTERN WASHINGTON
[00:44:47] UNIVERSITY. CHRIS IS NOW SERVING HER
[00:44:50] FOUR THREE YEAR TERM OF VOLUNTARY
[00:44:52] SERVICE ON OUR AUDIT COMMITTEE. ON
[00:44:55] DECEMBER 31. CHRISTINE WILL HAVE ATTENDED
[00:44:57] 64 AUDIT COMMITTEE MEETINGS. SHE ONLY
[00:45:00] MISSED ONE MEETING IN THE ELEVEN YEARS,
[00:45:02] AND THAT WAS ONLY BECAUSE WE HAD TO
[00:45:03] RESCHEDULE A MEETING AT THE LAST MINUTE.
[00:45:05] THAT IS A PRETTY IMPRESSIVE RECORD.
[00:45:08] CHRIS IS A MEMBER OF THE COMMUNITY AS
[00:45:11] COMMISSIONERS FELLEMAN WAS NOTING.
[00:45:14] SHE'S ALSO AN INVALUABLE RESOURCE TO THE
[00:45:16] AUDIT COMMITTEE, THE INTERNAL AUDIT TEAM
[00:45:18] INTO THE PORT. SHE IS WELL RESPECTED AND
[00:45:20] LOOKED UP FOR GUIDANCE FROM BOTH THE
[00:45:23] PORT AND COMMISSION FROM BOTH THE PORT
[00:45:26] COMMISSIONERS AND THE STAFF AS WELL AS

[00:45:28] WELL. SHE'S A HIGHLY EXPERIENCED AUDITOR
[00:45:31] AND SHE BROUGHT THAT INTO HER SERVICE,
[00:45:33] SERVING AS AUDITOR AT THE FEDERAL HOME
[00:45:36] LOAN BANK AS A SENIOR VICE PRESIDENT AND
[00:45:38] CHIEF ADMINISTRATIVE OFFICER AND AS A
[00:45:39] SENIOR VICE PRESIDENT AND CIO FOR SOUND
[00:45:41] COMMUNITY BANK AS PRINCIPAL FACULTY FOR
[00:45:44] THE CITY UNIVERSITY OF SEATTLE AND
[00:45:46] CURRENTLY IS A LECTURER AT EASTERN
[00:45:47] WASHINGTON UNIVERSITY. SO, CHRIS, I
[00:45:50] THANK YOU FOR YOUR SERVICE AND WE AT THE
[00:45:52] POOR AND APPRECIATE DEEPLY EVERYTHING
[00:45:53] YOU'VE DONE HERE TO HELP US IMPROVE.
[00:45:56] THANK YOU. THANK YOU, STEVE AND
[00:45:59] CLERK HART, WOULD YOU PLEASE CALL THE ROLL
[00:46:01] FOR COMMISSIONERS? COMMENTS FOR
[00:46:03] CHRISTINA. THANK YOU. BEGINNING WITH
[00:46:05] COMMISSIONER BOWMAN. OH,
[00:46:08] EXCELLENT. THANK YOU, CHRIS. I JUST
[00:46:11] WANTED TO OFFER MY PERSONAL THANKS.
[00:46:13] IT'S REALLY BEEN A TREMENDOUS HONOR TO
[00:46:16] WORK WITH YOU. AND I UNDERSTAND WHAT A
[00:46:20] SERIOUS COMMITMENT IT'S BEEN. AND I
[00:46:21] DIDN'T REALIZE IT HAD QUITE BEEN ELEVEN
[00:46:23] YEARS. BUT YOU'VE BEEN A BIG ROLE MODEL
[00:46:26] TO ME. AS I SAID TO YOU IN OUR AUDIT
[00:46:27] COMMITTEE MEETING THE OTHER DAY, I'VE
[00:46:29] LEARNED A LOT FROM YOU. IT'S A REALLY
[00:46:31] IMPORTANT COMMITTEE. I ENCOURAGE ALL
[00:46:34] COMMISSIONER CHO TAKE THE TIME TO SERVE
[00:46:36] ON THE AUDIT COMMITTEE. YOU LEARN QUITE
[00:46:38] A BIT. IT'S A VERY IMPORTANT FUNCTION,
[00:46:40] KEEPING US ON THE STRAIGHT AND NARROWS,
[00:46:42] MAKING SURE THAT WE HAVE THE IMPORTANT
[00:46:44] TRANSPARENCY TO THE PUBLIC. BUT WHAT
[00:46:46] CHRIS HAS BROUGHT IS OUTSIDE EXPERTISE,
[00:46:50] WHICH IS INVALUABLE TO COMMISSIONERS IN
[00:46:53] PARTICULAR. THIS IS JUST A SMALL PART OF
[00:46:56] WHAT WE DO. BUT IT'S REALLY IMPORTANT
[00:46:57] AND IMPORTANT ROLE. AND I'VE LEANED
[00:47:00] HEAVILY ON CHRIS FOR HER EXTENDED
[00:47:03] KNOWLEDGE, BOTH PROFESSIONALLY AND WITH
[00:47:04] THE PORT OF SEATTLE. SO, CHRIS, I JUST
[00:47:06] AGAIN WANT TO SAY THANK YOU SO MUCH FOR
[00:47:08] ALL OF THE HUNDREDS OF HOURS THAT YOU'VE
[00:47:10] PUT INTO THE AUDIT COMMITTEE. I HOPE,
[00:47:12] YOU KNOW, EVEN THOUGH IT'S AN UNPAID
[00:47:14] POSITION, YOU HAVE REALLY OUR UNDYING
[00:47:16] GRATITUDE. IT'S REALLY AN IMPORTANT ROLE
[00:47:18] THAT YOU'VE PLAYED AND IT WILL NOT BE
[00:47:21] FORGOTTEN. AND CONGRATULATIONS ON YOUR
[00:47:23] NEW ROLE IN EASTERN WASHINGTON. THAT'S
[00:47:25] FABULOUS. I HOPE YOU ENJOY WALLA WALLA.
[00:47:27] TAKE CARE. THANK YOU, COMMISSIONERS
[00:47:30] BOWMAN. AND CHRIS, IF YOU ARE ABLE TO
[00:47:32] TURN ON YOUR VIDEO, IF YOU WANT TO DO
[00:47:34] THAT, YOU CERTAINLY CAN. AND WE'LL MOVE
[00:47:36] TO COMMISSIONER.
[00:47:39] THANKS, CLERK HARK. CHRIS, GOOD TO SEE YOU.
[00:47:42] I'M GLAD YOU TURNED ON YOUR VIDEO FOR
[00:47:44] THE COMMENTS HERE. IT WAS A PLEASURE TO
[00:47:47] SERVE WITH YOU FOR A COUPLE OF YEARS ON
[00:47:48] THE AUDIT COMMITTEE. AND I MIGHT ONLY

[00:47:50] SAY ABOUT COMMISSIONERS BOWMAN'S REMARKS
[00:47:52] THAT I WOULDN'T ADD THE QUALIFIER TO
[00:47:56] OUTSIDE EXPERTISE. I WOULD JUST SAY YOU
[00:47:57] BROUGHT EXPERTISE TO THE COMMISSION, AT
[00:47:59] LEAST OR THE COMMITTEE. WHEN I WAS ON
[00:48:01] THERE, I FELT LIKE A FISH OUT OF WATER
[00:48:02] SO MANY TIMES AND BEING ABLE TO LEARN
[00:48:05] FROM YOU AS A TRUE PROFESSIONAL AND
[00:48:07] SOMEBODY WHO IS CLEARLY INTERESTED IN
[00:48:09] THE PUBLIC'S BEST INTEREST AT THE PORT
[00:48:11] OF SEATTLE WAS ALWAYS INSTRUCTIVE. AND
[00:48:14] YOU'RE JUST SUCH A PLEASANT PERSON TO BE
[00:48:16] AROUND. SO THANK YOU SO MUCH FOR ALL THE
[00:48:18] TIME THAT YOU SPENT ON OUR AUDIT
[00:48:20] COMMITTEE AND TRULY HAVE A WONDERFUL
[00:48:23] TIME IN YOUR NEW ROLE. THANK YOU,
[00:48:27] COMMISSIONER. COMMISSIONER CHO.
[00:48:36] AND WE'LL COME BACK TO COMMISSIONER TOO.
[00:48:37] COMMISSIONERS STEINBRUECK, YOU'RE MUTED,
[00:48:41] SIR. IT'S BY.
[00:48:46] WHAT WOULD WE DO WITHOUT YOU? MICHELLE?
[00:48:50] CHRIS, YOU'RE SMILING. I KNOW YOU HAVE
[00:48:53] LIFE BEYOND, BUT YOUR CONTRIBUTIONS,
[00:48:56] MUCH OF WHICH HAS BEEN UNSUNG BUT NOT
[00:48:59] UNNOTICED. OUR LEADS ARE ENORMOUS.
[00:49:03] AND I HAVE HAD THE PLEASURE WORKING WITH
[00:49:06] YOU ON THE AUDIT COMMITTEE IN MY FIRST
[00:49:08] TWO YEARS AS COMMISSIONER. AND YOUR
[00:49:13] INSIGHTS, YOUR INSTINCTS, YOUR
[00:49:15] PROFESSIONAL EXPERTISE HAVE BEEN
[00:49:18] INVALUABLE TO THE ROLE OF
[00:49:21] THE PORT AUDITOR. AND I KNOW THAT YOU
[00:49:24] ARE UNIVERSALLY RECOGNIZED AND
[00:49:28] APPRECIATED FOR YOUR WORK BY THOSE OF US
[00:49:31] WHO HAVE HAD THE OPPORTUNITY TO WORK
[00:49:32] WITH YOU. IT IS AN EXTREMELY IMPORTANT
[00:49:35] FUNCTION, AND I'M VERY HAPPY THAT WE
[00:49:37] HAVE A COMMUNITY REPRESENTATIVE
[00:49:41] POSITION ON THE AUDIT COMMITTEE. IT DOES
[00:49:44] HELP ADVANCE TRANSPARENCY,
[00:49:46] ACCOUNTABILITY. AND AS COMMISSIONER
[00:49:49] BOWMAN SAID, KEEPING US ON THE STRAIGHT
[00:49:51] AND NARROWS. SO THANK YOU SO MUCH AND
[00:49:54] BEST WISHES TO YOU IN THE FUTURE.
[00:49:58] THANK YOU. COMMISSIONER STEINBRUECK,
[00:49:59] COMMISSIONER CHO,
[00:50:00] CHRISTIAN FELLEMAN,
[00:50:07] DO YOU HAVE ANY ADDITIONAL COMMENTS? I
[00:50:11] MUST SAY THAT IT'S TRULY GREAT TO HAVE
[00:50:14] SOMEBODY OF YOUR EXPERIENCE AND
[00:50:16] EXPERTISE AS WE CAME INTO THE AUDIT
[00:50:18] COMMITTEE, JUST TRYING TO EXPLORE THE
[00:50:21] FULL BREADTH OF ISSUES THAT WE WOULD
[00:50:23] HAVE TO DEAL WITH. YOUR FOCUS. AND
[00:50:25] REALLY, YOUR DEMEANOR HAS MADE IT REALLY
[00:50:27] AN HONOR. AND I REALLY ENJOYED MY LIFE,
[00:50:30] MY TWO YEARS ON THE COMMITTEE, AND YOU
[00:50:32] CERTAINLY MADE IT MORE PLEASANT FOR WHAT
[00:50:35] COULD BE ALSO A VERY CHALLENGING JOB AND
[00:50:38] YOUR PUBLIC SERVICE. WE DO THIS STUFF
[00:50:41] LIKE WE HAVE A PROFILE FOR WHAT WE DO.
[00:50:45] YOU DO IT JUST BECAUSE IT'S THE RIGHT
[00:50:47] THING TO DO. AND LIKE I SAID, IT'S FOLKS

[00:50:50] LIKE YOU THAT MAKE THE WORLD GO AROUND.
[00:50:52] I MEAN, ELECTED OFFICIALS CAN ONLY DO SO
[00:50:54] MUCH. IT'S WHAT YOU DO IN THE REAL WORLD
[00:50:57] THAT THANK YOU SO MUCH FOR YOUR EFFORTS.
[00:50:59] SO ANYWAY, I WOULD LIKE TO AFFORD YOU
[00:51:02] THE OPPORTUNITY TO SAY SOMETHING NASTY
[00:51:04] ABOUT US. I JUST
[00:51:08] WANT TO SAY THAT I APPRECIATED MY TIME
[00:51:11] SERVING ALONGSIDE THE COMMISSIONERS FOR
[00:51:13] THE LAST SEVEN YEARS. I'VE ENJOYED MY
[00:51:15] TIME TREMENDOUSLY AND GLAD I
[00:51:19] COULD SHARE MY EXPERTISE. AND I LEARNED
[00:51:21] A LOT ABOUT THE PORT AND THE
[00:51:23] COMPLEXITIES OF IT. AND I'M
[00:51:27] ALWAYS AVAILABLE FOR RESOURCE IF YOU
[00:51:29] GUYS EVER NEED SOME OF MY EXPERTISE,
[00:51:31] AND I TRULY, TRULY HAVE ENJOYED WORKING
[00:51:34] ALONGSIDE ALL OF YOU. THANK YOU. THANK
[00:51:38] YOU VERY MUCH, GLENN, DID YOU HAVE
[00:51:40] SOMETHING YOU WANTED TO ADD? I'VE GOT
[00:51:43] COMMENTS LATER, BUT I'LL SAY VERY
[00:51:45] QUICKLY NOW, SOME OF THE INSTRUMENTAL
[00:51:47] THINGS THAT CHRISTINA DID TO THE AUDIT
[00:51:49] COMMITTEE COMMISSIONERS, WE HAVE A
[00:51:52] FOLLOW UP PROCESS WHEN THERE'S A
[00:51:53] PROBLEM, AN ISSUE, IT'S JUST BEING PUT
[00:51:57] AWAY IN AN AUDIT REPORT AND NOBODY
[00:51:58] FOLLOWED UP ON IT. SHE MADE SURE THAT WE
[00:52:01] BUILT A FOLLOW UP PROCESS AND FOLLOWED
[00:52:03] UP AND CLOSED OUT THOSE ISSUES. SHE
[00:52:06] HELPED BRING IA GLOBAL STANDARDS TO THE
[00:52:09] ANALOG COMMITTEE, WHICH ARE REALLY
[00:52:12] IMPORTANT AND CHANGE THE WAY WE OPERATE
[00:52:14] AND REALLY ADD VALUE TO WHAT WE'RE
[00:52:16] DOING. AND SHE ALSO LAST, BUT NOT
[00:52:20] LEAST MADE SURE WE HAD AN ANNUAL
[00:52:22] INTERNAL QUALITY REVIEW TO MAKE SURE
[00:52:24] THAT WE'RE BEST IN CLASS WHAT WE DO FOR
[00:52:26] THAT. THANK YOU, CHRISTINA. AND I'VE
[00:52:27] ENJOYED WORKING WITH YOU. THANK YOU SO
[00:52:31] MUCH, GLENN. AND SO NEXT ON THE AGENDA
[00:52:35] IS THE EXECUTIVE DIRECTOR'S. REPORT.
[00:52:38] EXECUTIVE DIRECTOR METRUCK YOU
[00:52:46] MUTED IT, SIR.
[00:52:49] MISFIRE ON THE CLICK THERE. GOOD
[00:52:52] AFTERNOON, COMMISSIONERS. THANK YOU,
[00:52:54] PRESIDENT FELLEMAN FOR ALLOWING ME TO
[00:52:56] MAKE A FEW MORE COMMENTS SINCE WE MADE
[00:53:00] THEM IN SPECIAL ORDERS. I'LL KEEP MY
[00:53:01] REPORT BRIEF, BUT I DO WANT TO MENTION A
[00:53:03] FEW HIGHLIGHTS. FIRST, AN UPDATE ON THE
[00:53:05] PANDEMIC. AS EXPECTED, THE WINTER SURGE
[00:53:07] OF POSITIVE COVID-19 CASES IS BEING SEEN
[00:53:10] AND FELT THROUGHOUT THE UNITED STATES.
[00:53:12] HERE IN WASHINGTON, 19 POSITIVE CASES
[00:53:15] AND HOSPITALIZATIONS ARE ON THE RISE.
[00:53:17] SAILING COUNTY PUBLIC HEALTH REPORTS
[00:53:19] THAT 32% INCREASE IN POSITIVE CODE IN 19
[00:53:22] CASES, AN 8% INCREASE IN
[00:53:25] HOSPITALIZATIONS AND A 10% INCREASE IN
[00:53:27] FATALITIES WITHIN THE LAST SEVEN DAYS
[00:53:29] ALONE. WHILE THE OMICRON VARIANT
[00:53:33] HAS RECEIVED MUCH OF THE HEADLINES

[00:53:34] LATELY, THE DELTA VARIANT IS STILL
[00:53:36] CAUSING HEAVY DISEASE BURDEN ACROSS OUR
[00:53:39] COMMUNITIES. MULTI LAYER MITIGATION
[00:53:41] MEASURES INCLUDING MASKING, PHYSICAL
[00:53:43] DISTANCING, VACCINATIONS BOOSTERS, AND
[00:53:45] ISOLATING AT HOME. IF YOU'RE
[00:53:47] EXPERIENCING ANY SIGNS OF ILLNESS
[00:53:49] GREATLY REDUCES THE RISK OF COMMUNITY
[00:53:51] SPREAD. AVIATION RATES ARE SLOWLY
[00:53:56] INCREASING, WITH WASHINGTON STATE
[00:53:57] REPORTING 74% OF RESIDENTS TWELVE YEARS
[00:54:00] OF AGE AND OLDER ARE FULLY VACCINATED.
[00:54:02] KING COUNTY'S VACCINATION RATE FOR THOSE
[00:54:04] TWELVE AND OLDER IS CURRENTLY 85.1%.
[00:54:07] CURRENTLY, THE PORT OF SEATTLE HAS A
[00:54:09] 96.2% VACCINATION RATE AMONG EMPLOYEES.
[00:54:13] THIS NUMBER WILL INCREASE AS EMPLOYEES
[00:54:15] CURRENTLY ON VARIOUS LEAVES, SUCH AS
[00:54:18] MILITARY, MATERNITY, WORKERS
[00:54:19] COMPENSATION, ET CETERA WILL VALIDATE
[00:54:22] THEIR VACCINATION STATUS UPON THEIR
[00:54:24] RETURN. WE'LL CONTINUALLY MONITOR AND
[00:54:26] FOLLOW PUBLIC HEALTH GUIDANCE AND
[00:54:28] DIRECTION FROM LABOR TO INDUSTRIES TO
[00:54:30] ENSURE THE SAFETY AND HEALTH OF OUR
[00:54:32] WORKFORCE, BUSINESS PARTNERS AND THE
[00:54:34] TRAVELING PUBLIC. WITH CONCERNS GROWING
[00:54:36] OVER THE NEW VARIANT, NEW INTERNATIONAL
[00:54:39] TRAVEL PROTOCOLS HAVE BEEN IN PLACE
[00:54:41] SINCE EARLIER THIS MONTH. THE CDC NOW
[00:54:44] REQUIRES ALL AIR PASSENGERS REGARDLESS
[00:54:46] OF VACCINATION STATUS, TO HAVE A
[00:54:48] NEGATIVE 19 TEST TAKEN MORE THAN ONE DAY
[00:54:51] BEFORE TRAVELING TO THE US. THERE'S ALSO
[00:54:54] AN OPTION FOR PEOPLE WHO HAVE DOCUMENTED
[00:54:55] RECOVERY FROM COVID-19 IN THE PAST 90
[00:54:57] DAYS. CHILDREN UNDER TWO YEARS OLD DO
[00:54:59] NOT NEED TO BE TESTED. TURNING YOUR
[00:55:03] ATTENTION TO THE HOLIDAY TRAVEL SEASON
[00:55:05] I'M PLEASED TO REPORT THAT OVER THE
[00:55:07] THANKSGIVING HOLIDAY, WE REACHED ABOUT
[00:55:09] 10% OF OUR RECORD LEVELS IN 2019,
[00:55:12] REFLECTING HEALTHY GROWTH IN AIR TRAVEL
[00:55:14] AROUND THE NATION. THE BUSIEST DAY WAS
[00:55:16] SUNDAY OF THAT WEEKEND, WITH 50,000
[00:55:18] PASSENGERS GOING THROUGH CHECKPOINTS AT
[00:55:21] THE AIRPORT. THANKS TO TSA FOR BRINGING
[00:55:24] IN EXTRA STAFF TO HANDLE THE SURGE OF
[00:55:25] HOLIDAY TRAVELERS. ESPECIALLY
[00:55:28] APPRECIATED WHERE OUR PRE HOLIDAY
[00:55:29] EFFORTS TO PROVIDE TIPS FOR PASSENGERS
[00:55:31] TO IMPROVE THEIR TRAVEL EXPERIENCE. WE
[00:55:33] GOT VERY GOOD MEDIA COVERAGE OF OUR
[00:55:36] ADVICE TO USE ALTERNATIVE MODES OF
[00:55:37] TRAVEL LIKE LIGHT RAIL, TAXIS AND TNCS
[00:55:41] RATHER THAN PRIVATE VEHICLES. BECAUSE OF
[00:55:43] THE PARKING GARAGE CONGESTION, WE EXPECT
[00:55:46] YOU TO BE BUSY FOR THE UPCOMING HOLIDAY
[00:55:48] PERIOD AS WELL. I ALSO WANT TO THANK ALL
[00:55:51] OF OUR AVIATION STAFF, OUR AIRPORT
[00:55:53] PARTNERS, INCLUDING THE AIRLINES, TSA,
[00:55:56] CBP, AND A HOST OF PRIVATE CONTRACTORS
[00:55:58] WHO KEEP THE AIRPORT CLEAN, FUEL THE

[00:56:00] AIRPLANES, LOAD BAGGAGE, AND ASSIST
[00:56:02] PASSENGERS. IN MANY WAYS. IT TAKES A
[00:56:05] HUGE TEAM EFFORT AROUND THE CLOCK TO
[00:56:06] MAKE THE AIRPORT RUN, AND IT'S DONE
[00:56:08] AMAZINGLY WELL THANK YOU ALL FOR KEEPING
[00:56:11] SEA SAFE AND OPERATIONAL DURING THE BUSY
[00:56:13] HOLIDAY SEASON. AND WHILE DOMESTIC
[00:56:16] TRAVEL RECOVERIES, WE ARE SEEING A SLOW
[00:56:18] RETURN TO INTERNATIONAL TRAVEL. WE SAW
[00:56:21] GOOD NEWS LAST WEEK WHEN THIN AIR
[00:56:22] ANNOUNCED A NEW SERVICE TO HELSINKI
[00:56:24] STARTING JUNE 1. THIS MONTH, AIR FRANCE,
[00:56:27] ANA AND SINGAPORE AIRLINES ALL RESTORED
[00:56:30] INTERNATIONAL SERVICES THAT HAVE BEEN
[00:56:32] REDUCED DURING THE PANDEMIC.
[00:56:34] ON THE CONSENT AGENDA TODAY, YOU WILL
[00:56:36] AUTHORIZE A REQUEST TO CONVERT SOME
[00:56:38] TICKET COUNTERS TO COMMON USE COUNTERS,
[00:56:40] WHICH WILL PROVIDE US WITH MORE
[00:56:41] FLEXIBILITY ANTICIPATION OF THE RETURN
[00:56:43] TO INTERNATIONAL TRAVEL. MOVING TO
[00:56:46] TODAY'S COMMISSION MEETING IN OUR
[00:56:48] AGENDA, I'D LIKE TO HIGHLIGHT A FEW
[00:56:50] ITEMS. ITEM EIGHT C ON THE CONSENT
[00:56:52] AGENDA IS AN ACTION THAT HELPS US TO
[00:56:54] MEET THE ACCELERATION OF OUR SOUND
[00:56:55] INSULATION PROGRAM. ITEMS 8D
[00:56:59] AND EIGHT E ARE ITEMS THAT CAN HELP MAKE
[00:57:02] SEA MORE ACCESSIBLE. ITEM EIGHT I
[00:57:05] DESIGNED FOR UPGRADES TO THE
[00:57:11] CI 14 DOWNEY BUILDING AT FISHERMAN'S
[00:57:13] TERMINAL AND THEN ITEM EIGHT J DESIGNED
[00:57:16] FOR THE REPLACEMENT OF THE WORLD TRADE
[00:57:17] CENTER ROOF ARE BOTH EXAMPLES OF US
[00:57:20] PRESERVING OUR IMPORTANT INFRASTRUCTURE
[00:57:22] AND BUILDING BACK BETTER. FINALLY,
[00:57:25] BEFORE I CONCLUDE MY REMARKS, I WANT TO
[00:57:27] RECOGNIZE OUR PORT OF SEATTLE FIRE
[00:57:29] DEPARTMENT, POLICE DEPARTMENT AVIATION
[00:57:31] OPERATIONS AND OTHER TEAMS ACROSS THE
[00:57:32] PORT FOR RESPONDING TO A SERIOUS VEHICLE
[00:57:35] FIRE AT THE AIRPORT GARAGE FRIDAY
[00:57:37] EVENING, DECEMBER 3. WHILE NINE VEHICLES
[00:57:40] WERE DESTROYED AND OTHERS WERE DAMAGED,
[00:57:42] OUR FIREFIGHTERS WERE ABLE TO CONTROL
[00:57:45] THE BLAZE AND THUS PREVENT SIGNIFICANT
[00:57:46] DAMAGE. FIREFIGHTERS RESPONDING TO THE
[00:57:49] FOURTH FLOOR OF THE GARAGE FOUND THICK
[00:57:51] SMOKE WITH ZERO VISIBILITY, EXTREMELY
[00:57:54] HIGH TEMPERATURES AND HAZARDOUS
[00:57:56] CONDITIONS, WHICH HAMPERED THEIR EFFORTS
[00:57:58] TO CONTROL THE FIRE. I CAN ONLY IMAGINE
[00:58:00] I'VE DONE SOME TRAINING SITUATIONS,
[00:58:04] BUT I CAN ONLY IMAGINE WHAT THE
[00:58:05] CIRCUMSTANCES MUST HAVE BEEN LIKE FOR
[00:58:07] ALL OF OUR FIREFIGHTERS RESPONDING WHEN
[00:58:10] MORE RESOURCES WERE NEEDED. IN THE
[00:58:11] INCIDENT, COMMANDER, BATTALION COMMANDER
[00:58:13] JAKE MURRAY CALLED AN ADDITIONAL MUTUAL
[00:58:17] AID UNITS FROM THE SOUND REGIONAL FIRE
[00:58:19] AUTHORITY, BURIEN NORTH HIGHLINE TAG,
[00:58:22] WILLOW, MEDIC ONE ZONE THREE REHAB UNIT,
[00:58:25] SKYWAY FIRE DISTRICT NUMBER 20. WE

[00:58:27] APPRECIATE THEIR ASSISTANCE. THE OUTCOME
[00:58:31] OF THE FIRE AND ITS IMPACTS COULD HAVE
[00:58:32] BEEN MUCH WORSE IF NOT FOR THE
[00:58:34] PROFESSIONALS OF ALL OUR FIREFIGHTERS
[00:58:36] AND ALL THOSE WHO RESPONDED. BEFORE I
[00:58:38] CONCLUDE, I'D LIKE TO TURN IT OVER TO
[00:58:41] BATTALION CHIEF AND INCIDENT COMMANDER
[00:58:43] JAKE MAURICE TO SHARE A FEW COMMENTS.
[00:58:45] JAKE, DOMESTIC, THANKS SO MUCH
[00:58:49] AND COMMISSIONERS, I APPRECIATE YOU
[00:58:50] HAVING ME ON IT'S. HONEST THE FIRST TIME
[00:58:53] I'VE EVER BEEN ON IN A COMMISSIONERS
[00:58:55] MEETING. SO THANK YOU SO MUCH. I'M NOT
[00:58:58] KNOWN FOR SHORT SPEECHES, BUT I WILL
[00:59:01] REALLY KEEP THIS ONE SHORT. I JUST WANT
[00:59:03] TO THANK EVERYBODY THAT HAD A PART IN
[00:59:06] THIS THAT WE CAN'T BE SUCCESSFUL WITHOUT
[00:59:07] OUR PORT OF SEATTLE PARTNERS AND
[00:59:09] OBVIOUSLY MUTUAL AGENCIES, NOT LIMITED
[00:59:13] BUT INCLUDING FOR SALE FIRE POLICE
[00:59:15] DISPATCHERS. IF IT WASN'T FOR THEM
[00:59:17] GETTING THE CALL RIGHT FROM THE
[00:59:19] BEGINNING, THIS COULD HAVE BEEN A LOT
[00:59:20] DIFFERENT. THE POLICE DEPARTMENT
[00:59:22] SECURITY, AVIATION AND LANDSIGHT,
[00:59:24] OPERATIONS, MAINTENANCE. AND ONCE AGAIN,
[00:59:27] LIKE DIRECTOR METRUCK MENTIONED OUR
[00:59:30] MUTUAL PARTNERS. ALL IN ALL, WE HAD FOUR
[00:59:32] DIFFERENT FIRE DEPARTMENTS, OVER 17 FIRE
[00:59:34] APPARATUS AND OVER 40 FIRE PERSONNEL
[00:59:37] RESPONDING TO THIS CALL TO KEEP IT
[00:59:39] CONTAINED TO WHERE IT WAS. SO THANK YOU
[00:59:41] SO MUCH. AND WE'LL CONTINUE DOING OUR
[00:59:43] WORK HERE AT THE FIRE DEPARTMENT.
[00:59:47] THANK YOU, JAKE. AND YOUR TEAM.
[00:59:51] ALL RIGHT. I SWEAR NOBODY WAS HURT.
[00:59:55] IT WAS SUCH A GREAT STORY, ALTHOUGH
[00:59:57] UNFORTUNATE. ALL RIGHT, SO, CLERK HART,
[01:00:01] PLEASE CALL THE ROLL FOR COMMISSIONER
[01:00:03] COMMENTS. ANY COMMISSIONERS COMMENTS
[01:00:05] BEGINNING WITH COMMISSIONER BOWMAN,
[01:00:10] YOU'RE MUTED.
[01:00:13] NO, I JUST WANTED TO SHAKE. THANK YOU SO
[01:00:15] MUCH FOR BEING HERE. AND YOU ALL KNOW A
[01:00:18] HUGE SUPPORT OF OUR FIRE DEPARTMENT,
[01:00:19] AND YOU SO FREQUENTLY OPERATE BEHIND THE
[01:00:22] SCENES. MOST PEOPLE DON'T. THERE'S A LOT
[01:00:25] OF PEOPLE THAT DON'T EVEN KNOW WE HAVE A
[01:00:26] FIRE DEPARTMENT, BUT YOU GUYS ARE ALWAYS
[01:00:28] THERE. YOU'RE THERE FOR THE SMALL
[01:00:31] THINGS, WHICH ARE A BIG THING FOR AN
[01:00:33] INDIVIDUAL. I KNOW THAT WE HAVE A LOT OF
[01:00:34] ACCIDENTS ON THE ESCALATORS, AND YOU
[01:00:37] RESPOND TO THOSE FREQUENTLY. AND THEN
[01:00:38] YOU'VE GOT WHAT HAPPENED IN THE PARKING
[01:00:40] GARAGE, WHICH ALL OF YOUR TRAINING COMES
[01:00:43] INTO PLAY TO MANAGE. AS I'M SITTING HERE
[01:00:46] IN MY OFFICE, I'M GOING TO SHOW YOU
[01:00:48] SOMETHING. I HAD THE OPPORTUNITY YEARS
[01:00:51] AGO TO GO TO FIRE OFF. ONE OF MY
[01:00:53] PROUDEST MOMENTS IS A PORT OF SEATTLE
[01:00:56] COMMISSION WHERE YOU GET TO LEARN FIRST
[01:00:58] HAND. YOU SPEND A FULL DAY DOING ALL OF

[01:01:01] THE THINGS THAT FIREFIGHTERS DO, AND IT
[01:01:02] FAIRLY SCRATCHES THE SURFACE. BUT WHEN I
[01:01:05] DID, THAT IS MY FIRST YEAR ON THE PORT
[01:01:07] COMMISSION. IT TAUGHT ME ALL OF THE
[01:01:09] DIFFERENT CIRCUMSTANCES THAT YOU ALL
[01:01:11] ADDRESSED. AND IT JUST GAVE ME AN
[01:01:13] ENORMOUS APPRECIATION FOR OUR FIRE
[01:01:16] DEPARTMENT AND ALL OF OUR MEMBERS. SO
[01:01:18] YOU'VE ALWAYS HAD MY SUPPORT. I JUST
[01:01:20] THANK YOU SO MUCH FOR EVERYTHING THAT
[01:01:21] YOU'VE ALL DONE. THANK YOU, JAKE, AND
[01:01:24] PLEASE PASS ALONG TO THE REST OF THE
[01:01:25] CREW.
[01:01:29] THANK YOU, COMMISSIONERS MOVING TO
[01:01:30] COMMISSIONERS? YEAH. JUST A
[01:01:34] QUICK NOTE OF THANKS. I THINK SOMETHING
[01:01:35] THAT FEW PEOPLE FAIL TO UNDERSTAND
[01:01:40] UNTIL THEY HAVE EXPERIENCE THEMSELVES
[01:01:42] LIKE COMMISSIONER BOWMAN AND I WERE ABLE
[01:01:43] TO AT FIRE OFFICES. THIS IS NOT SIMPLY
[01:01:47] RUNNING HEADLONG INTO THE FIRE. IT'S ONE
[01:01:48] OF THE MOST INTENSE DECISION MAKING
[01:01:52] MOMENTS THAT ANYBODY MIGHT EVER FACE.
[01:01:54] AND SO YOUR LEADERSHIP IN THIS MOMENT
[01:01:56] EXEMPLIFIES THAT KIND OF PHYSICALLY
[01:02:00] INTENSE BUT MENTALLY EXTRAORDINARILY
[01:02:03] TAXING MOMENTS. AND YOU COULD YOURSELF
[01:02:06] VERY WELL. AND WE'RE ALL VERY THANKFUL
[01:02:07] FOR YOUR SERVICE AND FOR THE WHOLE TEAM.
[01:02:11] THANK YOU, COMMISSIONERS CHO. I KNOW
[01:02:15] COMMISSIONER CHO HAD MENTIONED HE HAD TO
[01:02:17] STEP AWAY FOR A MOMENT, SO I AM NOT SURE
[01:02:19] HE'S BACK WITH US. WE'LL DOUBLE BACK
[01:02:20] COMMISSIONER STEINBRUECK, JUST TO ADD MY
[01:02:23] TREMENDOUS THANKS FOR GREAT WORK, QUICK
[01:02:27] RESPONSE. THE PROFESSIONALISM THAT YOU
[01:02:30] AND YOUR COWORKER STAFF HAVE SHOWN
[01:02:33] AVOIDED PERHAPS A POTENTIALLY MUCH WORSE
[01:02:36] SITUATION. ONE THING I'LL SAY ABOUT SEATAC
[01:02:40] AIRPORT IS YOU NEVER KNOW WHAT COULD BE
[01:02:42] NEXT THERE. AND IT'S ALWAYS BEING
[01:02:44] PREPARED. AND WITH THE QUICK RESPONSE,
[01:02:47] ALONG WITH YOUR MUTUAL AID SUPPORT WAS
[01:02:50] REALLY A GREAT, SHINING EXAMPLE OF THE
[01:02:54] WORK THAT YOU AND YOUR TEAM DO. THANK
[01:02:56] YOU SO MUCH, JAKE.
[01:03:00] THANK YOU, COMMISSIONERS STEINBRUECK.
[01:03:02] I'LL CALL FOR COMMISSIONER CHO ONE MORE
[01:03:03] TIME AND THEN MOVING BACK
[01:03:07] TO COMMISSIONER FELLEMAN. WELL, I'LL
[01:03:10] JUST LIKE TO CONCLUDE, JAKE, BY SAYING
[01:03:11] HOW GOOD IT IS TO MEET YOU AND TO SEE
[01:03:14] YOU BEFORE THE COMMISSIONERS. I AM GLAD
[01:03:16] TO BE ABLE TO SPECIFICALLY ASK TO HAVE A
[01:03:19] PRESENTATION MADE SO THAT WE CAN PUT A
[01:03:22] FACE TO THESE HEROICS. AND WE DO HAVE
[01:03:25] AN ANNUAL POLICE REPORT OF ACTIVITIES,
[01:03:29] NOT AN INVESTIGATION. I WOULD LOVE IF WE
[01:03:31] COULD MAYBE INCORPORATE AN ACCOUNTING
[01:03:34] FOR ALL THE GREAT WORK THAT YOU DO AT
[01:03:35] THE END OF THE YEAR SO THAT WE CAN
[01:03:38] ACKNOWLEDGE THIS WITHOUT IT HAVING TO BE
[01:03:40] A HEROIC EVENT LIKE THIS JUST BECAUSE WE

[01:03:43] KNOW YOU GUYS DO THIS FOR A LIVING. SO
[01:03:45] THANKS AGAIN. AND I BELIEVE WE CAN
[01:03:47] RETURN IT NOW TO EXECUTIVE METRUCK TO
[01:03:50] CONCLUDE HIS COMMENTS. YEAH. THANKS,
[01:03:54] MR. FELLEMAN. AND THANKS, JAKE. AS YOU
[01:03:57] THINK ABOUT IT, I THINK COMMISSION
[01:03:58] BOWMAN WAS HITTING UPON IT. IS THAT JUST
[01:04:01] DAY IN AND DAY OUT, YOU'RE RESPONDING TO
[01:04:04] PEOPLE WITH HEART ATTACKS, PEOPLE THAT
[01:04:06] HAVE ACCIDENTS AND DOING THAT. AND YOU
[01:04:08] DON'T KNOW WHEN THAT CALL IS GOING TO
[01:04:09] COME. AND THE FACT THAT YOU WERE READY
[01:04:11] FOR THAT CALL WHEN IT COMES TO THE LOW
[01:04:13] PROBABILITY, HIGH CONSEQUENCE EVENT AND
[01:04:16] THE TRAINING KICKS IN, THAT'S ALL THE
[01:04:17] MORE IMPRESSIVE. THE DAY IN AND DAY OUT
[01:04:19] THAT YOU THE POLICE DEPARTMENT AVIATION
[01:04:21] OFFICE AND ALL THE SECURITY THAT YOU RUN
[01:04:23] THIS WHOLE CONTINUUM OF EVENTS, AND YOU
[01:04:25] HAVE TO BE PREPARED FOR THOSE HIGH END
[01:04:27] ONES WHICH THIS ONE WAS. AND WE CANNOT
[01:04:30] TAKE THAT FOR GRANTED HOW HARD IT IS TO
[01:04:32] MAINTAIN THAT LEVEL OF READINESS. AND
[01:04:34] IT'S DEEPLY APPRECIATED TO DO THAT. AND
[01:04:36] JUST TO COMMENT ON THE LEADERSHIP FROM
[01:04:42] THE FIRE DEPARTMENT, CHIEF KRAUS ISN'T
[01:04:45] SPEAKING HERE TODAY, BUT IT'S HIS
[01:04:47] LEADERSHIP AND ALL THE SENIOR LEADERSHIP
[01:04:48] AND ALL THE FIREFIGHTERS THAT TOGETHER
[01:04:50] WORK TOGETHER AS A TEAM. AND THAT'S
[01:04:51] WHAT'S IMPRESSIVE. AND I KNOW,
[01:04:53] COMMISSIONER FELLEMAN, WE CAN TAKE THAT.
[01:04:54] AND I'LL PROBABLY GET TEXT STRAIGHT AWAY
[01:04:57] FROM CHIEF KRAUSE AND WENDY RYDER TO
[01:05:00] TALK ABOUT HOW WE CAN GET MORE TO DO
[01:05:02] THAT. BUT I JUST WANT TO GIVE MY THANKS
[01:05:04] AND WITHOUT FURTHER DO APPRECIATE FOR
[01:05:05] EVERYTHING THAT YOU DO, JAKE, AND FOR
[01:05:07] THE WHOLE TEAM. THANK YOU. IN OUR
[01:05:10] REGARDS, MR. COMMISSIONER PRESIDENT, I
[01:05:12] DO SEE THAT COMMISSIONERS CHO HAS JOINED
[01:05:16] COMMISSIONER CHO. WOULD YOU LIKE TO JOIN
[01:05:18] IN IN OUR APPRECIATION OF THE FIRE
[01:05:20] DEPARTMENT? YES, JAKE, I'M SORRY FOR
[01:05:23] HAVING TO STEP OUT FOR A SECOND. I JUST
[01:05:25] WANT TO ECHO THE SUBDIMENTS OF MY
[01:05:26] COLLEAGUES HERE THAT YOU GUYS ARE UNSUNG
[01:05:28] HEROES HERE AT THE PORT OF SEATTLE. I
[01:05:31] ACTUALLY HAD A CHANCE TO TOUR OUR
[01:05:33] FIREFIGHTER FACILITIES AT THE
[01:05:36] AIRPORT, AND I ACTUALLY GOT TO GO INTO
[01:05:39] SOME OF THE TRUCKS AND HAVE SOME FUN,
[01:05:43] SO TO SPEAK. BUT I
[01:05:46] THINK THE GENERAL PUBLIC HAVE NO IDEA
[01:05:49] THE EXTENT TO WHICH YOU ALL ARE ALWAYS
[01:05:51] ON HIGH ALERT. AND I THINK SOME OF THE
[01:05:55] MOST RECENT INSTANCES OF FIRES AND
[01:05:57] WHATNOT IN OUR FACILITIES REALLY IS A
[01:06:01] TESTAMENT TO HOW OUR FIREFIGHTERS ARE
[01:06:04] STATE OF THE ART THAT YOU GUYS REALLY
[01:06:06] DO. AND I THINK ONE OF THE THINGS THAT
[01:06:09] PEOPLE DON'T APPRECIATE IS THAT YOU ALL
[01:06:11] FIREFIGHTERS AT OUR AIRPORT AND SEAPORTS

[01:06:14] ARE VERY DIFFERENT FROM FIREFIGHTERS IN
[01:06:16] EVERYDAY NEIGHBORHOODS. AND YOU GUYS
[01:06:18] HAVE ADDED RESPONSIBILITIES AND OTHER
[01:06:21] THINGS. I SINCERELY WANT TO THANK YOU
[01:06:24] AND YOUR COLLEAGUES FOR ALL THE GREAT
[01:06:26] WORK THAT YOU ARE DOING AND KNOW THAT I
[01:06:29] THINK IT'S SAFE TO SAY THAT OUR
[01:06:30] COMMISSIONERS HERE ARE EXTREMELY
[01:06:31] SUPPORTIVE OF THE RESOURCES AND ANYTHING
[01:06:35] ELSE. YOU ALL NEED TO BE SUCCESSFUL. SO
[01:06:37] THANK YOU SO MUCH. OKAY.
[01:06:40] I HAVE TO PILE ON ONE MORE THING. I ALSO
[01:06:42] WANT TO EXPRESS APPRECIATION FOR YOUR
[01:06:44] PATIENCE IN US COMPLETING THE NEW FIRE
[01:06:48] HALL, THE STATION.
[01:06:51] I PROMISE. COMMISSIONER STEINBRUECK AND I
[01:06:53] HAVE BEEN KEEPING AN EYE ON THIS. WE
[01:06:55] REALLY APPRECIATE THE FACT THAT YOU
[01:06:57] FOLKS KNOW YOU DESERVE IT. YOU'VE
[01:06:59] DESERVED IT FOR YEARS. AND I KNOW
[01:07:03] EXECUTIVE METRUCK IS ALSO LOOKING FORWARD
[01:07:05] TO CRACKING THAT BOTTLE OVER THE OPENING
[01:07:08] CEREMONY. SO I THINK OUR BEST
[01:07:10] RECOGNITION VIEW IS TO RECOGNIZE THAT
[01:07:12] YOU DESERVE A QUALITY PLACE TO BE. SO
[01:07:15] THANKS AGAIN. AND I'LL TURN IT NOW BACK
[01:07:18] TO EXECUTIVE METRUCK IF HE HAS ANY OTHER
[01:07:20] COMMENTS FOR YOUR REPORT.
[01:07:25] THANK YOU, COMMISSIONER. THAT COMPLETES
[01:07:26] MY COMMENTS. THANK YOU. VERY GOOD THEN.
[01:07:29] THANKS AGAIN. WELL, THANK YOU FOR THAT
[01:07:33] REPORT THEN. DO WE HAVE ANY COMMITTEE
[01:07:36] REPORTS? COMMISSIONER MR. PRICHARD,
[01:07:43] COMMISSIONERS OVER LAST YEAR, THE
[01:07:45] COMMISSION OFFICE, THE COMMISSIONERS
[01:07:47] HELD AROUND 40 COMMITTEE MEETINGS AND
[01:07:49] PRODUCED AROUND 20 SPECIFIC
[01:07:50] RECOMMENDATIONS TO THE FULL COMMISSION.
[01:07:53] THANKS TO COMMISSIONER STEINBREUCK'S
[01:07:55] INSISTENCE ON MORE TRANSPARENCY IN THIS
[01:07:56] PROCESS. THIS PUBLIC COMMITTEE REPORT
[01:07:59] HAS BEEN IN PLACE FOR JUST OVER A YEAR,
[01:08:01] AND WE'VE CREATED A WEB PAGE ON THE PORT
[01:08:03] WEBSITE THAT LISTS AGENDAS AND MATERIALS
[01:08:05] FOR COMMITTEE MEETINGS FOR PUBLIC
[01:08:07] CONSUMPTION. WE DO HAVE ONE REPORT FROM
[01:08:09] A COMMITTEE YESTERDAY, COMMISSIONERS
[01:08:12] BOWMAN AND STEINBRUECK PARTICIPATED IN
[01:08:14] THE PORT WIDE ARTS AND CULTURAL BOARD.
[01:08:17] THE BOARD MADE THE DIFFICULT DECISION TO
[01:08:19] DE ASSESS THE CLEARING PIECE OF ART AT
[01:08:22] THE PORT. THE PORT HAS BEEN IN CONTACT
[01:08:24] WITH THE ARTIST TO DISCUSS OPTIONS, BUT
[01:08:26] THE PERMANENT NATURE OF THE PIER LIMIT
[01:08:27] RELOCATION OPPORTUNITIES AND IT WILL BE
[01:08:30] IMPACTED BY CONSTRUCTION PLANS IN THE
[01:08:31] MAIN TERMINAL. THE BOARD ALSO
[01:08:34] RECOMMENDED THE APPOINTMENT OF ASIA TAIL
[01:08:36] TO THE BOARD AS A PUBLIC REPRESENTATIVE
[01:08:39] TO THE BOARD. AJ IS A LOCAL ARTIST,
[01:08:41] COMMUNITY ADVOCATE AND COFOUNDER AND
[01:08:44] CURATOR OF THE YEHOW INDIGENOUS
[01:08:47] CREATIVES COLLECTIVE. I KNOW

[01:08:49] COMMISSIONER STEINBRUECK AND PASTOR AND
[01:08:51] COMMISSIONER BOWMAN MAY HAVE A WORD TO
[01:08:52] SAY ABOUT THE APPOINTMENT OF THIS BOARD
[01:08:54] MEMBER, AND I'LL TURN IT BACK OVER THAT
[01:08:56] ENDS MY REPORT. THANKS. THANK YOU,
[01:09:01] COMMISSIONERS. YES, I DO SEE
[01:09:03] COMMISSIONERS STEINBRUECK WITH HIS HAND
[01:09:05] UP JUST A WORD OR TWO HERE REGARDING THE
[01:09:09] NOMINATION BY UNANIMOUS VOTE OF THE ART
[01:09:12] BOARD, FULL SUPPORT OF THE COMMISSIONERS
[01:09:15] AS WELL AND OUR STAFF IN
[01:09:19] THE NOMINATION, WHICH IS BEING FORWARDED
[01:09:22] TO THE PORT COMMISSION FOR RATIFICATION.
[01:09:26] I WON'T BE HERE. NOR WILL MY COLLEAGUE
[01:09:29] STEPHANIE BOWMAN BE HERE FOR HER FINAL
[01:09:32] FOR THE VOTE. SO I JUST WANTED TO SAY A
[01:09:34] WORD OR TWO. I DON'T KNOW HER
[01:09:35] PERSONALLY. SHE ACTUALLY CAME TO ME
[01:09:38] THROUGH A RECOMMENDATION FROM AN
[01:09:41] INDIVIDUAL WHO IS DOING WORK WITH THE
[01:09:43] SEATTLE AQUARIUM, WHERE ASIA TAYLOR,
[01:09:47] WHO HAPPENS TO BE CHEROKEE NATION
[01:09:50] AFFILIATED, WAS INVOLVED
[01:09:53] IN HELPING WITH CONSULTATION
[01:09:57] WITH OUR LOCAL TRIBES IN THE LATEST
[01:10:00] PROJECT, WHICH WE ARE NOW STRATEGIC
[01:10:02] PARTNERS IN THE OCEAN PAVILION. SHE HAS
[01:10:06] A REMARKABLE RECORD OF PUBLIC SERVICE
[01:10:08] AND ENGAGEMENT. AND I'LL JUST MENTION,
[01:10:11] BESIDES BEING A PROFESSIONAL ARTIST,
[01:10:14] CURATOR AND ARTS ORGANIZER,
[01:10:18] SHE'S WORKED WITH ORGANIZATIONS FROM THE
[01:10:20] WASHINGTON STATE CONVENTION CENTER,
[01:10:23] THE SEATTLE QUARREL. I MENTIONED CHIEF
[01:10:25] SEATTLE CLUB, CITY OF SEATTLE, CITY OF
[01:10:28] TACOMA SPACE WORKS IN TACOMA, SEATTLE
[01:10:32] ART MUSEUM, THE POTLATCH FUND, AND THE
[01:10:35] SEATTLE OFFICE OF THE WATERFRONT. SO SHE
[01:10:37] REALLY COMES WITH A LOT OF GREAT
[01:10:40] CONTACTS IN A NETWORK THAT I THINK WILL
[01:10:43] SERVE THE ART BOARD VERY WELL AND
[01:10:46] IMPORTANT ROLE AS REPRESENTING COMMUNITY
[01:10:49] AND WITH HER SPECIAL BACKGROUND AS
[01:10:53] A NATIVE ARTIST AND WHO HAS BEEN
[01:10:56] INVOLVED IN CURATORIAL WORK AND ARTS
[01:10:59] ADVOCACY FOR NATIVE CULTURES AS WELL AS
[01:11:03] PUBLIC WORKS. SO WHOLEHEARTEDLY
[01:11:07] RECOMMEND ASIA TAIL FOR THIS
[01:11:10] APPOINTMENT. I'M SORRY, I WON'T BE THERE
[01:11:12] TO VOTE FOR HER. THANK YOU,
[01:11:16] COMMISSIONERS STEINBRUECK. I ALSO SEE
[01:11:17] COMMISSIONER BOWMAN. OH, THANK YOU.
[01:11:21] I JUST WANTED TO JUST SAY A QUICK WORD.
[01:11:22] I ALSO SUPPORT THIS APPOINTMENT. WHAT WAS
[01:11:26] AMAZING ABOUT OUR ART COMMITTEE
[01:11:28] YESTERDAY WAS THAT IT'S JUST HOW FAR
[01:11:31] IT'S COME. I TOLD A LITTLE STORY THAT I
[01:11:33] HAD WRESTLED WITH THE ART COMMITTEE FROM
[01:11:36] COMMISSIONER BILL BRYANT MANY YEARS AGO
[01:11:38] IN ORDER TO HELP ADVANCE WHAT I'M
[01:11:41] LOOKING AT RIGHT NOW IN MY OFFICE, THE
[01:11:42] PROJECTED VIDEO ART INSTALLATION OVER
[01:11:46] AT TERMINAL 86 AT THE GRAIN TERMINAL.

[01:11:50] AND THAT WAS ONE OF THE FIRST PROJECTS
[01:11:52] THAT WE WORKED ON. BUT IT WAS A SLEEPY
[01:11:54] LITTLE COMMITTEE BACK THEN, AND NOW
[01:11:55] WE'VE GOT THIS AMAZING STAFF. TOMMY DOES
[01:11:58] JUST A TREMENDOUS JOB. HE HAS REALLY
[01:12:01] REACHED OUT TO COMMUNITY MEMBERS TO GET
[01:12:03] THEM ENGAGED. BUT I THINK IN TERMS OF
[01:12:06] EXPERTISE, WE HAVE REALLY BENEFITED
[01:12:08] COMMISSIONERS STEINBRUECK, FROM YOUR
[01:12:10] LEADERSHIP, YOUR PROFESSIONAL WORK AS AN
[01:12:12] ARCHITECT, YOUR LIFELONG LOVE OF ART.
[01:12:15] YOU HAVE REALLY MADE THE ART COMMITTEE
[01:12:18] FLOURISH. AND SO I JUST WANTED TO THANK
[01:12:20] YOU. IT HAS JUST BEEN A JOY TO BE ABLE
[01:12:22] TO SERVE WITH YOU ON. IT REALLY A LOT OF
[01:12:24] FUN. I HOPE THAT THE COMMITTEE
[01:12:26] CONTINUES. I HOPE THAT THERE ARE
[01:12:28] COMMISSIONERS THAT TAKE ON THE EXTRA
[01:12:30] WORK THAT IT TAKES BECAUSE IT TRULY IS
[01:12:32] AN OPPORTUNITY TO SHOWCASE ALL
[01:12:36] OF THE ART THAT WE HAVE. MOST OF IT IS
[01:12:37] AT THE AIRPORT, BUT NOT EXCLUSIVELY. SO
[01:12:40] IT'S REALLY JUST A GREAT EFFORT. THIS IS
[01:12:42] PUBLIC ART. WE WANT MORE PEOPLE TO KNOW
[01:12:44] ABOUT IT. AND THERE'S MANY, MANY MORE
[01:12:46] OPPORTUNITIES TO ADVANCE THE WORK
[01:12:49] OF THE ART COMMITTEE, GETTING MORE ART
[01:12:51] ON THE WATERFRONT, BRINGING IN MORE
[01:12:53] LOCAL ARTISTS AND REALLY JUST BEING KIND
[01:12:56] OF AN INCUBATOR FOR COMMUNITY MEMBERS TO
[01:12:58] BE ENGAGED WITH THE PORT OF SEATTLE. SO
[01:13:00] I JUST WANT TO THANK THE STAFF FOR THEIR
[01:13:02] WORK AND SUPPORT THIS APPOINTMENT AND
[01:13:04] HOPE FOLKS WILL CONTINUE WITH THIS GREAT
[01:13:07] COMMITTEE. THANK YOU SO
[01:13:10] MUCH. AND JUST BEFORE WE TAKE PUBLIC
[01:13:13] COMMENT, I WOULD LIKE TO JUST SEE IF
[01:13:15] THERE ARE ANY COMMISSIONERS COMMENTS
[01:13:17] REGARDING THIS COMMITTEE OR ANY OTHER
[01:13:21] COMMITTEE ACTIVITIES THAT ARE WORTH
[01:13:23] NOTING AT THIS POINT IN TIME, OR WE CAN
[01:13:25] JUST SAVE IT FOR CLOSING COMMENTS.
[01:13:29] I DO NOT SEE ANY HANDS RAISED AT THE
[01:13:31] CURRENT TIME, MR. COMMISSION PRESIDENT,
[01:13:32] BUT I DO BELIEVE THERE WAS ALSO AN AUDIT
[01:13:35] COMMITTEE MEETING THAT HAD BEEN HELD.
[01:13:38] COMMISSIONER BOWMAN, I BELIEVE THAT
[01:13:40] THERE IS A NOTATION ABOUT THE APPROVAL
[01:13:44] THAT WAS MADE AT THAT TIME FOR THE
[01:13:47] SOLICITATION FOR THE EXTERNAL AUDITOR.
[01:13:49] YES. THANK YOU, MICHELLE, FOR THAT.
[01:13:52] AARON, I WANT TO NOTE FOR THE RECORD,
[01:13:54] SINCE WE DO THIS, WE DID HAVE AN AUDIT
[01:13:55] COMMITTEE MEETING. THANK YOU. I BELIEVE
[01:13:57] IT WAS LAST THURSDAY.
[01:14:01] IT WAS A LENGTHY MEETING. IT WAS ABOUT
[01:14:03] TWO AND A HALF HOURS. WE HAD A NUMBER OF
[01:14:04] ITEMS THAT WE DISCUSSED, BUT THE ONE
[01:14:06] THAT I WANTED TO BRING UP HERE WAS THE
[01:14:08] AUDIT COMMITTEE'S RECOMMENDATION FOR
[01:14:10] MOSS ADAMS TO CONTINUE AS THE PORT OF
[01:14:12] SEATTLE'S AUDITOR. THE STAFF UNDERWENT A
[01:14:15] COMPETITIVE PROCESS. MS. ADAMS IS A

[01:14:17] LOCAL FIRM. THEY HAVE REALLY DONE A
[01:14:20] TREMENDOUS JOB OF REACHING OUT AND
[01:14:22] BRINGING INTO THEIR FOLD SMALLER WOMEN
[01:14:26] AND MINORITY OWNED BUSINESSES OR
[01:14:28] CONTRACTORS TO REALLY HAVE A BETTER
[01:14:31] HANDLE ON WHAT WE SEE AT THE PORT OF
[01:14:34] SEATTLE. I THINK THAT THEY'VE DONE. I
[01:14:36] VERY MUCH SUPPORT THIS RECOMMENDATION
[01:14:38] FROM THE STAFF. THE STAFF DID A GREAT
[01:14:40] JOB. I UNDERSTAND MS.
[01:14:43] ADAMS IS LIKELY TO BE REPRESENTING THE
[01:14:46] SEAPORT ALLIANCE AS WELL. SO WE'RE GOING
[01:14:48] TO HAVE SOME GREAT CONTINUITY BETWEEN
[01:14:50] THE AUDITS OF THE SEAPORT ALLIANCE AND
[01:14:52] THE PORT OF SEATTLE. THAT'S ALL I HAVE.
[01:14:55] AND I WANT TO THANK GLENN IN PARTICULAR,
[01:14:57] FOR HIS LEADING THE EFFORT, BUT ALSO HIS
[01:15:00] TEAMMATE, RUDY. WE JUST GOT A GREAT
[01:15:03] AUDIT TEAM. BUT MOSS ADAMS, AT THE END
[01:15:05] OF THE DAY IS THE SELECTION, AND I LOOK
[01:15:08] FORWARD TO EVERYBODY SUPPORTING THAT.
[01:15:13] WELL, THANK YOU, COMMISSIONER BOWMAN.
[01:15:15] AND I DO WANT TO JOIN IN WITH
[01:15:18] ACKNOWLEDGING GLENN AND RUDY'S
[01:15:21] CONTRIBUTIONS AND REALLY COMMITMENT TO
[01:15:24] THE ORGANIZATION'S. GREATER GOOD.
[01:15:27] SO ALL THIS GOES WITHOUT SAYING, BUT IT
[01:15:31] NEEDS TO BE SAID THAT CONCLUDES
[01:15:35] OUR COMMITTEE REPORTS. AND NOW,
[01:15:37] FINALLY, I APPRECIATE THE PUBLIC'S
[01:15:40] PATIENCE. AT THIS TIME.
[01:15:43] THE COMMISSIONERS WILL NOW GENERAL
[01:15:44] COMMENTS FROM THE PUBLIC WHO SIGNED UP
[01:15:47] TO SPEAK ON ITEMS RELATED TO THE PORT.
[01:15:49] I SEE THAT JC IS ALSO SIGNED UP AT
[01:15:53] THIS TIME, BUT WRITTEN COMMENTS PROVIDED
[01:15:55] TO THE CLERK WILL BE INCLUDED IN TODAY'S
[01:15:57] MEETING RECORD. THE CLERK HAS A LIST OF
[01:16:00] THOSE PREPARED TO SPEAK. AS THE CLERK
[01:16:02] CALLS. YOUR NAME WILL OPEN THE LINE AND
[01:16:04] COMMENTERS WILL HAVE TO UNMUTE
[01:16:05] THEMSELVES. THEN PLEASE REPEAT YOUR NAME
[01:16:08] FOR THE RECORD. IF YOU'RE ON THE TEAM'S
[01:16:10] MEETING AND ARE ALSO STREAMING, PLEASE
[01:16:13] MUTE THE VIDEO STREAM TO AVOID FEEDBACK,
[01:16:16] PLEASE NOTE THAT THERE'LL BE A SHORT
[01:16:17] TIME LAG ON THE VIDEO STREAM. COMMENT
[01:16:19] TIME WILL BE LIMITED TO TWO MINUTES PER
[01:16:21] PERSON. CLERK HART, PLEASE CALL THE
[01:16:23] FIRST SPEAKER. THANK YOU, MR.
[01:16:25] COMMISSION PRESIDENT. OUR FIRST SPEAKER
[01:16:27] IS JOLENE JEWETT.
[01:16:31] THANK YOU. ARE YOU ABLE TO HEAR ME? WE
[01:16:33] ARE. YES. OKAY. THANK YOU. SO. GOOD
[01:16:36] AFTERNOON, COMMISSIONERS. MY NAME IS
[01:16:38] JOLENE JEWETT. I AM THE CORPORATE
[01:16:41] ADMINISTRATOR FOR PAULINO, AND WE WANTED
[01:16:44] TO TAKE A MOMENT TO PUBLICLY EXPRESS OUR
[01:16:46] APPRECIATION FOR YOUR TIME AND YOUR
[01:16:48] ATTENTION AND CONCERN DURING THE RECENT
[01:16:51] ROUND OF MEETINGS DISCUSSING THE IMPACTS
[01:16:53] OF SIGNIFICANT COST OVERRUNS EXPERIENCE
[01:16:57] DURING THE BUILD OUTS OF LEASE GROUPS

[01:17:00] TWO, THREE, AND FOUR CONCESSIONS
[01:17:03] AND THEIR MITIGATION. WE ALSO APPRECIATE
[01:17:06] AND WANT TO RECOGNIZE ALL WORK AND
[01:17:09] EFFORT THE PORT STAFF HAS PUT INTO THIS
[01:17:13] ISSUE BEGINNING WELL BEFORE COVID HIT IN
[01:17:15] EARLY 2020. WE UNDERSTAND OUR ISSUE IS
[01:17:19] ONLY ONE OF THE MANY ON YOUR PLATE AND
[01:17:22] WE APPRECIATE YOUR MAKING TIME FOR US AS
[01:17:26] WE HAVE SHARED, THE IMPACT OF THESE
[01:17:27] OVERRUNS ON OUR OPERATIONS AND BUSINESS
[01:17:30] PLANS HAS BEEN SIGNIFICANT AND WILL
[01:17:34] REMAIN WITH US UNTIL THE FUTURE.
[01:17:36] GAINING CLARITY AND CLOSURE AS TO HOW WE
[01:17:38] CAN MITIGATE THESE IMPACTS WILL OPEN THE
[01:17:41] DOOR FOR CANDID DISCUSSIONS WITH OUR
[01:17:43] RESPECTIVE STAKEHOLDERS ON REALIGNING
[01:17:47] EXPECTATIONS, MUTUAL INTERESTS AND
[01:17:49] BUSINESS TERMS AS APPROPRIATE TO THAT
[01:17:53] END. WHATEVER YOU CAN DO TODAY TO
[01:17:55] PROVIDE RELIEF WOULD AFFORD US THE
[01:17:57] CLARITY NEEDED TO MOVE FORWARD AND WILL
[01:18:00] BE GREATLY APPRECIATED. AND AGAIN,
[01:18:03] THANK YOU FOR YOUR TIME AND ATTENTION.
[01:18:07] THANK YOU. JOLENE. CLERK HART, OUR NEXT
[01:18:10] SPEAKER, PLEASE. YES. OUR NEXT
[01:18:14] SPEAKER IS CATHY CASEY. THANK YOU. CAN
[01:18:17] YOU HEAR ME? OKAY. WE CAN.
[01:18:20] THANK YOU. COMMISSIONERS, SUPPORT
[01:18:22] EXECUTIVES AND ADR STAFF MY NAME IS
[01:18:24] CATHY CASEY, SMALL BUSINESS OWNER AT
[01:18:26] SEATAC AND FOUNDING MEMBER OF THE SBAAC.
[01:18:30] I WANT TO HEARTFULLY THANK THE
[01:18:31] COMMISSION LANCE LYTTLE AND DON HUNTER
[01:18:33] FOR THEIR SUPPORT OF ADR BUSINESSES
[01:18:35] DURING THESE UNPRECEDENTED PAST COUPLE
[01:18:38] OF YEARS. I WANT TO PERSONALLY THANK
[01:18:40] COMMISSIONERS BOWMAN AND STEINBRUECK FOR
[01:18:42] THEIR WORK OVER THEIR TERMS ON BEHALF OF
[01:18:44] SMALL WOMEN AND MINORITY OWNED TENANTS.
[01:18:47] AS A WOMAN BUSINESS OWNER, I APPRECIATE
[01:18:49] COMMISSIONER BOWMAN'S EARLY COMMISSION
[01:18:51] TERM WORK SUPPORTING WOMEN BUSINESS
[01:18:53] OWNERS AND HER TIRELESS EFFORT ON OUR
[01:18:55] BEHALF. WE HOPE TO HAVE ALL OF YOUR
[01:18:57] SUPPORT TODAY TO MITIGATE THE VAST BUILD
[01:18:59] OUT EXPENSES THAT TENANTS AND LEASE
[01:19:01] GROUPS TWO, THREE, AND FOUR ENCOUNTERED.
[01:19:04] THANK YOU AND HAPPY HOLIDAYS TO ALL.
[01:19:08] THANK YOU, CASEY. AND OUR NEXT SPEAKER,
[01:19:10] CLERK HART. YES. LET ME GO AHEAD AND RESET
[01:19:14] THIS OUR NEXT SPEAKER. I'M AT KATHY.
[01:19:17] I'M SORRY. YES,
[01:19:20] CATHY.
[01:19:23] THANK YOU, CATHY. OUR NEXT SPEAKER IS
[01:19:25] NAT STRATTON. CLERK HART. HI, THIS IS NAT.
[01:19:28] CAN YOU HEAR ME? WE CAN. GREAT. HI. MY
[01:19:31] NAME IS NAT STRATTON. CLERK HART, AND I OWN
[01:19:32] FLORETTE BY CAFE FLORA NEAR GATE, A ONE
[01:19:35] AT SEA. I'M ALSO A FOUNDING MEMBER OF
[01:19:37] THE SBACC, AND I WANTED TO TAKE A
[01:19:39] MOMENT TO THANK THE ENTIRE COMMISSIONERS
[01:19:41] FOR THEIR TIRELESS EFFORTS TO SUPPORT
[01:19:43] SMALL BUSINESSES AT SEA THROUGH THIS

[01:19:44] COVID 19 CRISIS. THESE LAST TWO YEARS
[01:19:47] HAVE BEEN SOME OF THE MOST CHALLENGING
[01:19:48] MANY OF US HAVE EVER FACED AS BUSINESSES
[01:19:51] AT THE AIRPORT. AND WITHOUT THE SUPPORT
[01:19:52] OF DON HUNTER, LANCE LYTTLE AND THE
[01:19:54] COMMISSION, WE WOULD HAVE SEEN MOST, IF
[01:19:56] NOT ALL, SMALL BUSINESSES CLOSE. I'M
[01:19:59] HAPPY TO REPORT THAT WHILE OVER 90,000
[01:20:01] FOOD AND DRINKING ESTABLISHMENTS CLOSED
[01:20:03] IN THE FIRST 13 MONTHS OF THE PANDEMIC,
[01:20:05] EVERY SINGLE BUSINESS AT SEA MADE IT
[01:20:07] THROUGH AND IS STILL A PART OF THE
[01:20:09] VIBRANT SEA COMMUNITY. THIS WOULD NOT
[01:20:11] HAVE BEEN POSSIBLE WITHOUT YOUR SUPPORT.
[01:20:13] THANK YOU FOR MEETING WITH US RECENTLY
[01:20:15] ABOUT LARGE TENANT BUILD OUT COST
[01:20:16] OVERRUNS AND HOW WE CAN MITIGATE THEM,
[01:20:18] AS WELL AS CREATING A BUILD OUT PROCESS
[01:20:20] THAT IS MORE ACCESSIBLE TO SMALL WOMEN
[01:20:22] AND MINORITY BUSINESSES. I'D LIKE TO
[01:20:24] GIVE A SPECIAL THANK YOU TO COMMISSIONER
[01:20:25] BOWMAN AND COMMISSIONER STEINBRUECK. AS
[01:20:27] YOU COME TO THE END OF YOUR TERMS, YOUR
[01:20:29] TIRELESS WORK WITH AND FOR SMALL,
[01:20:31] MINORITY AND WOMEN OWNED BUSINESSES IS
[01:20:33] DEEPLY APPRECIATED. THANK YOU FOR YOUR
[01:20:35] SERVICE TO THE PUBLIC AND THE WHOLE
[01:20:36] COMMUNITY AT SEA.
[01:20:39] WELL, THANK YOU THAT. CAN WE HAVE THE
[01:20:42] NEXT SPEAKER, PLEASE? YES. OUR NEXT
[01:20:44] SPEAKER IS DAVID GOBLE.
[01:20:49] HELLO. MY NAME IS DAVID GOBLE. I'M THE
[01:20:51] PRESIDENT OF THE 51C-3,
[01:20:53] VASHONAL AND FAIR SKIES, AND FIRST ON
[01:20:55] THIS LAST MEETING OF THE YEAR IN TERM.
[01:20:56] I'D LIKE TO ALSO THANK DEPARTING
[01:20:58] COMMISSIONERS PETER STEINBRUECK,
[01:20:59] STEPHANIE BOWMAN, FOR THEIR ENGAGEMENT
[01:21:01] ON THE NEW NOISE ISSUES AND THE FAA'S
[01:21:02] NEXT GEN PROGRAM HAS CREATED ON VASHON
[01:21:04] ISLAND. FROM PETER BEING THE FIRST
[01:21:06] COMMISSIONER CHO RESPOND TO THE OFFICIAL
[01:21:07] PORT FLIGHT PATH MAP SHOWING VASHON,
[01:21:10] THIS THING LITERALLY JUST SHOWED WATER
[01:21:12] WHERE WE LIVE. TO STEPHANIE WELCOMING A
[01:21:14] LARGE CONTINGENT OF ASTRONAUT RESIDENTS
[01:21:16] AT MORE THAN ONE COMMISSIONERS MEETING
[01:21:17] AT THE PORT BACK WHEN MEETING IN PERSON
[01:21:19] WAS POSSIBLE. THE MOST IMPORTANT
[01:21:21] ACCOMPLISHMENT OF OUR ENGAGEMENT AT THE
[01:21:23] PORT SO FAR HAS BEEN THE COLLECTION OF
[01:21:24] PHYSICAL NOISE MEASUREMENTS VIA A
[01:21:26] PORTABLE NOISE MONITOR INSTALLED ON VASHON
[01:21:28] ISLAND IN MARCH. THE HARDWARE HAS
[01:21:30] PERFORMED WELL. DIGGING INTO THE
[01:21:31] DETAILED RAW DATA HAS, HOWEVER, EXPOSED
[01:21:33] SHORTCOMINGS IN THE AUTOMATED SUMMARY
[01:21:35] ALGORITHM GEARED MORE TOWARD AN URBAN
[01:21:38] THAN A RURAL ENVIRONMENT. LUCKILY,
[01:21:40] THANKS TO RETAINING THE RAW DATA, WHICH
[01:21:42] IS ABSOLUTELY CRITICAL, THE SUMMARY
[01:21:43] RESULTS CAN BE CORRECTED THROUGH A
[01:21:45] PROCESS KNOWN AS QUOTE, FLOATING

[01:21:46] THRESHOLD ANALYSIS. THE TECHNICAL
[01:21:48] DETAILS ARE BEYOND THE SCOPE OF A PUBLIC
[01:21:50] COMMENT, BUT IF YOU'RE NOT, YOU WILL BE
[01:21:51] GETTING THEM FROM ME. I LOOK FORWARD TO
[01:21:54] THE COMING YEAR TO CONVINCING THE PORT
[01:21:56] COMMISSION TO HAVE VASHON'S PORTABLE
[01:21:58] MONITOR JOIN THE PORT'S EXISTING SYSTEM
[01:22:00] WITH 24 PERMANENT MONITORS AS A
[01:22:03] PERMANENT MONITOR. I ALSO REALLY LOOK
[01:22:06] FORWARD TO BEING ABLE TO SPEAK WITH YOU
[01:22:07] ALL IN PERSON AGAIN IN 2022. I
[01:22:10] UNDERSTAND WE HAVE TO DO THIS VIDEO
[01:22:11] THING, BUT REALLY, IT'S NOT AS GOOD AS
[01:22:14] BEING THERE IN PERSON. SO I VERY MUCH
[01:22:16] HOPE THAT THIS WILL BE THE YEAR THAT WE
[01:22:18] KIND OF GET BACK TO NORMAL. THANKS AGAIN
[01:22:20] FOR YOUR TIME. AND I REALLY LOOK FORWARD
[01:22:22] TO ENGAGING MORE AND CREATING EXTREMELY
[01:22:26] EDUCATIONAL OPPORTUNITIES FOR YOU ALL
[01:22:28] THE COMMISSIONERS, BOTH CURRENT AND
[01:22:30] FUTURE, TO LEARN MORE ABOUT SOME OF THE
[01:22:33] DETAILED NATURE OF NOISE MEASUREMENT AS
[01:22:35] WELL. AND I'M WORKING ON SEVERAL AUDIO
[01:22:36] VISUAL AUGMENTATIONS THAT WILL MAKE IT
[01:22:38] VERY INTUITIVELY CLEAR HOW ALL THIS
[01:22:40] OPERATES. ALL RIGHT. THANK YOU.
[01:22:43] THANK YOU, DAVID. I CAN'T WAIT TO HEAR
[01:22:44] ABOUT YOUR NEW ALGORITHMS AND WILL I'M
[01:22:48] SURETY BE HEARING FROM YOU SOON. CLERK HART,
[01:22:51] I SAW THAT JC HAD LOOKED FOR ATTENDING
[01:22:55] ANYBODY ELSE SIGNED UP AT THIS TIME. WE
[01:22:58] DO HAVE JC HARRIS, WHO HAS REQUESTED TO
[01:23:00] SPEAK. IF HE'S STILL ON THE LINE WITH
[01:23:02] US. I AM. CAN YOU
[01:23:05] HEAR ME, COMMISSIONERS? YES, WE CAN.
[01:23:08] THANK YOU, COMMISSIONER.
[01:23:12] I WANT TO, FIRST OF ALL, THANK THE CLERK
[01:23:15] FOR YOUR INDULGENCE IN THIS
[01:23:19] LAST MINUTE INTRUSION. AND I
[01:23:23] WANTED TO MAKE IT TODAY TO THANK
[01:23:26] COMMISSIONERS BOWMAN AND STEINBRUECK.
[01:23:33] THE PUBLIC DOES NOT UNDERSTAND HOW
[01:23:35] COMPLEX YOUR JOB IS. THE CORPORATION,
[01:23:40] THE ASTOUNDING NUMBER OF LINES OF
[01:23:44] BUSINESS, AND IT'S A PART TIME JOB
[01:23:47] UNDER THE LAW, AND IT TAKES YEARS
[01:23:51] TO LEARN TO DO IT WELL. AND YOU
[01:23:55] HAVE BOTH DEMONSTRATED SKILL.
[01:23:57] COMMISSIONERS BOWMAN, IN PARTICULAR,
[01:24:01] I THANK YOU FOR YOUR WORK.
[01:24:04] THE ACCOLADES ARE NO JOKE ABOUT MINORITY
[01:24:09] CONTRACTORS AND WOMEN.
[01:24:13] I HEAR ABOUT IT IN DES MOINES.
[01:24:16] THE APARTMENT SOUND INSTALLATION THAT
[01:24:20] YOU ARE EMBARKING ON THAT IS REAL
[01:24:23] EQUITY, EVEN THOUGH IT DOESN'T MAKE FOR
[01:24:26] A GREAT PRESS RELEASE. AND I
[01:24:31] JUST CANNOT TELL YOU HOW MUCH I
[01:24:33] APPRECIATE YOUR WORK. IN MY
[01:24:37] REMAINING 29 SECONDS, I'D LIKE TO
[01:24:41] SUGGEST FOR THE NEXT COMMISSIONERS,
[01:24:45] THERE NEEDS TO BE A CHANGE IN DIRECTION.
[01:24:49] HOWEVER, WE'VE GONE AS FAR AS WE CAN GO,

[01:24:53] AND IT'S A SHAME.
[01:24:57] BUT THE WORLD HAS CHANGED
[01:25:01] AND I LOOK FORWARD TO THE NEXT
[01:25:04] COMMISSION TO TALK ABOUT THAT. THANK YOU
[01:25:07] VERY MUCH FOR YOUR SERVICE.
[01:25:10] THANK YOU. THANK YOU, JC,
[01:25:16] FOR THE PUBLIC TESTIMONY,
[01:25:25] PLEASE. ACTUALLY, I JUST WANT TO SAY
[01:25:27] THANK YOU TO ALL THAT TESTIFIED A
[01:25:30] PARTICULAR CALL OUT TO A COUNCIL MEMBER,
[01:25:32] HARRIS. JC, YOU HAVE CONSISTENTLY
[01:25:36] ATTENDED COURT COMMISSIONERS MEETINGS
[01:25:38] FOR YEARS SIMILAR TO COMMISSIONERS
[01:25:40] FELLEMAN BEFORE HE JOINED THE PORT
[01:25:42] COMMISSIONERS. I DON'T KNOW ANYBODY THAT
[01:25:44] PAYS AS MUCH ATTENTION TO THE NOISE
[01:25:47] ISSUES AS YOU DO FOR THE SOUTH END.
[01:25:50] DAVID CERTAINLY DOES FOR VASHON, BUT YOU
[01:25:53] HAVE PROVIDED REALLY AMAZING ADVICE AND
[01:25:56] INSIGHT, AND I REALLY APPRECIATE IT.
[01:25:58] YOU'VE REACHED OUT TO ME A NUMBER OF
[01:25:59] TIMES OVER THE YEARS. I'VE ALWAYS
[01:26:02] ENJOYED OUR CONVERSATIONS. WE HAVEN'T
[01:26:03] ALWAYS NECESSARILY AGREED ON HOW TO GET
[01:26:06] THERE, BUT WE'VE ALWAYS AGREED ON THE
[01:26:08] OUTCOME. I BELLEVUE. AND SO I JUST HOPE
[01:26:10] THAT YOU WILL CONTINUE YOUR ADVOCACY.
[01:26:12] THE NOISE INSTALLATION PROGRAM IS VERY
[01:26:15] FERRY NEAR AND DEAR TO MY HEART, I HOPE
[01:26:17] THAT FUTURE COMMISSIONERS WILL TAKE IT
[01:26:20] SERIOUSLY AND PICK UP THAT MANTLE. WE
[01:26:22] NEED TO DO MORE. WE ABSOLUTELY NEED TO
[01:26:24] DO MORE TO IMPROVE THE QUALITY OF LIFE
[01:26:26] FOR THOSE LIVING CLOSEST TO THE AIRPORT.
[01:26:28] SO AGAIN, JC, THANK YOU FOR ALL YOUR
[01:26:31] PARTICIPATION. VERY GOOD.
[01:26:35] CLERK HART, COULD YOU PROVIDE A SUMMARY
[01:26:38] OF ANY OF THE WRITTEN COMMENTS? YES.
[01:26:40] THANK YOU, MR. COMMISSION PRESIDENT,
[01:26:41] BEFORE I DO THAT, CAN YOU PLEASE CALL TO
[01:26:43] SEE IF THERE'S ANYONE ELSE ON THE LINE
[01:26:45] WHO HASN'T SIGNED UP WHO WOULD LIKE TO
[01:26:46] SPEAK? IS THERE ANYBODY
[01:26:50] ELSE? I THOUGHT WHEN I ASKED FOR JC,
[01:26:52] THAT WAS THE CASE. DO WE HAVE ANYBODY
[01:26:55] ELSE SIGNED UP AT THIS LATE MOMENT
[01:26:57] BEFORE WE MOVE ON AND ASK THE CLERK TO
[01:27:00] SUMMARIZE ANY WRITTEN COMMENTS? THANK
[01:27:02] YOU. WE DO HAVE ONE WRITTEN COMMENT THAT
[01:27:04] WE'VE RECEIVED TODAY. MR. COMMISSION
[01:27:06] PRESIDENT, MEMBERS OF THE COMMISSION.
[01:27:07] THIS IS FROM LAURA GIBBONS, MEMBER OF
[01:27:09] 350 SEATTLE, WHO SHARES A CALL TO END
[01:27:12] GREENWASHING OF AVIATION THAT WAS
[01:27:14] ENDORSED BY 86 OTHER ORGANIZATIONS
[01:27:17] INTERNATIONALLY, IN ADDITION TO 350
[01:27:20] SEATTLE. AND THAT WRITTEN CORRESPONDENCE
[01:27:22] HAS BEEN DISTRIBUTED TO ALL
[01:27:23] COMMISSIONERS IN ADVANCE OF THIS
[01:27:24] MEETING. AND THAT CONCLUDES OUR WRITTEN
[01:27:26] COMMENTS RECEIVED TODAY. THANK YOU,
[01:27:29] CLERK HART. WE'LL NOW MOVE ON TO ITEM
[01:27:31] EIGHT ON THE AGENDA THAT'S THE CONSENT

[01:27:34] AGENDA. ITEMS ON THE CONSENT AGENDA ARE
[01:27:37] CONSIDERED ROUTINE AND WILL BE ADOPTED
[01:27:39] BY ONE MOTION.
[01:27:43] ITEMS REMOVED FROM THE CONSENT AGENDA
[01:27:45] WILL BE CONSIDERED SEPARATELY
[01:27:46] IMMEDIATELY AFTER THE ADOPTION OF THE
[01:27:49] REMAINING CONSENT AGE ITEMS. WE'VE HEARD
[01:27:51] OF NO ITEMS TO BE PULLED TODAY. SO AT
[01:27:55] THIS TIME, THE CHAIR WILL ENTERTAIN AN
[01:27:56] EMOTION TO APPROVE THE CONSENT AGENDA
[01:27:59] COVERING ITEMS EIGHT A.
[01:28:05] THE EMOTION HAS BEEN MOVED. AND SECONDED
[01:28:08] CLERK HART, WOULD YOU PLEASE SAY YES OR
[01:28:11] NO WHEN THE CLERK HART CALL ROLL NAME? WE'LL
[01:28:14] RUN THROUGH THE ROLE BEGINNING WITH
[01:28:16] COMMISSIONERS BOWMAN FOR APPROVAL OF THE
[01:28:17] CONSENT AGENDA. AYE.
[01:28:20] THANK YOU, COMMISSIONER. AYE. THANK YOU,
[01:28:24] COMMISSIONER CHO. HI. THANK YOU,
[01:28:27] COMMISSIONER STEINBRUECK.
[01:28:31] YES. THANK YOU, COMMISSIONER FELLEMAN.
[01:28:34] HI. THANK YOU. THERE ARE FIVE YESES AND
[01:28:37] ZERO NOS FOR THIS ITEM AND THEN THE
[01:28:40] MOTION PASSES. AND SO THE AGENDA
[01:28:43] IS AFFIRMED. SO MOVING ON TO THE
[01:28:47] AGENDA, WE HAVE SIX NEW BUSINESS ITEMS.
[01:28:50] CLERK HART, PLEASE READ THE FIRST ITEM INTO
[01:28:52] THE RECORD AND THEN WE'LL HEAR FROM ERIC
[01:28:54] SHINFELD TO INTRODUCE THEM. THANK YOU.
[01:28:57] THIS IS ITEM TEN, A ORDER NUMBER 2020
[01:29:00] 114. AN ORDER OF THE PORT OF SEATTLE
[01:29:03] COMMISSION AUTHORIZING AN EMPLOYMENT
[01:29:04] AGREEMENT WITH AARON PRITCHARD TO SERVE
[01:29:07] AS THE PORT OF SEATTLE COMMISSION CHIEF
[01:29:09] OF STAFF. AND MAY I JUST TAKE A PERSONAL
[01:29:11] LIBERTY TO SAY GOOD
[01:29:20] AFTERNOON, COMMISSIONERS EXECUTIVE
[01:29:21] DIRECTOR METRUCK. MY NAME IS ERIC
[01:29:23] SHINFELD. I'M SERVING AS THE INTERIM
[01:29:25] DEPUTY CHIEF OF STAFF TO THE
[01:29:26] COMMISSIONERS. AND I AM HERE TO VERY
[01:29:29] BRIEFLY INTRODUCE THIS ORDER THAT WOULD
[01:29:31] OFFICIALLY APPOINT AARON PRITCHARD OR
[01:29:33] RATHER DIRECT THE IMPLEMENTATION
[01:29:37] OF AN EMPLOYMENT CONTRACT FOR AARON
[01:29:39] PRITCHARD TO SERVE AS THE COMMISSION
[01:29:40] CHIEF OF STAFF. AS YOU KNOW, THE
[01:29:42] COMMISSION CHIEF OF STAFF POSITION HAS
[01:29:43] BEEN OPEN SINCE SEPTEMBER WHEN BARB
[01:29:46] WILSON LEFT THE ROLE AND AARON PRITCHARD
[01:29:48] HAS BEEN SERVING AS THE INTERIM CHIEF OF
[01:29:50] STAFF. IN THAT TIME, KIM DEMARAY,
[01:29:53] FROM HUMAN RESOURCES AND MYSELF HAVE
[01:29:54] WORKED WITH COMMISSIONERS FELLEMAN AND
[01:29:56] THE REST OF THE COMMISSION TO RUN A VERY
[01:29:58] ROBUST HIRING PROCESS. WE ADVERTISE THE
[01:30:00] POSITION FAR AND WIDE TO MAKE SURE THAT
[01:30:02] WE GOT THE LARGEST POOL OF DIVERSE AND
[01:30:05] HIGHLY QUALIFIED CANDIDATES AND TO BE
[01:30:07] VERY PLEASED TO KNOW THAT WE RECEIVED A
[01:30:09] REALLY EXCELLENT POOL OF CANDIDATES,
[01:30:11] BOTH INTERNAL AND EXTERNAL TO THE PORT
[01:30:13] WENT THROUGH A PROCESS OF NARROWING THAT

[01:30:15] DOWN TO MAKE SURE THAT WE WERE ABLE TO
[01:30:17] VET THE TOP CANDIDATES AND THEN BROUGHT
[01:30:19] THE FINAL TOP CANDIDATES INTO EXECUTIVE
[01:30:21] SESSION FOR COMMISSIONER CHO INTERVIEW.
[01:30:24] AND LIKE COMMISSIONER FELLEMAN SAID
[01:30:27] EARLIER, THE CONSENSUS WAS VERY CLEAR
[01:30:30] THAT AARON PRITCHARD WAS THE BEST
[01:30:33] CANDIDATE FOR THE ROLE. BUT BECAUSE
[01:30:35] DECISIONS ARE NOT MADE IN EXECUTIVE
[01:30:37] SESSION, THIS IS THE FORMAL STEP TO
[01:30:40] ACTUALLY FORMALLY AGREE THAT THIS IS THE
[01:30:43] HIRE THAT YOU WANT TO MAKE AND TO ENTER
[01:30:45] INTO THAT EMPLOYMENT CONTRACT. TWO LAST
[01:30:47] THINGS VERY BRIEFLY TO SAY ON THIS
[01:30:49] NUMBER ONE. AGAIN, THANK YOU SO MUCH TO
[01:30:51] KIM DEMARAY FROM HUMAN RESOURCES DID HER
[01:30:53] FANTASTIC JOB OF RUNNING THIS HIRING
[01:30:56] PROCESS, AND WE REALLY APPRECIATE HER
[01:30:57] PARTNERSHIP. SHE HAS HIRED A NUMBER OF
[01:31:00] COMMISSION CHIEF OF STAFF OVER THE PAST
[01:31:02] FEW YEARS, AND WE HOPE THIS IS THE LAST
[01:31:04] ONE FOR A VERY LONG TIME. AND THEN
[01:31:06] FINALLY, JUST WANT TO SAY VERY BRIEFLY
[01:31:08] ABOUT AARON PRITCHARD, MANY OF YOU KNOW
[01:31:09] HIM FOR HIS WORK OVER THE LAST FIVE
[01:31:12] YEARS OR SO AS THE DEPUTY CHIEF OF STAFF
[01:31:14] OF THE COMMISSION. BUT HE'S HAD REALLY A
[01:31:16] VERY SIGNIFICANT AND VERY RELEVANT
[01:31:18] CAREER BEFORE THAT, SERVING AS, FOR
[01:31:20] EXAMPLE, THE LEGISLATIVE DIRECTOR FOR US
[01:31:22] REPRESENTATIVE DICK RAJALL, THE CHIEF OF
[01:31:24] STAFF FOR DC CITY COUNCIL MEMBER DAVID
[01:31:26] GROSSO, THE LEGISLATIVE ASSISTANT FOR
[01:31:28] SEATTLE CITY COUNCIL MEMBER JOHN
[01:31:30] OKAMOTO. SO THAT WORK AT THE CHIEF OF
[01:31:33] STAFF AND THE LEGISLATIVE DIRECTOR
[01:31:35] LEVEL, FOUR ELECTED AT THE LOCAL AND
[01:31:37] FEDERAL LEVEL, SO VERY RELEVANT
[01:31:39] EXPERIENCE, PLUS HIS DEMONSTRATED
[01:31:41] EXPERTISE OVER THE PAST FIVE YEARS IN
[01:31:43] THE COMMISSIONERS OFFICE, HIS
[01:31:44] FAMILIARITY WITH THE ORGANIZATION. AND
[01:31:46] SO THANK YOU TO ERIN FOR PARTICIPATING
[01:31:49] IN THE PROCESS. THANK YOU TO
[01:31:50] COMMISSIONERS AND HR, AND I WILL NOW
[01:31:52] TURN THINGS OVER TO COMMISSIONER
[01:31:53] FELLEMAN TO MAKE ANY FINAL REMARKS
[01:31:55] BEFORE YOU VOTE. WELL, I WOULD LIKE TO
[01:32:01] GIVE THE COMMISSIONERS A CHANCE TO PUT A
[01:32:04] PADDLE TO HIM BEFORE WE DO THE VOTE.
[01:32:06] ANY COMMENTS? PLEASE RESPOND
[01:32:11] WHEN THE CLERK CALL ROLL NAME,
[01:32:13] BEGINNING WITH COMMISSIONERS. PAMELA.
[01:32:15] OH, THANK YOU, ERIN. WHAT A GREAT WAY TO
[01:32:19] START THE NEW YEAR. I WANT TO SAY THAT I
[01:32:22] CAN'T THINK OF ANOTHER CHIEF OF STAFF,
[01:32:25] EXCEPT PERHAPS MIKE MERIT, THAT HAS BEEN
[01:32:28] AS DEDICATED TO THE PORT OF SEATTLE
[01:32:30] COMMISSION AS YOU HAVE, YOU'VE STUCK
[01:32:34] WITH IT. YOU'VE BEEN DOGGED IN YOUR WORK
[01:32:37] ON BEHALF OF THE COMMISSION AND THE PORT
[01:32:39] OF SEATTLE MORE BROADLY, BUT I'M EXCITED
[01:32:42] FOR YOUR NEW TENURE. I'M SORRY, I'M NOT

[01:32:45] GOING TO BE ABLE TO SEE IT, BUT YOU
[01:32:47] REALLY AGAIN FLOURISHED OVER THE YEARS.
[01:32:49] AND SO CONGRATULATIONS,
[01:32:51] EVERYBODY. AS I TELL THEM, SHE'S UP TO
[01:32:54] THE TOP JOB AT THE PORT OF SEATTLE WITH
[01:32:57] NO DISREGARD TO CEO METRUCK. YOU'RE
[01:33:00] WORKING WITH FIVE ELECTED. YOU'RE TRYING
[01:33:02] TO BALANCE A LOT OF DIFFERENT THINGS.
[01:33:04] YOU HAVE TO UNDERSTAND THE COMPLEXITY OF
[01:33:06] A NUMBER OF ISSUES AND ALSO THE
[01:33:08] OPERATIONS AT THE PORT OF SEATTLE. AND
[01:33:10] SO YOU'VE BEEN IN DEPUTY FOR A NUMBER OF
[01:33:12] YEARS. IT'S GREAT TO SEE YOU BE ABLE TO
[01:33:14] MOVE UP WELL DESERVED. AND BEST OF LUCK
[01:33:18] TO YOU.
[01:33:22] THANK YOU, COMMISSIONER BOWMAN,
[01:33:23] COMMISSIONERS.
[01:33:28] NOT A WHOLE LOT TO SAY, BECAUSE I DON'T
[01:33:29] WANT TO BOOST YOUR EGO TOO MUCH, RIGHT.
[01:33:32] AS YOU START THE JOB, I WANT YOU TO BE A
[01:33:34] LITTLE BIT AFRAID OF US STILL, BUT I
[01:33:37] CONSIDER YOU A FRIEND, TOO, AND I JUST
[01:33:39] APPRECIATE GETTING TO WORK WITH A PEER
[01:33:41] IN THESE AREAS. AND YEAH, I THINK
[01:33:45] I'M GOING TO TRY TO MAKE YOUR JOB REALLY
[01:33:46] HARD THIS YEAR BECAUSE WE'VE GOT A
[01:33:48] REALLY AMBITIOUS AGENDA AND A LOT OF
[01:33:49] STUFF TO DO. AND SO REALLY GLAD TO HAVE
[01:33:52] SOMEBODY AS CONFIDENT AS YOU ON BOARD.
[01:33:55] THANK YOU, COMMISSIONER. COMMISSIONER
[01:33:57] CHO. YEAH, I JUST WANT TO
[01:34:00] ECHO THE SENTIMENTS OF RYAN AND
[01:34:03] STEPHANIE, BUT ALSO, I JUST WANT TO SAY
[01:34:06] THAT I CAN'T REALLY THINK OF ANYONE
[01:34:07] BETTER SUITED AND MORE PREPARED TO TAKE
[01:34:10] ON THIS ROLE. IT IS A TOUGH JOB, AS YOU
[01:34:12] KNOW AND HAVE EXPERIENCED, BUT I
[01:34:17] KNOW THAT YOU'RE UP TO THE TASK AND
[01:34:20] SECOND TIME TO TRY AND WRITE, AARON. SO
[01:34:22] I'M REALLY EXCITED TO BE WORKING WITH
[01:34:24] YOU. I'M REALLY EXCITED FOR ALL THE
[01:34:25] TERRIFIC WHAT WE'RE GOING TO BE DOING
[01:34:26] TOGETHER AND SHARES
[01:34:30] FOR MANY YEARS.
[01:34:33] THANK YOU, COMMISSIONERS. COMMISSIONERS
[01:34:35] STEINBRUECK. WELL, PART OF MY COMFORT IN
[01:34:38] LEAVING THE COMMISSION IS KNOWING THAT
[01:34:40] IT IS IN GREAT HANDS WITH REGARD TO THE
[01:34:44] COMMISSION STAFF THAT SUPPORT THE
[01:34:47] ELECTED LEADERS ON THE COMMISSION. AND
[01:34:49] AARON, WITHOUT A DOUBT,
[01:34:52] WAS THE STAND OUT AGAINST SOME VERY
[01:34:56] STIFF AND COMPETITION. AND THERE IS A
[01:34:59] LOT OF INTEREST IN THIS POSITION. IT'S A
[01:35:02] UNIQUE ONE IN MANY RESPECTS.
[01:35:04] AARON HAS A DEPTH OF EXPERIENCE AND NOT
[01:35:07] JUST SERVING THE PORT. BUT AS YOU'VE
[01:35:10] HEARD IN HIS RECORD IN PUBLIC LIFE
[01:35:14] IS REALLY QUITE NEARLY UNMATCHED FOR
[01:35:18] ANY OF THOSE SEEKING JOBS SUCH AS THIS.
[01:35:21] AND SO HE BRINGS ALL OF THAT GREAT
[01:35:23] EXPERIENCE AS WELL AS THE WORKING
[01:35:25] RELATIONSHIPS THAT HE'S ESTABLISHED.

[01:35:27] AND FOR ME, I'M NOT WORRIED ABOUT YOUR
[01:35:30] EGO BECAUSE YOU'RE PRETTY SELFLESS,
[01:35:32] AARON. YOU DON'T DO NOT PUT YOUR EGO OUT
[01:35:35] THERE. YOU ACTUALLY ARE VERY TACTFUL AND
[01:35:38] RESPECTFUL, AND YOU MANAGE THE JOB WITH
[01:35:43] GREAT COMPETENCY, GRACE, THOUGHTFULNESS
[01:35:46] AND INTELLIGENCE. SO THE COMMISSION AND
[01:35:49] THE NEW COMMISSIONERS WILL BE IN VERY
[01:35:51] GOOD HANDS UNDER YOUR ROLE AS
[01:35:56] THE COMMISSION CHIEF OF STAFF. AND I
[01:35:58] KNOW THAT YOU ARE MUCH SUPPORTED BY YOUR
[01:36:02] OWN STAFF AS WELL, WHO ARE EXCITED AND
[01:36:04] THRILLED THAT YOU HAVE BEEN
[01:36:08] APPOINTED TO THIS PERMANENT ROLE.
[01:36:11] BEST OF LUCK. THANK YOU, COMMISSIONER
[01:36:14] STEINBRUECK, COMMISSIONER FELLEMAN,
[01:36:16] BEFORE WE MOVE ON, I JUST WANT TO NOTE
[01:36:17] THAT WE DO NEED A MAIN MOTION AND A
[01:36:19] SECOND ON THE FLOOR TO APPROVE THIS
[01:36:20] ORDER. I WILL MOVE THE APPOINTMENT. I
[01:36:24] WILL SECOND IT, BUT I HAVE TO STILL GET
[01:36:27] MY SHOT IN. CORRECT.
[01:36:30] I GOT TO SAY, AFTER HAVING SERVED AS THE
[01:36:33] DEPUTY, I AM A LITTLE CONCERNED ABOUT
[01:36:36] YOUR JUDGMENT AND NOT WANTING TO DO THIS
[01:36:39] FOR HAVING KNOWN WHAT IT TAKES,
[01:36:43] BUT NOT ONLY YOUR ABILITY TO WORK WITH
[01:36:47] THE EXECUTIVE SIDE AND THE COMMISSION,
[01:36:49] IT'S YOUR UNFLAPPABLE NATURE AND YOUR
[01:36:51] ABILITY TO ABSORB ALL THE COMPLEXITIES
[01:36:53] AND NOT GET FLUSTERED BY THEM AND REALLY
[01:36:57] PROVIDE THAT CLARITY OF THOUGHT TO
[01:36:59] NAVIGATE BETWEEN THE NOISE AND THE
[01:37:02] SUBSTANCE. AND FOR THAT, THAT'S A
[01:37:04] TREMENDOUS TALENT. SO YOU BRING THE
[01:37:06] SKILLS, BUT YOU ALSO BRING THE
[01:37:08] DISPOSITION TO DO THE JOB SERVICE AND
[01:37:11] GREATLY APPRECIATE YOUR COMMITMENT TO
[01:37:13] WANTING TO CONTINUE IN THIS CAPACITY.
[01:37:15] AND SINCE I'VE BEEN HERE IN MY SHORT SIX
[01:37:18] YEARS, THIS OFFICE HAS GONE FROM ZERO TO
[01:37:21] 60 IN SUCH A SHORT PERIOD OF TIME.
[01:37:23] AND I KNOW THAT THE EXECUTIVE STAFF MAY
[01:37:26] BE STILL TRYING TO GET USED TO HAVING A
[01:37:29] FULLY EQUIPPED OFFICE AT THE BOARD, BUT
[01:37:31] I'M JUST DELIGHTED TO BE ABLE TO SAY
[01:37:33] THAT WE ARE REALLY FIRING IN ALL
[01:37:36] CYLINDERS, AND I THINK THE ORGANIZATION
[01:37:39] IS RUNNING THAT MUCH BETTER BECAUSE OF
[01:37:40] IT. SO THANK YOU. AND I'LL EVEN GIVE YOU
[01:37:43] A CHANCE TO SAY A THING OR TWO. THANKS,
[01:37:46] COMMISSION PRESIDENT FELLEMAN AND ALL
[01:37:48] THE COMMISSIONERS. THAT MEANS A LOT.
[01:37:51] AND I'M REALLY GRATEFUL TO HAVE THIS
[01:37:52] OPPORTUNITY TO SERVE THE CHIEF STAFF.
[01:37:54] COMMISSIONERS, PEOPLE ASK ME, SO WHAT IS
[01:37:56] YOUR JOB NOW? I SAY I SERVE FIVE
[01:38:00] PART TIME COMMISSIONERS WHO ALL HAVE
[01:38:02] FULL TIME JOBS WHO ARE TRYING TO
[01:38:04] UNDERSTAND FOUR OR FIVE MULTI BILLION
[01:38:06] DOLLAR INDUSTRIES IN 1 HOUR CHUNKS.
[01:38:10] I LOVE THIS CHALLENGE BECAUSE IN THE
[01:38:12] END, THIS COMMISSION HAS MADE A HUGE

[01:38:15] DIFFERENCE FOR THE COMMUNITY AND IS
[01:38:16] MAKING A HUGE DIFFERENCE FOR THE
[01:38:18] COMMUNITY. WE CREATED TOGETHER THE PORT
[01:38:22] OF MAKE THIS OFFICE WORK. WE CREATED A
[01:38:23] STRUCTURE FOR HANDLING THIS MASSIVE
[01:38:25] VOLUME OF INFORMATION AND HELPING
[01:38:29] COMMISSIONERS DEAL WITH THE MANY
[01:38:31] DECISIONS THEY HAVE TO MAKE ON A WEEKLY
[01:38:32] BASIS. WE HAVE A PROFESSIONAL STAFF
[01:38:35] CREATED REGULAR COMMITTEE STRUCTURE AND
[01:38:37] CREATED POLICIES THAT HAVE DRIVEN
[01:38:38] WORKFORCE DEVELOPMENT, EQUITY,
[01:38:40] DIVERSITY AND CONTRACTING LABOR POLICIES
[01:38:42] AND ENVIRONMENTAL POLICIES. THINGS LIKE
[01:38:44] THE SOUTH KING COUNTY FUND, AIRPORT
[01:38:46] COMMUNITY COLLEGE GRANTS, OPPORTUNITY
[01:38:48] YOUTH INITIATIVE, THE MARITIME HIGH
[01:38:49] SCHOOL. THESE PROGRAMS HAVE INVITED THE
[01:38:52] COMMUNITY TO ENGAGE WITH THE PORT IN A
[01:38:54] DIFFERENT WAY AND HAVE HELPED THE PORT
[01:38:56] BETTER UNDERSTAND THE COMMUNITIES THAT
[01:38:57] WE OPERATE IN THAT SOCIAL LICENSE. I
[01:38:59] THINK THAT COMMISSIONER FELLEMAN
[01:39:02] REFERENCED AND REALLY QUICKLY. I DO WANT
[01:39:05] TO REALLY WISH COMMISSIONER STEINBREUCK
[01:39:07] AND BOWMAN THE BEST IN THEIR NEXT
[01:39:08] ENDEAVORS. COMMISSIONERS STEINBRUECK, IN
[01:39:11] PARTICULAR, GUIDED US THROUGH THE ONSET
[01:39:13] OF THE PANDEMIC WITH A STEADFAST AND
[01:39:15] DEEP ENGAGEMENT WITH THE EXECUTIVE. BUT
[01:39:18] HE NEVER LOST SIGHT OF HOW HARD THE
[01:39:20] STAFF WAS WORKING DURING THIS TIME. AND
[01:39:23] HE KEPT HIS HEART WITH US AT ALL TIMES.
[01:39:25] AND IT'S ONE OF THE MOST CONSIDERATE
[01:39:26] LEADERS I'VE EVER WORKED FOR. AND
[01:39:29] COMMISSIONER BOWMAN'S SORT OF LASER
[01:39:31] FOCUS ON CREATING IN PARTICULAR, YOU
[01:39:34] LOOK AT THE PORT INTERNAL PROGRAM,
[01:39:35] WHICH IS NOW ONE OF THE MOST REVERED
[01:39:38] PROGRAMS AMONG PORTS IN THE COUNTRY.
[01:39:40] AND YOU SEE EVERYBODY ASKING LEON TO
[01:39:43] COME SPEAK ACROSS AAPA THAT COMES OUT OF
[01:39:46] THE PORT INTERN PROGRAM, THE OPPORTUNITY
[01:39:49] YOUTH INITIATIVE, WHERE SHE RECOGNIZED
[01:39:50] THE NEED FOR THE HARDEST HIT YOUTH
[01:39:52] DURING THE PANDEMIC. THERE'S JUST TWO OF
[01:39:54] THE EXTENSIVE LIST OF HER
[01:39:56] ACCOMPLISHMENTS AT THE PORT. BUT WHAT
[01:39:58] WE'RE REALLY GOING TO MISS OF
[01:39:59] COMMISSIONER BOWMAN IS HER ABILITY TO
[01:40:01] QUICKLY GET TO THE PORT AND THEN RALLY
[01:40:03] OTHERS AROUND THAT CLEAR GOAL. SHE
[01:40:05] ADVANCED SO MANY OF OUR COMPLEX ISSUES
[01:40:08] FORWARD BEHIND THE SCENES, THE CLEAR AND
[01:40:11] CONCISE APPROACH. AND I'LL SAY THAT
[01:40:13] TOGETHER BOWMAN AND I, COMMISSIONERS
[01:40:14] BOWMAN AND I GOT A LOT DONE HERE AT THE
[01:40:16] PORT. WE GOT A LOT DONE. IT WAS REALLY A
[01:40:19] GREAT ADVENTURE. SO CONGRATULATIONS TO
[01:40:21] YOU BOTH. I THINK THIS IS GOING TO BE AN
[01:40:23] EXCITING TIME FOR YOU. SO IN CLOSING,
[01:40:26] I'M EXCITED TODAY TO ACCEPT THIS
[01:40:27] APPOINTMENT, AND I THANK EACH OF YOU FOR

[01:40:29] YOUR SUPPORT. THANK YOU, CHIEF OF
[01:40:33] STAFF RICHARD. SOON TO BE.
[01:40:36] SO WE HAVE A MOTION AND SECOND FOR THE
[01:40:39] ORDER OF NUMBER 2020 114
[01:40:42] BEFORE US TODAY. AND CLERK HART, WOULD
[01:40:45] YOU PLEASE CALL THE VOTE? THE MOTION
[01:40:49] HAS BEEN MADE AND SECONDED, SO COULD WE
[01:40:52] PLEASE CALL THE VOTE FOR YES.
[01:40:55] I WILL CALL THE ROLL FOR THE VOTE
[01:40:57] BEGINNING WITH COMMISSIONER BOWMAN. HI.
[01:41:00] THANK YOU, COMMISSIONERS CALKINS. HI.
[01:41:04] THANK YOU. COMMISSIONERS CHOSE HI.
[01:41:07] THANK YOU, COMMISSIONER STEINBRUECK.
[01:41:09] YES. THANK YOU, COMMISSIONERS FELLEMAN.
[01:41:13] HI. THANK YOU. WE DO HAVE FIVE YESES AND
[01:41:16] ZERO NOS FOR THIS ITEM. VERY GOOD. SO
[01:41:19] THE MOTION PASSES. SO SEEING NOW,
[01:41:23] WE ARE GOING FORWARD TO
[01:41:26] THE NEXT ITEM ON THE AGENDA. PLEASE READ
[01:41:30] THE NEXT ITEM INTO THE RECORD AND THEN
[01:41:31] WE'LL HEAR FROM EXECUTIVE METRUCK.
[01:41:34] THANK YOU. THAT IS THE NEW BUSINESS
[01:41:36] AGENDA. ITEM TEN D AUTHORIZATION FOR THE
[01:41:39] EXECUTIVE DIRECTOR TO FUND \$149,500,000
[01:41:43] FOR CONSTRUCTION OF THE PHASE ONE,
[01:41:45] ENABLING WORK OF THE NORTH MAIN TERMINAL
[01:41:47] REDEVELOPMENT PROGRAM AT SEATTLE TACOMA
[01:41:49] INTERNATIONAL AIRPORT AND TO EXECUTE A
[01:41:52] THIRD TENANT REIMBURSEMENT AGREEMENT
[01:41:53] WITH ALASKA AIRLINES INC. TO COMPLETE
[01:41:56] THE PHASE ONE CONSTRUCTION WORK.
[01:41:59] COMMISSIONERS, AT THE NOVEMBER 9
[01:42:01] MEETING, WE REQUESTED FULL PROGRAM
[01:42:03] DESIGN FUNDING FOR THIS PROJECT. WE'RE
[01:42:06] BACK BEFORE YOU TODAY TO SEEK
[01:42:08] AUTHORIZATION FOR CONSTRUCTION FUNDS IN
[01:42:10] A THIRD TENANT REIMBURSEMENT AGREEMENT
[01:42:12] WITH ALASKA AIRLINES. PHASE ONE
[01:42:14] COMPLETION OF THIS PROJECT IS EXPECTED
[01:42:17] BY THE FIRST QUARTER OF 2023. ONCE
[01:42:19] COMPLETE OUR NORTH MAIN TERMINAL, WE'LL
[01:42:21] HAVE CAPACITY, SAFETY AND CUSTOMER
[01:42:23] SERVICE ENHANCEMENTS THAT WILL IMPROVE
[01:42:25] THE OVERALL CUSTOMER EXPERIENCE AT SEA.
[01:42:28] HIGHLIGHTS INCLUDE A PROMINENT BUILDUP
[01:42:30] OR EXTRA CAPACITY, ADDITIONAL FEATURE,
[01:42:33] LEASABLE SPACE AND MODIFICATIONS TO
[01:42:35] EXISTING BUILDING SYSTEMS SUCH AS HVAC,
[01:42:37] BAGGAGE HANDLING AND LOW VOLTAGE
[01:42:39] SYSTEMS. THE PROJECT TEAM WILL RETURN TO
[01:42:41] THE COMMISSION SUSTAINABILITY,
[01:42:43] ENVIRONMENT AND CLIMATE COMMITTEE WITH A
[01:42:45] SUSTAINABLE DESIGN APPROACH FOR PHASE
[01:42:47] TWO. OF THE CONSTRUCTION. PRESENTERS OF
[01:42:49] THIS AFTERNOON ARE JEFF MOCHIN, INTERIM
[01:42:51] DIRECTOR, AVIATION BUSINESS AND
[01:42:53] PROPERTIES, AND ALAN OLSEN, CAPITAL
[01:42:55] PROJECT MANAGER FOR THE PROJECT
[01:42:58] MANAGEMENT GROUP. JEFF,
[01:43:03] THANK YOU, EXECUTIVE DIRECTOR, METRUCK
[01:43:04] AND PRESIDENT FELLEMAN AND
[01:43:05] COMMISSIONERS. GOOD AFTERNOON. I'M
[01:43:07] DELIGHTED TO BE HERE TODAY TO SHARE WITH

[01:43:09] YOU THE THIRD EVOLUTION OF THE NORTH
[01:43:11] MAIN TERMINAL REDEVELOPMENT PROGRAM.
[01:43:13] THERE'S BEEN QUITE A LOT OF EFFORT AND
[01:43:14] WORK WITH OUR TEAM HERE AT THE PORT
[01:43:16] ALONG WITH ALASKA AIRLINES AND THEIR
[01:43:18] REPRESENTATIVES TO GET US THIS FAR AND
[01:43:20] WE'RE EXCITED TO SHARE THE LATEST
[01:43:21] UPDATE. NEXT SLIDE, PLEASE.
[01:43:28] NEXT SLIDE, PLEASE.
[01:43:32] SO JUST A BIT MORE BACKGROUND IN THIS
[01:43:35] PROJECT HERE. ALASKA AND THE PORT HAVE
[01:43:36] BEEN WORKING TOGETHER ON THIS PLAN, THE
[01:43:38] PLANNING OF THE PORT MAIN TERMINAL
[01:43:39] REDEVELOPMENT FOR THE LAST SEVERAL
[01:43:41] YEARS. THE ALASKA AIRLINES WILL DESIGN
[01:43:44] AND CONSTRUCT THIS PROJECT THROUGH A
[01:43:46] MULTI PHASE TENANT REIMBURSEMENT
[01:43:48] AGREEMENT AND THE PORT ANTICIPATES
[01:43:50] DESIGNING AND CONSTRUCTING SIMILAR
[01:43:52] IMPROVEMENTS IN THE REMAINING AREAS OF
[01:43:54] THE TICKETING LEVEL IN COMING YEARS.
[01:43:55] THIS WOULD BE A SOLID FOUNDATION FOR
[01:43:57] ADDITIONAL DEVELOPMENT, ARCHITECTURALLY
[01:44:00] AND GRAPHICALLY FOR THE REST OF THE
[01:44:02] AIRPORT GOING FORWARD. NEXT SLIDE,
[01:44:03] PLEASE.
[01:44:09] THIS PARTICULAR TRA OR TENANT
[01:44:11] REIMBURSEMENT AGREEMENT. THE THIRD
[01:44:12] EVOLUTION WILL BE PHASE ONE WILL
[01:44:14] PRIMARILY ADDRESS THE LOADING BRIDGES,
[01:44:16] AS YOU CAN SEE FROM THE PARKING GARAGE
[01:44:18] TO THE MAIN TERMINAL AS WELL AS THE
[01:44:19] PROMENADE LEVEL, PARTICULARLY. NEXT
[01:44:21] SLIDE, PLEASE.
[01:44:25] THE DRIVERS FOR THIS PROGRAM ARE VERY
[01:44:27] CLEAR AND THAT WE NEED TO RENEW AND
[01:44:29] REPLACE INFRASTRUCTURE AS WELL AS THE
[01:44:32] ARCHITECTURAL FINISHES. THE CAPACITY
[01:44:34] ENHANCEMENTS AS WELL, SECURITY
[01:44:36] CHECKPOINT, EXPANSION AND
[01:44:38] RECONFIGURATION AND CHECKPOINT FIVE.
[01:44:40] AND AS I MENTIONED, THE PROMENADE BUILD
[01:44:42] OUT FOR RELOCATING THE TICKETING AND
[01:44:43] OFFICE SPACE. THE SURETY ENHANCEMENTS
[01:44:45] ARE EXTREMELY IMPORTANT, SPECIFICALLY
[01:44:47] GETTING US OUR UPGRADES ON OUR ADA AND
[01:44:50] THE SAFETY ENHANCEMENTS FOR SMOKE
[01:44:51] CONTROL. THE CUSTOMER SERVICE
[01:44:53] ENHANCEMENTS ARE ALSO WELL RESPECTED AND
[01:44:56] PARTICULARLY GIVING US A MORE OPEN AND
[01:44:58] AREA ENVIRONMENT AND WITH MORE
[01:45:00] TECHNOLOGICAL ENHANCEMENTS. NEXT SLIDE,
[01:45:02] PLEASE ALSO
[01:45:06] ASK YOU NOW TO AT LEAST GIVE US SOME
[01:45:07] PROJECT HIGH LEVEL SUMMARY, PLEASE.
[01:45:09] GOOD AFTERNOON. AS JEFF ALREADY SPOKE
[01:45:13] TO, THE WORK IS TAKING PLACE IN TWO
[01:45:16] PHASES. THIS FIRST PHASE WILL BUILD OUT
[01:45:19] KEY ENABLING SCOPE, WHICH IS COMPRISED
[01:45:23] OF CONVERTING UNDEVELOPED SPACE ON THE
[01:45:26] PROMENADE BRIDGE LEVEL INTO USABLE SPACE
[01:45:28] FOR ALASKA AND OTHER PORT TENANTS.
[01:45:31] FOLLOW ON WORK WILL CONCENTRATE ON THE

[01:45:34] MEZZANINE TICKETING AND BAGGAGE CLAIM
[01:45:36] LEVELS AND WILL AGAIN
[01:45:40] PRODUCE ENHANCEMENTS AND SIGNIFICANTLY
[01:45:42] IMPROVE PASSENGER PROCESSING AND
[01:45:45] SECURITY SCREENING CAPACITY. NEXT SLIDE,
[01:45:48] PLEASE. HIGH LEVEL PHASE
[01:45:52] ONE SCOPE OBJECTIVES ARE THE REASON
[01:45:56] THAT WE HAVE SPLIT THE WORK UP THIS WAY
[01:45:59] IS THAT PHASE ONE PROVIDES A CLEAR
[01:46:02] OFF RAMP DECISION POINT IN THE EVENT
[01:46:06] THAT EITHER THE PORT OR ALASKA DECIDES
[01:46:08] NOT TO CONTINUE ON TO PHASE TWO. THAT
[01:46:11] BEING SAID, THERE ARE LIMITED ELEMENTS
[01:46:13] OF PHASE TWO WORK THAT ARE GOING TO
[01:46:15] ACTUALLY TAKE PLACE IN PHASE ONE THAT
[01:46:19] ARE RELATED TO CODE COMPLIANCE, THE
[01:46:21] BAGGAGE HANDLING SYSTEM, AND ALSO TO
[01:46:25] MITIGATE FUTURE OPERATIONAL IMPACTS AND
[01:46:27] CONTROL OVERALL PROJECT COSTS. THE
[01:46:30] UPSHOT OF THIS IS THAT PHASE ONE
[01:46:32] PROVIDES A FULLY FUNCTIONAL SPACE ON THE
[01:46:35] BRIDGE PROMENADE LEVEL IN THE EVENT THAT
[01:46:38] THE DECISION IS MADE NOT TO MOVE FORWARD
[01:46:40] TO PHASE TWO. NEXT SLIDE,
[01:46:44] PLEASE. HERE ARE SOME
[01:46:47] PROPOSED CONFIGURATIONS FOR
[01:46:51] THE BRIDGE PROMENADE CHECK IN AND
[01:46:54] BACKDROP, AND I WOULD LIKE TO NOTE
[01:46:58] HERE THAT THESE ARE VERY EARLY
[01:47:00] RENDERINGS. WE'RE CONTINUING TO WORK
[01:47:02] WITH THE ARCHITECTURAL VISIONING TEAM.
[01:47:06] IN FACT, WE MEET WEEKLY TO
[01:47:11] GO THROUGH THIS AND MAKE SURE THAT WE
[01:47:13] ARE INCORPORATING ARCHITECTURAL FINISHES
[01:47:16] AND TREATMENTS THAT ARE GOING TO BE
[01:47:18] ADAPTABLE NOT ONLY IN THIS PROJECT BUT
[01:47:22] TO THE REST OF THE MAIN TERMINAL.
[01:47:25] NEXT SLIDE, PLEASE.
[01:47:29] THIS IS PROPOSED BRIDGE PROMENADE WITH
[01:47:33] SELF BACKDROP, WHICH IS ONE OF THE
[01:47:36] OPTIONS THAT WE ARE LOOKING AT RIGHT
[01:47:38] NOW. NEXT SLIDE, PLEASE.
[01:47:44] HERE ARE SOME PROPOSED TREATMENTS
[01:47:48] FOR THE BAGGAGE CLAIM CEILING, WHICH IN
[01:47:50] CERTAIN AREAS IS GOING TO BE IMPACTED BY
[01:47:54] THE ADDITION OF NEW BAGGAGE HANDLING
[01:47:58] SYSTEM AND HVAC
[01:48:02] INFRASTRUCTURE. NEXT SLIDE, PLEASE.
[01:48:08] ANOTHER SHOT FROM A DIFFERENT ANGLE.
[01:48:13] NEXT SLIDE,
[01:48:20] NEXT SLIDE.
[01:48:24] AND HERE'S A RENDERING
[01:48:28] FROM THE EXTERIOR SHOWING THE ENCLOSED
[01:48:31] PROMENADE AREA ABOVE THE BAGGAGE CLAIM.
[01:48:37] NEXT SLIDE, PLEASE.
[01:48:41] THE KEY POINTS, AGAIN ARE TO CREATE
[01:48:45] ADDITIONAL PASSENGER CHECK IN AND BAG
[01:48:47] DROP AT THE NORTH END FOR ALASKA
[01:48:50] AIRLINES AND BUILDING OUT
[01:48:54] NEW SPACE TO ACCOMMODATE TENANTS THAT
[01:48:56] WILL BE DISPLACED DURING PHASE TWO WORK
[01:49:00] UPGRADING EXISTING AND PROVIDING NEW
[01:49:02] BUILDING SYSTEMS TO MEET CODE

[01:49:04] REQUIREMENTS AND ALSO DEVELOPING
[01:49:07] BUILDING SYSTEMS AND ARCHITECTURAL
[01:49:10] SOLUTIONS THAT WILL BE APPLIED
[01:49:12] THROUGHOUT THE REST OF THE FACILITY BY
[01:49:14] THE MAIN TERMINAL IMPROVEMENTS PROGRAM.
[01:49:18] NEXT SLIDE, PLEASE.
[01:49:23] AND JEFF,
[01:49:26] THANKS. AS ALLEN MENTIONED, WE HAVE
[01:49:28] BEEN MEETING REGULARLY WITH ALASKA AND
[01:49:30] THEIR DESIGN TEAM TO ENSURE THAT NOT
[01:49:32] ONLY DO WE HAVE THE BEST ARCHITECTURAL
[01:49:34] DESIGN GOING FORWARD, BUT ALSO THAT
[01:49:35] WE'RE MANAGING OUR FUNDS WISELY. SO AS
[01:49:38] YOU ARE ALL FULLY AWARE, TRA NUMBER ONE,
[01:49:40] WHICH THE COMMISSION IS APPROVED,
[01:49:41] PROVIDED \$10 MILLION IN NOVEMBER. THERE
[01:49:44] IS A TYPO, BY THE WAY, ON THE NUMBER.
[01:49:46] THE PORT 30 FULL DESIGN PROGRAM PROVIDED
[01:49:48] 21.5 MILLION. THAT SHOULD BE.
[01:49:53] AT THIS POINT, WE'VE REALIZED \$31.5
[01:49:57] MILLION. AND WITH THIS PARTICULAR TRA
[01:50:00] NUMBER THREE FOR PHASE ONE CONSTRUCTION,
[01:50:02] WE'RE NOW LOOKING FOR 149, \$.5 MILLION,
[01:50:06] WHICH WILL TAKE EFFECT FOR FIRST QUARTER
[01:50:07] 2022 AND THE WEEKLY MEETINGS THAT I JUST
[01:50:11] MENTIONED. WE'RE ACTUALLY CREATING A LOT
[01:50:13] OF PROGRESS TOWARDS ENSURING THAT WE
[01:50:15] HAVE THE RIGHT COST METRUCK AS WELL. AND
[01:50:17] I THINK AT THIS POINT, THE COST SHARE
[01:50:19] WE'RE DOWN TO MAYBE ONE OR TWO ITEMS
[01:50:21] WHERE I THINK WILL BE FULLY RESOLVED,
[01:50:23] AND THEN WE'LL BE ABLE TO COME BACK TO
[01:50:25] YOU IN SHORT ORDER FOR PHASE TWO
[01:50:27] CONSTRUCTION. BACK TO YOU, ALLAN.
[01:50:30] NEXT SLIDE, PLEASE.
[01:50:35] AND TO FOLLOW UP ON WHAT JEFF JUST
[01:50:38] DISCUSSED THE COST BREAKDOWN FROM
[01:50:41] THE PREVIOUS REQUESTS AND THIS REQUEST
[01:50:44] FOR 149.5 MILLION
[01:50:48] TOTAL \$181,000,000.
[01:50:53] NEXT SLIDE.
[01:50:56] RIGHT NOW, WE ARE CURRENTLY JUST PAST
[01:51:00] 30% DESIGN. WE ARE LOOKING
[01:51:03] RIGHT NOW AT A MAXIMUM PROGRAM COST OF
[01:51:07] \$400 MILLION. WE HAVE RECENTLY
[01:51:14] WORKING RIGHT NOW ON OUR RECONCILIATION
[01:51:17] OF THE HENSEL PHELPS ESTIMATE
[01:51:21] AND THE PORT PORTS INDEPENDENT ESTIMATE.
[01:51:23] AND AT THIS POINT WE ARE LOOKING LIKE
[01:51:26] WE'RE IN VERY GOOD SHAPE TO STAY AT OR
[01:51:29] BELOW 400 MILLION FOR THE ENTIRE
[01:51:32] PROGRAM. AND OF COURSE, THOSE NUMBERS
[01:51:34] WILL BECOME MORE DEFINED AS WE MOVE
[01:51:38] FURTHER THROUGH DESIGN PAST 30%.
[01:51:42] NEXT SLIDE, PLEASE. EXCUSE ME.
[01:51:45] SO COULD YOU GO BACK ONE SLIDE?
[01:51:49] SO IS THIS GOING TO BE SUBJECT TO THE
[01:51:51] SUSTAINABILITY SCREENING EFFORT? YES.
[01:51:55] AS A MATTER OF FACT, WE MADE AN INITIAL
[01:51:59] VISIT TO THE SIAT COMMITTEE IN NOVEMBER,
[01:52:02] SINCE THE MAJORITY OF THE SUSTAINABILITY
[01:52:05] EFFORT FOR THIS WORK IS GOING TO TAKE
[01:52:07] PLACE IN PHASE TWO WILL BE RETURNING TO

[01:52:10] SIAC BY THE END OF FEBRUARY NEXT YEAR TO
[01:52:13] PRESENT THE SUSTAINABLE DESIGN APPROACH.
[01:52:17] I JUST WAS ASKED AND PREVIOUSLY HAD SEEN
[01:52:20] THAT WE HAVE A LITTLE GREEN LEAF THAT
[01:52:25] APPEARS ON THIS CONE OF UNCERTAINTY TO
[01:52:28] REMIND EVERYBODY THAT 30% DESIGN
[01:52:31] IS WHEN WE ACTUALLY ARE FOR CERTAIN
[01:52:34] PROJECTS IMPLEMENTING THAT REVIEW.
[01:52:37] AND I JUST GUESS I WOULD LIKE TO SEE
[01:52:39] WHEN WE DO THESE SORT OF THINGS THAT
[01:52:41] JUST MADE EXPLICIT ON THE FIGURE, IF
[01:52:43] POSSIBLE. WE ARE CURRENTLY IN
[01:52:46] THE ESTIMATE THAT WE HAVE RIGHT NOW,
[01:52:49] BOTH THE INDEPENDENT ESTIMATE AND THE
[01:52:50] ONE FROM HENSEL PHELPS. WE HAVE
[01:52:56] PLACEHOLDERS FOR THE ENVIRONMENTAL
[01:52:58] FRAMEWORK THAT ARE MEANT TO COVER THE
[01:53:03] INVESTIGATIONS AS WELL AS THE
[01:53:04] IMPLEMENTATION. YEAH. I DON'T ASSUME
[01:53:08] AT THIS LEVEL OF DESIGN THAT YOU HAVE IT
[01:53:10] PINNED DOWN. I'M JUST SAYING THAT YOU'RE
[01:53:13] GOING THROUGH THAT PROCESS. SO JUST TO
[01:53:15] NOTE THAT INVESTIGATION IS OCCURRING,
[01:53:19] OBVIOUSLY AT 30%, YOU'RE EXPLORING YOUR
[01:53:21] OPTIONS. YES, I SEE A HAND
[01:53:25] UP. WHO ELSE HAD THE HAND UP? IS THAT
[01:53:26] JEFFREY? YEAH. COMMISSIONERS FELLEMAN.
[01:53:29] ACTUALLY, THE GREEN LEAF YOU'RE SPEAKING
[01:53:31] ABOUT. IT WAS ANOTHER CHART THAT WE
[01:53:33] SHOWED ON STATUS ONE, TWO AND THREE
[01:53:37] DEVELOPMENTS. WE COULD SHOW THEM THIS
[01:53:39] CHART IF YOU WANT US TO, BUT IT'S ALWAYS
[01:53:41] SHOWN ON A DIFFERENT CHART.
[01:53:45] MY MISTAKE THEN. SO ANYWAY, I APPRECIATE
[01:53:48] TO KNOW THAT IT'S OCCURRING. THAT'S THE
[01:53:50] MOST IMPORTANT THING. AND IF I CAN WHILE
[01:53:51] I'M INTERRUPTING WHAT I'M SEEING, WHAT
[01:53:54] YOU'RE DOING WITH THE BAGGAGE CLAIM IS
[01:53:55] JUST NOTHING SHORT OF EXTRAORDINARY. I
[01:53:57] MEAN, IT WAS A PLACE THAT IS SO IN NEED
[01:53:59] OF HELP AND LOOKS LIKE AND I WAS SAYING,
[01:54:02] JUST PAINT THOSE SUPPORT THINGS WHITE
[01:54:04] ALONE WOULD GO THROUGH A LONG WAY TO
[01:54:07] CHEERING THE PLACE UP. BUT THE CEILING
[01:54:09] IMPROVEMENTS AND ALL THAT IS BRILLIANT.
[01:54:12] THANK YOU. I'LL LET YOU CONTINUE NOW.
[01:54:15] THANK YOU. RIGHT NOW, THIS IS OUR
[01:54:18] HIGH LEVEL SCHEDULE THAT SHOWS ALL
[01:54:22] THE DIFFERENT PHASES AND WHEN WE EXPECT
[01:54:24] TO BE COMPLETED. AND AT THIS POINT IN
[01:54:26] TIME, WE ARE LOOKING AT BEING COMPLETED
[01:54:29] WITH THE ENTIRE PROGRAM BY THE END OF
[01:54:32] SECOND QUARTER 2025.
[01:54:37] NEXT SLIDE, PLEASE.
[01:54:41] THE KEY PROGRAM RISKS AND MITIGATION
[01:54:46] THE TWO LARGEST ONES THAT WE HAVE LOOKED
[01:54:48] AT ARE CONFLICTS WITH OTHER MAJOR
[01:54:51] PROJECTS. THE MAIN TERMINAL IMPROVEMENT
[01:54:55] PROGRAM, TERMINAL SECURITY ENHANCEMENTS,
[01:54:58] MAIN TERMINAL LOW VOLTAGE UPGRADES,
[01:55:00] BAGGAGE OPTIMIZATION, THE ARRIVALS
[01:55:06] WIDENING PROJECT. ALL OF THESE THINGS
[01:55:10] ARE HAPPENING IN THE SAME GENERAL

[01:55:11] VICINITY IN ROUGHLY THE SAME TIME,
[01:55:15] AND ALL OF THEM ARE GOING TO NEED TO
[01:55:18] BE CLOSELY COORDINATED. AND WE'VE ALSO
[01:55:22] HAD MEETINGS WITH THESE OTHER PROJECTS
[01:55:24] TO DETERMINE WHERE SCOPE OVERLAPS AND IN
[01:55:28] SOME CASES, WE'VE ACTUALLY PICKED UP
[01:55:30] SCOPE FROM THOSE PROJECTS BECAUSE IT
[01:55:32] MAKES SENSE FOR THIS PROGRAM TO DO IT.
[01:55:36] SO WE HAVE A COMPREHENSIVE CONSTRUCTION,
[01:55:39] PHASING AND IMPACT AVIATION PLAN THAT WE
[01:55:42] ARE WORKING ON. IT'S A LIVING DOCUMENT.
[01:55:44] IT'S UPDATED ON A REGULAR BASIS AT
[01:55:47] WEEKLY TEAM MEETINGS, AND
[01:55:49] REPRESENTATIVES FROM THESE NEIGHBORING
[01:55:51] PROJECTS ARE DESIGN REVIEWERS AND ARE
[01:55:55] INCLUDED IN THESE REGULAR PROGRESS
[01:55:57] UPDATE MEETINGS AND STAKEHOLDER GROUP
[01:55:59] MEETINGS SO THAT EVERYBODY IS ON THE
[01:56:01] SAME PAGE, HOPEFULLY. AND THE OTHER
[01:56:04] RISK THAT WE'VE LOOKED AT IS LACK OF
[01:56:06] ARCHITECTURAL CONTINUITY WITH THE REST
[01:56:07] OF THE MAIN TERMINAL. AND AS WE SPOKE TO
[01:56:10] EARLIER, WE'RE PAYING PARTICULAR
[01:56:13] ATTENTION TO THE ARCHITECTURAL ELEMENTS
[01:56:15] AND FINISHES THAT ARE SELECTED FOR THIS
[01:56:17] PROJECT IN ORDER TO MAKE SURE
[01:56:21] THAT THEY ARE COMPATIBLE WITH WHAT'S
[01:56:23] GOING TO HAPPEN IN THE REST OF THE MAIN
[01:56:25] TERMINAL UNDER THE MAIN TERMINAL
[01:56:26] IMPROVEMENTS PROGRAM. AND WE HAVE
[01:56:29] ESTABLISHED WEEKLY MEETINGS WITH THE
[01:56:33] ARCHITECTURAL VISIONING WORKING GROUP
[01:56:35] AND THE PORT STAKEHOLDERS TO DISCUSS AND
[01:56:39] REVIEW CHANGES AS THE DESIGN PROGRESSES.
[01:56:42] AND ALL OF THESE CHANGES ARE
[01:56:47] GOING TO BE BROUGHT TO PORT LEADERSHIP
[01:56:49] FOR FURTHER REVIEW AND APPROVAL OR
[01:56:51] REJECTION TO MAKE SURE THAT WE'RE HEADED
[01:56:54] DOWN THE RIGHT ROAD. NEXT SLIDE,
[01:56:58] PLEASE.
[01:57:01] DOES ANYONE HAVE QUESTIONS?
[01:57:06] MR. COMMISSION PRESIDENT, I CAN RUN
[01:57:08] THROUGH THE RULE. YOU ARE MUTED, SIR.
[01:57:12] WELL, YOU READ MY MIND ANYWAY. PLEASE
[01:57:15] CALL THE ROLL. THANK YOU. BEGINNING WITH
[01:57:17] COMMISSIONER BOWMAN, I DON'T HAVE ANY
[01:57:20] QUESTIONS. I JUST WANT TO SAY IT'S GREAT
[01:57:22] TO SEE US ADVANCES PROJECT TO THIS
[01:57:24] LEVEL. THANK YOU FOR BRINGING IT BEFORE
[01:57:27] US. IT'S BEEN AN ENORMOUS AMOUNT OF
[01:57:29] WORK. IT'S AN EXCITING PROJECT. I HOPE
[01:57:31] THAT WE CAN FIND A WAY TO GET THE PUBLIC
[01:57:33] MORE ENGAGED. THIS IS REALLY YET ANOTHER
[01:57:36] EXAMPLE OF WHAT YOU ALL ARE DOING TO
[01:57:38] CREATE THE AIRPORT OF THE FUTURE, ALL OF
[01:57:40] THESE IMPROVEMENTS TO UPGRADE FDA TO THE
[01:57:44] FACILITY THAT IT'S REALLY NEEDED TO BE
[01:57:45] OVER THE YEARS. I REALLY APPRECIATE THE
[01:57:48] FACT THAT WE HAVE THE OPPORTUNITY TO
[01:57:50] ADVANCE THIS TODAY. SO TO THE STAFF,
[01:57:53] JUST THANK YOU FOR YOUR WORK AND ALWAYS
[01:57:56] GREAT TO HAVE ALASKA AND OUR OTHER
[01:57:58] AIRLINES AS PARTNERS ON PROJECTS. THANK

[01:58:01] YOU, COMMISSIONERS BOWMAN MOVING TO
[01:58:03] COMMISSIONER CALKINS. NO, I'M EXCITED
[01:58:06] ABOUT THIS PROJECT TOO. GREAT WORK ON
[01:58:08] GETTING US THIS FAR AND CERTAINLY
[01:58:10] SUPPORTIVE. SO THANK YOU. THANK YOU,
[01:58:13] COMMISSIONERS COTTON. COMMISSIONER CHO.
[01:58:16] I DON'T HAVE MUCH TO ADD JUST THAT.
[01:58:18] EVERY TIME I SEE NEW RENDERINGS OF THE
[01:58:20] PROJECT, I GET MORE EXCITED. SO THANK
[01:58:21] YOU FOR THOSE AND LOOK FORWARD TO
[01:58:22] SUPPORTING IT. THANK YOU,
[01:58:25] COMMISSIONER COMMISSIONER STEINBRUECK.
[01:58:28] WELL, FOR ALL THE MANY CHALLENGES OF
[01:58:33] OPERATING A HUB INTERNATIONAL AIRPORT
[01:58:37] WITH ANTIQUATED FACILITIES,
[01:58:40] MUCH OF WHAT WE HAVE, THIS PROJECT IS
[01:58:44] GOING TO BE A NEW PUBLIC FACING MASSIVE
[01:58:48] IMPROVEMENT TO THE TRAVELER EXPERIENCE.
[01:58:52] AND I THINK IT'S GOING TO BE MORE THAN
[01:58:54] JUST A FACELIFT. IT'S GOING TO REALLY
[01:58:57] ESTABLISH A NEW ARCHITECTURAL EXPRESSION
[01:59:00] OUT WITH THE OLD OUT WITH THE OLD TIRED
[01:59:03] DARK FLOORS AND FINISHES AND
[01:59:07] ANTIQUATED LIGHTING SYSTEMS. ALL OF
[01:59:11] THAT ARCHITECTURAL EXPRESSION IS GOING
[01:59:13] TO BE, I THINK, FROM WHAT I'VE SEEN
[01:59:15] HERE, A TREMENDOUS IMPROVEMENT.
[01:59:18] AND SO I DON'T WORRY SO MUCH ABOUT THE
[01:59:21] THIRD RISK THERE THAT WAS LISTED AS NOT
[01:59:24] SO COORDINATED WITH ANY
[01:59:27] OTHER EXISTING PORTIONS OF THE MAIN
[01:59:30] GENERAL. THIS ESTABLISHES A WHOLE NEW
[01:59:35] PUBLIC FACING AND WELCOMING EXPERIENCE
[01:59:38] THAT WILL SET THE TONE. I DO APPRECIATE,
[01:59:40] HOWEVER, THAT DIVISIONING COMMITTEE
[01:59:44] IS KEEPING A STRONG CLOSE WATCH ON
[01:59:48] COORDINATING MULTIPLE MASSIVE PROJECTS
[01:59:51] SUCH AS THIS OVER TIME, WITH AN EYE
[01:59:54] TO THE BIGGER PICTURE AND WHAT
[01:59:56] COHESIVENESS WE'RE WORKING TOWARD
[02:00:00] HERE SO THAT WE DON'T HAVE THIS CHANGE,
[02:00:03] THAT CHANGE AND A BUNCH OF DISPARATE
[02:00:06] PARTS. I THINK IT IS IMPORTANT TO HAVE
[02:00:10] SOME COMMON EXPRESSION THROUGHOUT THE
[02:00:12] AIRPORT FACILITIES AND THIS BEING THE
[02:00:14] PUBLIC SIDE IS THE PUBLIC FACING SIDE IS
[02:00:18] GOING TO SET A WHOLE NEW TONE. AND MAYBE
[02:00:20] WE'LL BRING AN END TO SOME OF THE
[02:00:23] OCCASIONAL COMPLAINTS WE HEAR ABOUT
[02:00:25] OTHER GREAT AIRPORTS OF THE WORLD. AND
[02:00:27] WHY CAN'T SEE TECH BE MORE LIKE SEOUL
[02:00:30] AND OTHER PLACES, COPENHAGEN AND
[02:00:33] DIFFERENT PLACES. BUT I THINK WE'RE
[02:00:36] DOING THAT AND IT JUST TAKES TIME AND
[02:00:38] EFFORT. AND I CONGRATULATE THE ALASKA
[02:00:41] AIR GROUP FOR TAKING THIS ON AS A TENANT
[02:00:45] MANAGED PROJECT. IF THE PORT SATELLITE
[02:00:48] IS AN EXAMPLE, THE NEW NORTH SATELLITE,
[02:00:51] THIS IS GOING TO BE RIGHT UP THERE WITH
[02:00:54] THE QUALITY OF THE EXPERIENCE, BUT ALSO,
[02:00:58] BESIDES THE ARCHITECTURAL VALUE HERE
[02:01:02] AND EXPRESSION, IT'S GOING TO, I THINK,
[02:01:04] MAKE THE THROUGHPUT EXPERIENCE MUCH

[02:01:07] BETTER AS WELL. LET'S NOT LOSE SIGHT OF
[02:01:10] THAT AS WELL THAT WE ARE MODERNIZING THE
[02:01:14] TICKETING FACILITIES HERE THAT WILL, I
[02:01:16] THINK, ALSO BE A VAST IMPROVEMENT. AND I
[02:01:19] LIKE THE FACT THAT YOU'RE UTILIZING THE
[02:01:22] UNUSED PROMENADE SPACE, INCORPORATING
[02:01:25] THAT AND BRINGING MORE NATURAL DAYLIGHT
[02:01:28] INTO WHAT ESSENTIALLY OUR FRONT LOBBY,
[02:01:31] OUR ENTRY HALL FOR THE ENTIRE AIRPORT.
[02:01:34] I DO HOPE TO ECHO WELL TO ECHO
[02:01:38] COMMISSION PRESIDENT FELLEMAN'S WORDS
[02:01:40] ABOUT THE SUSTAINABILITY FRAMEWORK
[02:01:42] REVIEW. I FULLY EXPECT THIS WILL BE AN
[02:01:45] IMPORTANT THERE WILL
[02:01:49] BE A PROCESS HERE FOR THE SUSTAINABILITY
[02:01:52] REVIEW AS IT PROGRESSES AND TO MAKE IT
[02:01:55] EVEN BETTER AND ENSURE THAT WE ARE
[02:01:57] MEETING OUR GOALS FOR GREEN DESIGN
[02:02:01] AND ALL THAT IS PACKED INTO THE
[02:02:04] SUSTAINABILITY FRAMEWORK. I DO ALWAYS
[02:02:07] HAVE A CONCERN ABOUT COST ESCALATION.
[02:02:11] I SEEM TO RECALL THAT PHASE ONE STARTED
[02:02:13] OUT IN THE REALM OF 70 MILLION, BUT I
[02:02:16] DON'T RECALL SPECIFICALLY. I DO THINK
[02:02:19] IT'S VERY IMPORTANT TO TRACK AND SHARE
[02:02:23] OPENLY AND TRANSPARENTLY AS YOU
[02:02:27] PROCEED THROUGH THE DESIGN PROCESS, THE
[02:02:31] CHANGES TO SCOPE, CHANGES TO ESTIMATE
[02:02:35] COST ESTIMATES AND BE UPFRONT WITH THAT
[02:02:38] PUBLICLY AND TO THE COMMISSIONERS AND TO
[02:02:41] BE ALWAYS TRANSPARENT ABOUT THAT AND
[02:02:44] DOING THE BEST TO CONTROL COSTS AT THE
[02:02:46] SAME TIME, EVEN THOUGH IT IS FUNDED
[02:02:49] THROUGH AIRPORT FEES, IT'S STILL A VERY
[02:02:52] LARGE PROJECT AND A VERY
[02:02:56] EXPENSIVE ONE, IF YOU WILL, BUT VERY
[02:02:58] IMPORTANT AT THE SAME TIME. THAT'S ALL I
[02:03:01] HAVE TO SAY. THANK YOU. THANK YOU.
[02:03:04] COMMISSIONER STEINBRUECK. MOVING TO
[02:03:05] COMMISSIONER FELLEMAN. WELL, I AM
[02:03:09] VERY IMPRESSED BY OUR PROGRESS HERE AT
[02:03:12] TRANSFORMING THE AIRPORT. I MUST SAY
[02:03:14] THAT SO MUCH OF THE WORK AND THESE BIG,
[02:03:16] EXPENSIVE PROJECTS, LIKE BAGGAGE CLAIM
[02:03:19] ARE CRITICAL TO THE SERVICE, BUT ARE
[02:03:22] INVISIBLE TO THE PUBLIC AND EVEN THE
[02:03:24] NORTH SATELLITE AND THE IAF, WHICH ARE
[02:03:26] TRANSFORMATIVE. IT'S NOT THE FRONT DOOR.
[02:03:30] AS COMMISSIONERS STEINBRUECK SAID, THAT
[02:03:31] THIS REALLY SETS THE TONE AND IT'S SUCH
[02:03:35] MUCH MORE GREATER JOB SATISFACTION TO BE
[02:03:36] ABLE TO DO SOMETHING LIKE THAT. HAVING
[02:03:38] REMODELED MY HOUSE AND STUFF LIKE THAT,
[02:03:40] PAINTING A DIFFERENT SHADE OF WHITE ON
[02:03:42] TOP OF WHITE, IT NEEDS TO GET DONE. BUT
[02:03:45] THE END PRODUCT, IT'S LIKE, OKAY, IT'S A
[02:03:47] LITTLE BETTER. THIS IS A LOT BETTER.
[02:03:49] AND THIS IS AN EXTRAORDINARY
[02:03:51] CONTRIBUTION TO REALLY THE PUBLIC
[02:03:54] EXPERIENCE AND THE EFFICIENCY. SO THANK
[02:03:56] YOU SO MUCH FOR THE HARD WORK. AND
[02:03:58] THERE'S STILL A LOT MORE TO DO. SO I'M
[02:04:00] SURE WE'LL BE HEARING MORE FROM YOU.

[02:04:02] YES, INDEED. THANK YOU VERY MUCH. SO
[02:04:06] MOVING ON THEN. SO WE
[02:04:10] HAVE NOW BEFORE US.
[02:04:14] GO AHEAD AND GET THAT MOTION ON THE
[02:04:15] FLOOR. MR. COMMISSION PRESIDENT, I WILL
[02:04:19] MOVE THE MOTION SECOND. ALL SECOND.
[02:04:23] OKAY. SO THE MOTION HAS BEEN MOVED AND
[02:04:25] SECONDED ON THIS ITEM. TEN C,
[02:04:30] TEN B. I'M SORRY. TEN B. I'VE ALREADY
[02:04:33] MOVED THERE. THAT WAS MY PROBLEM. I'M
[02:04:35] SORRY. ON ITEM TEN B. AND SO,
[02:04:38] CLERK, WOULD YOU PLEASE CALL THE VOTE,
[02:04:42] CALL THE ROLL THE VOTE. IT'S EASY FOR
[02:04:44] YOU TO SAY YES. WE'LL DO, BEGINNING WITH
[02:04:46] COMMISSIONER BOWMAN. AYE. THANK YOU,
[02:04:50] COMMISSIONER CALKINS. AYE. THANK YOU.
[02:04:53] COMMISSIONERS CHO. AYE. THANK YOU,
[02:04:56] COMMISSIONERS STEINBRUECK. YES. THANK
[02:04:58] YOU. COMMISSIONERS FELLEMAN. AYE. THANK
[02:05:02] YOU. YOU HAVE FIVE YESES AND ZERO NOS
[02:05:04] FOR THIS ITEM. THEN THE MOTION PASSES
[02:05:07] UNANIMOUSLY. SO VERY GOOD.
[02:05:12] MOVING ON TO NOW. ITEM TEN C WITH THE
[02:05:14] CLERK, PLEASE READ THE ITEM. YES. THIS
[02:05:18] IS ITEM TEN C. AUTHORIZATION FOR THE
[02:05:20] EXECUTIVE DIRECTOR TO AUTHORIZE
[02:05:22] CONSTRUCTION AT THE CONCOURSE A BUILDING
[02:05:24] EXPANSION FOR LOUNGES PROJECTS AT
[02:05:26] SEATTLE TACOMA INTERNATIONAL AIRPORT BY
[02:05:28] DELTA AIRLINES INCORPORATED. TO
[02:05:31] AUTHORIZE REIMBURSEMENTS TO DELTA FOR
[02:05:32] CONSTRUCTION UNDER THE TENANT
[02:05:34] REIMBURSEMENT AGREEMENT PREVIOUSLY
[02:05:35] AUTHORIZED BY THE COMMISSION ON APRIL
[02:05:37] 27, 2021, AND TO UTILIZE PORT CREWS FOR
[02:05:41] CONSTRUCTION AND SUPPORT FOR A TOTAL
[02:05:43] REQUEST OF \$72,200,000 AND AN
[02:05:46] ESTIMATED TOTAL PROJECT COST OF
[02:05:48] \$78,500,000.
[02:05:52] COMMISSIONERS THIS IS ANOTHER TENANT
[02:05:54] REIMBURSEMENT AGREEMENT, THIS TIME WITH
[02:05:56] DELTA AIRLINES FOR CONSTRUCTION OF A
[02:05:58] CONCOURSE A BUILDING EXPANSION PROJECT
[02:06:00] ONCE COMPLETED, THIS 52,000 SQUARE FOOT
[02:06:03] BUILDING EXPANSION WILL PRIMARILY HOUSE
[02:06:05] A NEW PASSENGER LOUNGE FOR DELTA
[02:06:07] AIRLINES. PROVIDE ADDITIONAL SPACE FOR
[02:06:09] THE PORT'S COMMON USE LOUNGE, THE CLUB
[02:06:11] AT SEA, AS WELL AS CREATE ADDITIONAL
[02:06:14] LEASABLE AND VERTICAL CIRCULATION SPACE
[02:06:16] TO MEET PRE PANDEMIC PASSENGER DEMAND.
[02:06:19] WE HOPE TO HAVE THE NEW FACILITY IN USE
[02:06:21] BY THE THIRD QUARTER OF 2023. THE
[02:06:23] PRESENTERS ARE AGAIN JEFF MOKEN FROM
[02:06:26] DIRECTOR OF AVIATION BUSINESS AND
[02:06:27] PROPERTIES AND JOHN MCWILLIAMS, CAPITAL
[02:06:29] PROJECT MANAGER.
[02:06:33] THANK YOU, EXECUTIVE DIRECTOR METRUCK.
[02:06:34] IT'S GOOD TO REMAIN WITH YOU ALL TO TALK
[02:06:36] ABOUT THESE EXCITING INITIATIVES AND
[02:06:38] CAPITAL PROJECTS UNDERWAY. NEXT SLIDE,
[02:06:40] PLEASE AS YOU MAY RECALL, THIS IS THE
[02:06:42] SECOND EVOLUTION IN THIS CRA, HAVING

[02:06:46] FIRST BEEN WITH YOU BACK IN APRIL OF
[02:06:48] THIS YEAR. AS WAS MENTIONED, THE REQUEST
[02:06:50] FOR THE COMMISSION DOES PROVIDE FOR A
[02:06:53] CONSTRUCTION PROJECT OVERSEEN BY DELTA
[02:06:55] AIRLINES AND A REIMBURSEMENT UNDER THE
[02:06:57] TENANT REIMBURSEMENT AGREEMENT. THIS
[02:06:59] PROGRAM WILL ALSO UTILIZE PORT CREWS FOR
[02:07:01] CONSTRUCTION AND SUPPORT. NEXT SLIDE
[02:07:05] PLEASE.
[02:07:09] THIS PROJECT WILL USE, AS I MENTIONED,
[02:07:11] A TENANT REIMBURSEMENT AGREEMENT WITH
[02:07:13] DELTA TO PERFORM ALL DESIGN AND
[02:07:14] CONSTRUCTION OF THE BUILDING ADDITION
[02:07:17] ONTO CONCOURSE A. CONCOURSE A IS
[02:07:19] STRATEGICALLY LOCATED WHERE THE MAJORITY
[02:07:21] OF DELTA'S OPERATIONS WILL BE GATED OR
[02:07:24] SCHEDULED, SO THIS IS OPTIMALLY LOCATED
[02:07:26] FOR THEIR CUSTOMERS AND SPECIFICALLY THE
[02:07:29] CUSTOMER EXPERIENCE. IT SPECIFICALLY
[02:07:31] ALSO ADDS 35,700 SQFT OF NEW LEASEABLE
[02:07:35] SPACE. SO GREAT REVENUE OPPORTUNITIES
[02:07:36] NOTWITHSTANDING, AND IT DOES PROVIDE A
[02:07:39] MEZZANINE LEVEL EXPANSION FOR THE PORT
[02:07:40] COMMON USE LOUNGE, WHICH I'LL TALK ABOUT
[02:07:42] IN ANOTHER PROJECT. AFTER THIS. THAT
[02:07:45] BEING SAID, I'D LIKE TO INTRODUCE JOHN
[02:07:47] MCWILLIAMS AS OUR PROJECT LEADER TO
[02:07:48] PROVIDE MORE DETAILS ON AN UPDATE.
[02:07:51] THANK YOU, JEFF. GOOD AFTERNOON,
[02:07:53] COMMISSIONERS. EXECUTIVE DIRECTOR
[02:07:55] METRUCK. HERE YOU CAN SEE OUR NEXT SLIDE,
[02:07:58] PLEASE.
[02:08:01] HERE IS THE PROJECT LOCATION. IT'S NEAR
[02:08:04] THE END OF CONCOURSE A, ACROSS FROM GATE
[02:08:07] A, ELEVEN AND SOUTH OF THE INTERNATIONAL
[02:08:09] ARRIVALS FACILITY. NEXT SLIDE, PLEASE.
[02:08:16] THIS IS AN EXTERIOR RENDERING. VIEW FROM
[02:08:18] THE SOUTHEAST CONCOURSE IS SHOWN ON THE
[02:08:21] LEFT AND THE IAF IS ON THE RIGHT SIDE.
[02:08:23] THE BUILDING IS ENCLOSED BY INSULATED
[02:08:26] METAL PANELS AND CURTAIN WALL SYSTEM
[02:08:30] ABOVE THE GROUND PLANE. THE MEZZANINE
[02:08:31] LEVEL WILL HOUSE THE PORTS COMMON USE
[02:08:34] PASSENGER LOUNGE AND LEASABLE OFFICE
[02:08:36] SPACE. ABOVE. THAT IS THE DELTA SKY CLUB
[02:08:39] ON TWO LEVELS. NEXT SLIDE, PLEASE.
[02:08:44] HERE'S A VIEW FROM THE SOUTH CONCOURSE A
[02:08:47] IS ON THE LEFT AND THE IAF IS BEHIND THE
[02:08:49] BUILDING AND NOT IN VIEW. THE DESIGN
[02:08:52] INCLUDES EXTERIOR DECKS FOR THE PORT
[02:08:54] COMMON USE PASSENGER LOUNGE AND THE
[02:08:56] DELTA PASSENGER LOUNGE ABOVE THAT. NEXT
[02:09:00] SLIDE, PLEASE.
[02:09:03] THE SCOPE OF THIS PROJECT IS COMPRISED
[02:09:05] OF 52,000 SQUARE FOOT BUILDING ADDITION
[02:09:09] AND A RECONFIGURATION OF EXISTING SPACES
[02:09:11] IN THE ADJACENT AREAS TO INTERFACE WITH
[02:09:14] THE BUILDING ADDITION, A VACANT AIRPORT
[02:09:17] SHED WILL BE RENOVATED TO HOUSE THE
[02:09:19] AVIATION MAINTENANCE SHOP THAT IS BEING
[02:09:21] DISPLACED BY THIS PROJECT AND SCOPE ALSO
[02:09:24] INCLUDES TEMPORARY RESTROOMS FOR THE
[02:09:27] EXISTING PORT COMMON USE LOUNGE SO

[02:09:31] THAT THE LOUNGE CAN REMAIN OPERATIONAL
[02:09:33] DURING CONSTRUCTION OF THE BUILDING
[02:09:35] EXPANSION. NEXT SLIDE, PLEASE.
[02:09:40] SUSTAINABLE DESIGN APPROACH. THIS IS A
[02:09:42] TIER TWO PROJECT. THE PROJECT HAS
[02:09:45] ANALYZED DESIGN CONCEPTS THAT WILL
[02:09:47] REDUCE ENERGY CONSUMPTION AND CARBON
[02:09:50] EMISSIONS, AND THE DESIGN TEAM PREPARED
[02:09:52] A TOTAL COST OF OWNERSHIP FOR PORT
[02:09:55] ANALYSIS AND REVIEW.
[02:09:58] THE PROJECT WILL IMPLEMENT SMART GLASS
[02:10:00] FACADES, ALL ELECTRICAL APPLIANCES, LOW
[02:10:04] FLOW WATER FIXTURES IN THE DELTA LOUNGE
[02:10:06] AND ELECTRICAL VEHICLE CHARGING
[02:10:08] STATIONS. NEXT SLIDE, PLEASE.
[02:10:13] THE BUDGET IS \$78.5 MILLION AND IF THE
[02:10:16] PROJECT IS AUTHORIZED, CONSTRUCTION
[02:10:18] WOULD START IN QUARTER ONE OF 2022 AND
[02:10:21] BE COMPLETED IN QUARTER THREE OF 2023.
[02:10:24] NEXT SLIDE, PLEASE.
[02:10:28] HERE ARE THE KEY PROJECT RISKS AND
[02:10:31] MITIGATION. SEVERAL OF THE PORT
[02:10:33] FUNCTIONS WILL BE IMPACTED BY THE
[02:10:36] CONSTRUCTION OF THIS PROJECT. WE HAVE
[02:10:38] NOW FOUND ALTERNATIVE SITES AND
[02:10:40] ARRANGEMENTS TO ACCOMMODATE THESE
[02:10:42] FUNCTIONS, AND GLOBAL SUPPLY
[02:10:45] CHAIN DISRUPTIONS COULD POTENTIALLY
[02:10:46] IMPACT THE COST OR AVAILABILITY OF
[02:10:49] CONSTRUCTION MATERIALS AND EQUIPMENT.
[02:10:51] TO MITIGATE THIS, THE CONTRACTOR IS
[02:10:53] PROCURING SOME MATERIALS EARLY TO ENSURE
[02:10:55] THEY ARE AVAILABLE WHEN NEEDED.
[02:10:57] ADDITIONALLY, THE DELTA COST ESTIMATE
[02:11:00] INCLUDES CONTINGENCY FOR INCREASED
[02:11:02] MATERIAL AND EQUIPMENT PRICES. NEXT
[02:11:05] SLIDE, PLEASE. THIS CONCLUDES A PREPARED
[02:11:09] PRESENTATION FOR YOU TODAY. I'M HAPPY TO
[02:11:11] ANSWER ANY OTHER QUESTIONS YOU MIGHT
[02:11:12] HAVE. WELL, THANK YOU. SO,
[02:11:15] COMMISSIONERS, PLEASE MUTE YOURSELF FOR
[02:11:16] THE QUESTIONS, COMMENTS OF STAFF AND
[02:11:20] PRESENTERS. PLEASE REMAIN AUDIBLE.
[02:11:21] CLERK HART, PLEASE CALL THE ROLL. THANK
[02:11:24] YOU. BEGINNING WITH COMMISSIONER BEN MAN
[02:11:25] FOR QUESTIONS AND COMMENTS. OH, GREAT.
[02:11:29] THANK YOU. I JUST WANT TO COMMENT AND
[02:11:30] SAY I'D LOVE TO SORT OF FRANK FERRY
[02:11:32] DESIGN. IT'S FABULOUS. IT'S GOING TO BE
[02:11:35] AGAIN, JUST SUCH A COOL LOOK TO SEATAC
[02:11:38] AIRPORT AND A GREAT AMENITY WITH THE
[02:11:41] LOUNGES. I DON'T THINK THE PUBLIC QUITE
[02:11:43] UNDERSTANDS HOW MUCH REVENUE THOSE
[02:11:45] LOUNGES BRING INTO THE PORT. AND SO
[02:11:48] GREAT TO HAVE A PARTNER LIKE DELTA. I
[02:11:49] APPRECIATE THAT THE STAFF IS BRINGING
[02:11:51] FORWARD BOTH AN ALASKA PROJECT AND A
[02:11:54] DELTA PROJECT TODAY. THANK YOU FOR THAT.
[02:11:57] YEAH, I DON'T HAVE TOO MUCH MORE TO ADD.
[02:11:59] I REALLY WANT TO COMPLIMENT YOU ALL ON
[02:12:01] THE DESIGN. OF COURSE, COMMISSIONERS
[02:12:02] STEINBRUECK, IT WILL HAVE MORE TECHNICAL
[02:12:04] WAYS TO DESCRIBE IT, BUT I JUST THINK IT

[02:12:07] LOOKS AMAZING MODERN. I KNOW THAT IT'S
[02:12:10] GOING TO BE A GREAT ATTRACTION FOR OUR
[02:12:12] PASSENGERS. AND THANK YOU FOR ALL YOUR
[02:12:14] WORK. THANK YOU, COMMISSIONERS BOWMAN.
[02:12:17] COMMISSIONER. YEAH.
[02:12:20] THANKS FOR THE PRESENTATION. I WAS ABLE
[02:12:21] TO GET THIS PRESENTATION IN THE AVIATION
[02:12:23] COMMITTEE A COUPLE OF MONTHS AGO, AND SO
[02:12:26] IT'S A BIT OF A REVIEW FOR ME, BUT ONE
[02:12:27] OF THE THINGS THAT REALLY IMPRESSED ME
[02:12:28] ABOUT THE PROJECT AND THE DESIGN AROUND
[02:12:31] IT IS THE OPTION FOR PEOPLE TO GET
[02:12:33] OUTSIDE YOU'RE ON A LONG LAYOVER.
[02:12:35] YOU'RE KIND OF STUCK IN A BIG AIR
[02:12:36] CONDITIONED SPACE. AND MY FIRST
[02:12:39] EXPERIENCE OF THIS IN A MORE TRADITIONAL
[02:12:41] AIRPORT WAS, I THINK, IN ATLANTA, AT
[02:12:44] ANOTHER DELTA LOUNGE, WHERE THERE WAS AN
[02:12:46] EXTERIOR SPACE AND ON A LONG LAYOVER,
[02:12:49] IT'S JUST NICE TO BE ABLE TO STEP
[02:12:50] OUTSIDE. SO IT'S EXCITING TO HAVE THAT
[02:12:52] FEATURE AS A PART OF THIS PROJECT.
[02:12:55] THANKS SO MUCH.
[02:12:58] THANK YOU, COMMISSIONER. MOVING TO
[02:13:00] COMMISSIONER CHUCK. YEAH, I TOO, WAS
[02:13:02] ABLE TO GET PRE BRIEF ON THIS AND THE
[02:13:04] AVIATION COMMITTEE COMMITTEE. I THINK
[02:13:06] THIS IS EXTREMELY EXCITING. THE FACT
[02:13:08] THAT WE'RE ADDING AN APPENDAGE TO OUR
[02:13:11] EXISTING BUILDING IS SOMETHING THAT I
[02:13:13] THINK IS UNCONVENTIONAL, BUT ALSO
[02:13:17] THAT'S KIND OF WHAT WE DO HERE AT THE
[02:13:18] PORT OF SEATTLE. AND SO I REALLY
[02:13:20] APPRECIATE THE TERRIFIC WORK OF OUR
[02:13:21] STAFF, BUT ALSO A PARTNERSHIP WITH
[02:13:23] DELTA. I THINK THIS IS GOING TO BE
[02:13:27] REALLY GREAT FOR OUR CUSTOMER
[02:13:28] EXPERIENCE. SIDE OF THE AIRPORT. WE
[02:13:31] ALWAYS HEAR ABOUT HOW WE'RE SPACE
[02:13:33] CONSTRAINED, AND THIS IS REALLY GOING TO
[02:13:36] DO A LOT TO KIND OF ALLEVIATE SOME OF
[02:13:38] THAT. SO THANK YOU. AND I LOOK FORWARD
[02:13:41] TO SEEING MANY YEARS TO COME. THANK YOU,
[02:13:45] COMMISSIONERS. TO COMMISSIONERS
[02:13:46] STEINBRUECK. WELL, I'M NOT SURE IF THIS
[02:13:49] TOOK COMMISSIONER BONES COMMENTS. IF
[02:13:51] THIS IS FRANK FERRY INSPIRED WITH THE
[02:13:55] CRAZY CURVY FORMS OF ABSTRACTED FORMS
[02:13:59] OR A FRANK LLOYD WRIGHT EXPRESSION OF
[02:14:01] THE HORIZONTAL VERTICAL PLANER,
[02:14:06] I WOULD SAY IT'S MORE INSPIRED BY FRANK
[02:14:08] LLOYD WRIGHT THAN THEY'RE BOTH MASTERS,
[02:14:11] OF COURSE, OF THE LAST TWO CENTURY AND
[02:14:15] GREAT ARCHITECTS, BUT IT IS A BEAUTIFUL
[02:14:17] DESIGN. I CONGRATULATE THE TEAM ON THIS
[02:14:20] DELTA. I ONLY WISH THAT I HAD LOUNGE
[02:14:23] PRIVILEGES. I'VE NEVER HAD THEM, SO I
[02:14:26] DON'T CARE. AS A TRAVELER, I GUESS I'M
[02:14:29] NOT TRAVELING ENOUGH, AND I DON'T HAVE
[02:14:32] THOSE KINDS OF PRIVILEGES, BUT IT'LL BE
[02:14:34] WONDERFUL NEW ADDITION TO SEA.
[02:14:39] THANK YOU, COMMISSIONERS STEINBRUECK.
[02:14:41] COMMISSIONERS FELLEMAN. I JUST THOUGHT I

[02:14:43] HAVE THE RECORD SHOW THAT COMMISSIONER
[02:14:45] CALKINS WAS THE BENEFICIARY OF SEEING
[02:14:47] THE LOUNGE ATLANTA, BUT WE
[02:14:51] WON'T GO INTO HIS FLYER MILES. HAVING
[02:14:53] SAID THAT, I JUST THINK THAT THE
[02:14:58] CHALLENGES OF ALL THE WORK AT THE PORT
[02:15:01] OF DOING WORK WHILE WORKING WHILE THE
[02:15:03] OPERATIONS GOING ON AT THE SAME TIME.
[02:15:05] AND OBVIOUSLY THE AMOUNT OF
[02:15:07] CONSIDERATION THAT YOU'VE HAD TO MAKE TO
[02:15:08] MAKE SURE THAT EXISTING OPERATIONS
[02:15:11] AREN'T INTERRUPTED. AND THIS IS A
[02:15:13] BEAUTIFUL STRUCTURE. IT'S GOING TO BE A
[02:15:15] TREMENDOUS AVIATION, BUT THE CHALLENGES
[02:15:17] ASSOCIATED WITH BUILDING WHILE YOU MOVE
[02:15:20] MUST BE JUST EXTRAORDINARY. AND SO THANK
[02:15:22] YOU FOR ALL THE FORETHOUGHT AND
[02:15:24] SEQUENCING THAT MUST GO INTO SOMETHING
[02:15:27] LIKE THAT. I SEE THAT LANCE MIGHT
[02:15:30] HAVE SOMETHING TO ADD. NO,
[02:15:34] I JUST WANTED TO TELL COMMISSIONERS
[02:15:36] STEINBRUECK,
[02:15:40] THAT WE WILL HAVE COMMON USE LOUNGES AS
[02:15:43] WELL. SO YOU WILL HAVE ACCESS TO THE
[02:15:45] COMMON USE LOUNGES FOR DID YOU SAY A
[02:15:48] COMMONER LOUNGE?
[02:15:53] WELL, MAYBE I'LL BE A GUEST ONE DAY.
[02:15:55] THANK YOU. THAT WAS A GOOD ONE.
[02:15:59] OKAY, SO IF THERE'S NOTHING ELSE, CAN WE
[02:16:01] HAVE A MOTION AND A SECOND FOR ITEM TEN?
[02:16:03] C.
[02:16:06] A SECOND. VERY GOOD.
[02:16:10] I'M MISSING EVERY OPPORTUNITY TO MAKE
[02:16:12] MOTIONS AT MY LAST MEETING HERE. IF YOU
[02:16:14] HADN'T NOTICED, WE HAD TO SAVE ONE FOR
[02:16:17] COMMISSIONER STEINBRUECK BEFORE THE DAY'S
[02:16:19] OVER. OKAY. CLERK HART,
[02:16:22] WOULD YOU PLEASE CALL THE ROLL FOR ITEM
[02:16:24] TEN? C? YES. IF THERE'S NO FURTHER
[02:16:27] DISCUSSION, THE ROLE FOR THE VOTE
[02:16:30] BEGINNING WITH COMMISSIONERS BOWMAN.
[02:16:32] AYE. THANK YOU, COMMISSIONER.
[02:16:37] THANK YOU, COMMISSIONERS CHO. AYE.
[02:16:40] THANK YOU, COMMISSIONER STEINBRUECK.
[02:16:41] YES. THANK YOU. COMMISSIONERS FELLEMAN.
[02:16:45] AYE. THANK YOU. DO YOU HAVE FIVE? YESES
[02:16:48] AND ZERO NOS FOR THIS ITEM? THE MOTION
[02:16:51] PASSES GO FORTH AND CONSTRUCT. THANK YOU
[02:16:54] VERY MUCH. CLERK HART, WOULD YOU PLEASE
[02:16:56] READ NEXT ITEM INTO THE RECORD? THEN
[02:16:58] WE'LL HEAR FROM THE EXECUTIVE TO
[02:17:00] INTRODUCE IT. YES. OUR NEXT ITEM IS ITEM
[02:17:03] TEN D. THIS IS AUTHORIZATION FOR THE
[02:17:06] EXECUTIVE DIRECTOR TO EXECUTE A CONTRACT
[02:17:08] FOR DESIGN SERVICES AND TO COMPLETE
[02:17:10] DESIGN FOR THE CONCOURSE A PORT SHARED
[02:17:13] USE LOUNGE PROJECT AT SEATTLE TACOMA
[02:17:15] INTERNATIONAL AIRPORT FOR AN ESTIMATED
[02:17:17] COST OF \$6 MILLION AND A TOTAL ESTIMATED
[02:17:19] PROJECT COST OF 24,000 \$726,000.
[02:17:25] COMMISSIONERS. THE PREVIOUS ITEM WAS
[02:17:27] RELATED TO THE CONSTRUCTION OF THE
[02:17:29] BUILDING EXPANSION ITSELF. THIS IS A

[02:17:32] DIFFERENT AUTHORIZATION. THIS IS FOR
[02:17:34] DESIGN SERVICE AND THE PORT SHARED USE
[02:17:36] LOUNGE. THE CLUB AT SEA ONCE COMPLETED,
[02:17:39] THIS EXPANDED LOUNGE WILL HELP MEET THE
[02:17:41] EXPECTED DEMAND OF INTERNATIONAL
[02:17:43] TRAVELS, IMPROVED CUSTOMER SERVICE
[02:17:44] METRUCK BY REDEVELOPING 16,000 SQFT OF
[02:17:47] SPACE ON THE MEZZANINE OF CONCOURSE A
[02:17:50] AND BUILDING OUT A NEW, EXPANDED SHARE
[02:17:52] MUTED LOUNGE IN THE PLAN BUILDING
[02:17:54] EXPANSION. WITH THIS AUTHORIZATION, WE
[02:17:56] HOPE THAT THE FACILITY IN USE BY THE
[02:17:57] FIRST QUARTER OF 2024. AND ONCE AGAIN,
[02:18:00] WE'RE GOING TO JEFF MOCHIN AND SEAN
[02:18:03] ANDERSON, CAPITAL PROGRAM LEADER JEFF.
[02:18:07] THANK YOU, EXECUTIVE DIRECTOR METRUCK.
[02:18:09] IN YOUR EARLIER REMARKS, YOU MADE A
[02:18:11] COMMENT TO THE EXCITING NEWS THAT FINAIR
[02:18:14] WILL BE JOINING US HERE AT SEA AND OUR
[02:18:17] AIR SERVICE DEVELOPMENT TEAM IS ALSO
[02:18:19] WORKING DILIGENTLY TO BRING FUTURE
[02:18:21] AIRLINES TO OUR AIRPORT. SO IT IS A VERY
[02:18:23] EXCITING TIME AND THEREFORE REALLY
[02:18:25] EXCITING TO BE ABLE TO INTRODUCE THIS
[02:18:27] NEW PROJECT, THE CONCOURSE PORT SHARED
[02:18:29] USE LOUNGE. NEXT SLIDE, PLEASE.
[02:18:36] SOME BACKGROUND HERE, BUT BEFORE I
[02:18:37] BEGIN, COMMISSIONER BOWMAN AND
[02:18:39] COMMISSIONER CHO MAKE COMMENT TO THE
[02:18:42] POTENTIAL REVENUE THAT THE LOUNGES DO
[02:18:44] BRING AS WELL AS THE CAPACITY
[02:18:46] CONSTRAINTS, RESPECTIVELY. AND SO THIS
[02:18:49] PARTICULAR PROJECT DOES SPEAK TO THAT
[02:18:51] SPECIFICALLY, A LITTLE BIT MORE
[02:18:53] BACKGROUND HERE. THE EXPANSION OF THE
[02:18:54] SLIDES WILL SUPPORT INCREASED PASSENGER
[02:18:56] LEVELS WITH THE OPENING OF OUR IAF,
[02:18:58] WHICH WE LOOK FORWARD TO INAUGURATING
[02:19:02] HERE BEFORE TOO LONG, THE SHARED LOUNGE
[02:19:05] VOLUMES HAVE INCREASED SIGNIFICANTLY
[02:19:07] SINCE 2015 COMPARED TO 2019. AS YOU CAN
[02:19:10] SEE, STATISTICALLY, THAT'S ALMOST A 390%
[02:19:13] INCREASE IN SHARE USE LOUNGES WITH THE
[02:19:16] 899% AND CONCOURSE A LOUNGE ALONE.
[02:19:19] THE LOUNGE TODAY IS UNDERSIZED TO MEET
[02:19:21] GROWING DEMAND ON AN AVERAGE OF 861
[02:19:25] PASSENGERS PER MONTH WERE TURNED AWAY
[02:19:27] PRE PANDEMIC, SO THAT'S LOST REVENUE
[02:19:29] THAT WE WERE NOT ABLE TO CAPTURE THIS.
[02:19:31] DELTA AIRLINES CONSTRUCTION AND
[02:19:33] EXPANSION OF CONCOURSE A USING THE TRA
[02:19:35] THAT WAS JUST PREVIOUSLY APPROVED DOES
[02:19:37] PROVIDE THE ENABLING PROJECT FOR THIS.
[02:19:39] THE DESIGN AND BASE BUILDING APPROVED BY
[02:19:41] THE COMMISSIONERS ON APRIL 27. WE'LL
[02:19:43] PROVIDE THE CONSTRUCTION FUNDING
[02:19:44] APPROVAL ANTICIPATED FOR TODAY. SO WITH
[02:19:47] THAT BEING SAID, I'LL ASK SEAN ANDERSON
[02:19:49] TO JUST GIVE US A BIT MORE OVERVIEW AND
[02:19:51] DETAILS TO THIS PROJECT.
[02:19:55] GOOD AFTERNOON, MR. METRUCK. GOOD
[02:19:59] AFTERNOON, COMMISSIONERS. HERE IN THIS
[02:20:02] SLIDE, YOU CAN SEE AGAIN THE PROJECT

[02:20:04] SITE. IT'S OF COURSE, THE SAME SITE AS
[02:20:08] THE PREVIOUS PROJECT THAT YOU JUST
[02:20:10] APPROVED. IF WE MOVE TO THE NEXT SLIDE,
[02:20:15] WE CAN SEE NOW HIGHLIGHTED
[02:20:19] WHERE THE EXPANDED CLUB AT SEA IS
[02:20:22] LOCATED IN THE MEZZANINE
[02:20:26] LEVEL ABOVE THE RAMP LEVEL. IN THAT
[02:20:29] FACILITY AND THEN ADJACENT TO IT IS A
[02:20:33] FUTURE BUILD OUT AREA. MOVING TO
[02:20:36] THE NEXT SLIDE YOU CAN SEE
[02:20:40] OUR PROJECT GOALS. THE GOALS FOR
[02:20:43] THIS PROJECT INCLUDE IMPROVING THE
[02:20:45] LOUNGE EXPERIENCE FOR CUSTOMERS AND
[02:20:48] INCREASING THE LOUNGE CAPACITY TO MEET
[02:20:51] THE INCREASED DEMAND. MOVING TO
[02:20:54] THE NEXT SLIDE OUR
[02:20:58] SCOPE FOR THIS INTERIOR RENOVATION AND
[02:21:01] BUILD OUT INCLUDES A 12,000 SQUARE FOOT
[02:21:05] LOUNGE ALONG WITH ADJACENT CURRENTLY
[02:21:09] UNLEASHED AREA AND CIRCULATION SPACE.
[02:21:12] NOTE THE POWERED SEATING FOR CUSTOMERS
[02:21:16] AND OUR GOAL OF ACHIEVING LEAD SILVER
[02:21:20] FOR INTERIOR DESIGN AND CONSTRUCTION.
[02:21:23] NEXT SLIDE, PLEASE OUR
[02:21:27] PROJECT STATE ENVIRONMENTAL REVIEW WAS A
[02:21:29] PART OF THE PREVIOUS PROJECT THAT JUST
[02:21:32] GOT APPROVED AND WE AGAIN
[02:21:36] HIGHLIGHTING LEAD CERTIFICATION UNDER
[02:21:39] INTERIOR DESIGN AND CONSTRUCTION.
[02:21:42] MOVING TO THE NEXT SLIDE WE CAN
[02:21:46] SEE SOME PHOTOS OF THE EXISTING LOUNGE
[02:21:48] AS IT IS TODAY AND A FLOOR
[02:21:53] PLAN OF THAT FACILITY. AND THEN IF WE GO
[02:21:56] TO THE NEXT LOUNGE OR PARDON ME, THE
[02:21:59] NEXT SLIDE, WE SEE WHAT OUR PLANS ARE
[02:22:02] FOR THE FUTURE LOUNGE AND THE
[02:22:06] EXPANSION THERE. NOTE THAT THIS PROJECT
[02:22:10] WOULD BE CONSTRUCTED IN PHASES. WE ARE
[02:22:13] PLANNING TO KEEP THE EXISTING LOUNGE
[02:22:16] OPEN UNTIL WE CAN MOVE INTO IT, THOUGH
[02:22:19] WE'RE CONTINUING TO REFINE THAT PLAN AND
[02:22:22] WE'LL CONTINUE THAT AS WE MOVE INTO THIS
[02:22:26] WITH OUR NEXT SLIDE, WE CAN SEE THE
[02:22:29] PROJECT TOTAL BUDGET OF \$24.7 MILLION.
[02:22:33] THE NEXT SLIDE AFTER
[02:22:37] THIS SHOWS OUR CONE OF CERTAINTY.
[02:22:40] WE ARE CURRENTLY IN THE PLANNING STAGE,
[02:22:43] THE PROJECT LOOKING TO MOVE IT INTO
[02:22:45] DESIGN. MOVING TO THE NEXT SLIDE
[02:22:49] OUR PROJECT RISKS INCLUDE
[02:22:52] CONSTRUCTION IMPACTS TO THE EXISTING
[02:22:55] LOUNGE OPERATION AND THEN THE INNER TIE
[02:22:58] BETWEEN THIS PROJECT AND THE PREVIOUS
[02:23:01] CONCORDS EIGHT BUILDING EXPANSION FOR
[02:23:03] LOUNGES PROJECT.
[02:23:07] OUR PENULTIMATE SLIDE, THE NEXT ONE
[02:23:10] SHOWS OUR SCHEDULE. WE ARE LOOKING TO
[02:23:13] RETURN TO THE PORT COMMISSION IN
[02:23:16] DECEMBER 2021 FOR OUR PARDON ME.
[02:23:20] IT SAYS CONSTRUCTION AUTHORIZATION IN
[02:23:23] NOVEMBER 2022. PARDON ME AND THEN LOOK
[02:23:27] TO MOVE INTO CONSTRUCTION FROM MARCH
[02:23:31] FROM 23 TO 2024.

[02:23:35] OUR LAST SLIDE CONCLUDES OUR PREPARED
[02:23:38] PRESENTATION AND WE WOULD HAPPILY
[02:23:41] RESPOND TO ANY QUESTIONS YOU MIGHT HAVE.
[02:23:45] WELL, THANK YOU VERY MUCH FOR YET
[02:23:48] ANOTHER BUILDING DESIGN MEETING.
[02:23:51] A VERY HIGH LEVEL OF ENVIRONMENTAL
[02:23:53] CERTIFICATION. QUITE NOTEWORTHY FOR
[02:23:56] TODAY'S MEETING. COMMISSIONERS, PLEASE
[02:23:59] UNMUTE YOURSELF AND THIRD CARD, PLEASE
[02:24:01] CALL THE ROLL FOR ANY QUESTIONS. THANK
[02:24:04] YOU FOR QUESTIONS BEGINNING WITH
[02:24:05] COMMISSIONER BOWMAN.
[02:24:09] THIS IS GREAT. I DON'T HAVE
[02:24:12] ANY QUESTIONS. THIS IS PRETTY
[02:24:14] STRAIGHTFORWARD. JUST THANK YOU FOR YOUR
[02:24:17] TIME TODAY, SEAN, AND ALL OF YOUR WORK
[02:24:19] ON THIS. YOU'RE WELCOME. THANK YOU.
[02:24:23] THANK YOU, COMMISSIONERS. BY THE
[02:24:24] COMMISSIONER AGAIN, NO QUESTIONS
[02:24:28] FOR ME EITHER. I FEEL LIKE THREE VERY
[02:24:30] SIMILAR AUTHORIZATIONS HERE. AND I'M
[02:24:33] REALLY GLAD WITH THE WHOLE PORTFOLIO OF
[02:24:35] WORK THAT WE'RE EMBARKING ON.
[02:24:39] THANK YOU. COMMISSIONERS. CAUCUS,
[02:24:40] COMMISSIONERS CHO. YEAH. NOTHING MORE TO
[02:24:43] ADD OR ASK. THANKS SO MUCH FOR ALL THE
[02:24:44] GREAT WORK, SEAN. THANK YOU.
[02:24:47] THANK YOU, COMMISSIONERS CHO.
[02:24:49] COMMISSIONER STEINBRUECK. WELL, IT LOOKS
[02:24:52] LIKE A WELL INTEGRATED PROJECT. WITH THE
[02:24:54] PREVIOUS MOTION WE JUST APPROVED FOR
[02:24:58] THE DELTA LOUNGE. I WAS JOKING ABOUT
[02:25:01] THIS BEING THE COMMONER'S LOUNGE, BUT IN
[02:25:04] ALL SINCERITY, I'D LIKE TO KNOW WHAT IS
[02:25:06] REALLY DEFINED AS A SHARED LOUNGE. WHAT
[02:25:10] ARE THE CHARACTERISTICS OF THAT? IF YOU
[02:25:13] COULD GIVE A LITTLE BIT MORE DETAIL
[02:25:16] ABOUT THAT, WHO GETS TO USE THIS LOUNGE
[02:25:18] AND FOR WHAT PRICE WILL IT HAVE A FREE
[02:25:21] OPEN BAR AND FOOT MASSAGE AND THE REST
[02:25:24] OF IT WITH COMFORTABLE SOFAS? WHAT
[02:25:27] EXACTLY CAN WE EXPECT,
[02:25:32] SEAN, WOULD YOU LIKE THAT? WOULD YOU
[02:25:33] LIKE ME TO TAKE IT, JEFF, PLEASE. AND
[02:25:35] WHO GETS TO USE IT? YEAH. THE MAIN
[02:25:38] DIFFERENCE, COMMISSIONER, BETWEEN THIS
[02:25:41] AND A DEDICATED AIRLINE LOUNGE IS THAT
[02:25:42] THIS IS NOT A LOUNGE THAT IS SPONSORED
[02:25:46] BY AN AIRLINE. IT'S NOT THEIR OWN
[02:25:47] PROPRIETARY LOUNGE. IT'S A LOUNGE THAT
[02:25:50] WHETHER IF YOU'RE FLYING IN, REGARDLESS
[02:25:53] OF WHICH AIRLINE YOU CHOOSE, YOU'LL HAVE
[02:25:54] THE OPPORTUNITY TO COME INTO THE LOUNGE
[02:25:57] AND PAY A DAY FEE FOR IT. SO THAT'S
[02:26:01] THE ONE OF THE MAIN DIFFERENCES. AND
[02:26:02] ALSO, IF YOU'RE A PRIORITY PASS MEMBER,
[02:26:04] YOU'LL HAVE THE OPPORTUNITY TO BENEFIT
[02:26:06] FROM THAT MEMBERSHIP THROUGH THAT WORLD
[02:26:08] RENOWNED PROGRAM. SO IN ADDITION TO
[02:26:11] THAT, THE LEVEL OF SERVICES THAT ONE
[02:26:13] COULD BENEFIT FROM IS EVERYTHING YOU
[02:26:15] JUST SAID. I DON'T KNOW ABOUT THE FOOT
[02:26:16] MASSAGES, BUT I DON'T KNOW IF THERE'S A

[02:26:19] DEMAND FOR IT. WE COULD CERTAINLY
[02:26:20] EXPLORE THAT OPPORTUNITY. BUT
[02:26:22] NONETHELESS, IT WILL BE WORLD CLASS,
[02:26:24] AND THE AIRLINES THAT ARE COMING TO SEA
[02:26:28] ARE LOOKING FOR A WORLD CLASS LOUNGE.
[02:26:30] SO WE'RE VERY EXCITED AND OPTIMISTIC AND
[02:26:32] FEEL VERY CONFIDENT THAT THIS LOUNGE IS
[02:26:34] GOING TO NOT ONLY MEET THEIR BASIC NEEDS
[02:26:36] BUT ALSO EXCEED THEM. OKAY. SO I THINK I
[02:26:39] UNDERSTAND IT BETTER NOW THAT NOT EVERY
[02:26:41] AIRLINE CARRIER CAN HAVE ITS OWN
[02:26:43] DEDICATED LOUNGE. IN FACT, MOST DO NOT.
[02:26:46] I'M SURE. SO THIS PROVIDES THE
[02:26:49] OPPORTUNITY FOR THAT PURPOSE FOR
[02:26:53] MULTIPLE AIRLINES AND TRAVELER
[02:26:59] OPPORTUNITIES TO ENJOY SOME OF THE SAME
[02:27:02] BENEFITS THAT THE DEDICATED LOUNGES
[02:27:05] OFFER. THAT'S CORRECT. AND MOSTLY IN A
[02:27:08] STRATEGIC SENSE, IF IT'S AN AIRLINES
[02:27:10] HOME HUB OR WHERE THEY HAVE LARGE SCOPE
[02:27:11] AND CALL THE ROLL, HAVE THEIR OWN
[02:27:13] PROPRIETARY LOUNGES WHERE TACTICALLY
[02:27:14] SPEAKING, OR IF THEY'RE A TRANSIENT
[02:27:17] AIRLINE, THEY'LL BE USING A PARTNER
[02:27:19] AIRLINE OR TYPE OF LOVE THAT WE HAVE
[02:27:21] HERE AT SEA. OKAY, GREAT.
[02:27:26] THANK YOU, COMMISSIONER. STEINBRUECK
[02:27:28] COMMISSIONER FELLEMAN,
[02:27:31] I JUST LIKE TO REITERATE HOW PLEASED I
[02:27:33] AM TO SEE THREE MAJOR CONSTRUCTION
[02:27:35] PROJECTS AT THE AIRPORT ALL GOING
[02:27:37] THROUGH THE SUSTAINABILITY REVIEW AND
[02:27:40] REALLY ACHIEVING HIGHER STANDARDS THAN
[02:27:44] CODE WOULD REQUIRE. THIS IS BUILDING
[02:27:47] BACK BETTER IF THERE EVER WAS. AND THESE
[02:27:50] ARE GENERATIONAL INVESTMENTS THAT REALLY
[02:27:53] MAKE SENSE AS PENCILS OUT IN THE LONG
[02:27:55] RUN AND JUST SHOWS THE KIND OF
[02:27:56] INVESTMENTS THAT ARE BEING MADE BECAUSE
[02:27:58] IT'S REALLY UNIQUE AIRPORT IN SUCH A
[02:28:00] WIDE REGION AND SO MAKE THIS ALL PROUD.
[02:28:04] AND SO THANK YOU VERY MUCH. SO IF
[02:28:06] THERE'S A MOTION AND A SECOND FOR ITEM
[02:28:08] TEN D, I WOULD SO ENTERTAIN THAT.
[02:28:17] DO I HAVE A SECOND?
[02:28:22] ALRIGHT, COMMISSIONERS. SO THE MOTION
[02:28:25] HAS BEEN MOVED AND SECONDED, THIRD PART,
[02:28:28] PLEASE CALL THE ROLL FOR THE VOTE FOR
[02:28:31] THE VOTE BEGINNING WITH COMMISSIONER
[02:28:32] BOWMAN. AYE. THANK YOU.
[02:28:39] THANK YOU. COMMISSIONERS CHO. AYE.
[02:28:42] THANK YOU. COMMISSIONERS STEINBRUECK.
[02:28:44] YES, THANK YOU. COMMISSIONERS FELLEMAN.
[02:28:48] AYE. THANK YOU HAVE FIVE YESES AND ZERO NOS FOR
[02:28:52] THIS ITEM. THE MOTION PASSES. THANK YOU
[02:28:55] VERY MUCH. THANK YOU. SO MOVING ON TO
[02:28:58] YET ANOTHER SUSTAINABILITY ISSUE. CLERK
[02:29:00] HART, PLEASE READ THE NEXT ITEM INTO THE
[02:29:02] RECORD. WE'LL THEN HEAR FROM THE
[02:29:04] EXECUTIVE TO INTRODUCE THE ITEM. THIS IS
[02:29:07] ITEM TEN E AUTHORIZATION FOR THE
[02:29:09] EXECUTIVE DIRECTOR TO ADVERTISE AWARD
[02:29:11] AND EXECUTE A PROCUREMENT CONTRACT FOR

[02:29:13] THE PURCHASE OF A SUBMARINE CABLE AND
[02:29:15] ASSOCIATED CABLE TERMINATION DEVICES TO
[02:29:19] ENTER INTO A CONTRACT FOR THE
[02:29:20] PROCUREMENT OF A PROPRIETARY SHORE POWER
[02:29:22] SYSTEM TO EXECUTE A SERVICE AGREEMENT
[02:29:25] WITH SEATTLE CITY LIGHT TO SUPPLY CREW
[02:29:27] SHORE POWER FOR A COMBINED AMOUNT NOT TO
[02:29:29] EXCEED \$7,600,000 FOR A TOTAL NEW
[02:29:33] AUTHORIZED AMOUNT OF \$8,855,000 OUT
[02:29:36] OF A TOTAL ESTIMATED PROJECT COST OF \$17
[02:29:39] MILLION.
[02:29:42] COMMISSIONERS EARLIER THIS YEAR YOU
[02:29:46] ADOPTED TURNING THE COURSE TO ZERO THE
[02:29:48] PORT MARITIME CLIMATE AND AIR ACTION
[02:29:50] PLAN. ONE OF THE KEY OBJECTIVES OF THE
[02:29:52] PLAN WAS TO HAVE 100% OF THE HOME PORT
[02:29:54] CRUISE SHIP CALLS CONNECT TO SHORE POWER
[02:29:57] BY THE YEAR 2030. THIS AUTHORIZATION
[02:30:00] ENABLES THIS ACTION THROUGH THE
[02:30:01] PROCUREMENT OF A SUBMARINE CABLE,
[02:30:03] PROPRIETARY SHORE POWER SYSTEM AND A
[02:30:05] SERVICE AGREEMENT, ALONG WITH CITY LIGHT
[02:30:08] STAFF HAVE ENGAGED WITH MANY IMPORTANT
[02:30:10] STAKEHOLDERS, INCLUDING TRIBAL
[02:30:11] GOVERNMENTS AND OTHER AGENCIES
[02:30:13] THROUGHOUT THIS PROJECT. WE HOPE TO HAVE
[02:30:15] THE PURE 66 SHORE POWER IN USE BY 2023
[02:30:18] CREW SEASON. TO TALK ABOUT THIS
[02:30:21] INNOVATIVE PROJECT, WE HAVE STEPHANIE
[02:30:23] JONES-STEBBINS, MANAGE, DIRECTOR OF THE
[02:30:25] MARITIME DIVISION, ALICE ADAMS, SENIOR
[02:30:27] MANAGER OF MARITIME ENVIRONMENTAL
[02:30:29] SUSTAINABILITY STAFF FRED CHO,
[02:30:34] THE CAPITAL PROGRAM LEADER, WATERFRONT
[02:30:36] PRODUCT MANAGEMENT. STEPHANIE,
[02:30:41] THANK YOU VERY MUCH. AND THANK YOU.
[02:30:43] COMMISSIONERS AND EXECUTIVE DIRECTOR
[02:30:44] METRUCK. I AM REALLY EXCITED TO BRING
[02:30:46] THIS PROJECT TO YOU TODAY. WE ARE ASKING
[02:30:49] FOR AUTHORIZATION FOR PROVISION OF SOME
[02:30:51] LONG LEAD ITEMS FOR COMPLETING A PUGET
[02:30:54] 66 SHORE POWER PROJECT WHEN THIS PROJECT
[02:30:57] IS COMPLETE. AS EXECUTIVE DIRECTOR,
[02:30:58] METRUCK SAID, ALL OF OUR CRUISE BIRTH
[02:31:02] WILL BE SHORE POWER CAPABLE. OUR
[02:31:04] LEADERSHIP ON ISSUES LIKE THIS ARE
[02:31:07] BENEFICIAL NOT ONLY TO OUR OWN
[02:31:08] COMMUNITY, BUT THEY MOVE THE WHOLE
[02:31:10] INDUSTRY FORWARD AND BENEFIT THE PORT IN
[02:31:13] OTHER COMMUNITIES. PORT OF SEATTLE WAS THE
[02:31:15] FIRST, AS I KNOW YOU'VE ALL HEARD THE
[02:31:18] FIRST CRUISE HOMEPORT TO HAVE TWO SHORE
[02:31:20] POWER CONNECTED BIRTH AT THE SAME TIME
[02:31:23] IN THE WORLD. WHAT FOLKS MAY NOT KNOW IS
[02:31:27] THAT THAT EFFORT WAS LED BY A LOCAL
[02:31:29] WOMAN OWNED FIRM, COCHRANE ELECTRIC.
[02:31:32] THAT COMPANY, AFTER THE GROUNDBREAKING
[02:31:34] PROJECT HERE, NOW HAS INSTALLATIONS IN
[02:31:37] COMMUNITIES AROUND OUR CONTINENT FROM
[02:31:40] HALIFAX TO SAN DIEGO, FROM PORT METRO
[02:31:43] VANCOUVER TO NEW YORK, NEW JERSEY. SO
[02:31:45] NOT ONLY HAS THIS CREATED LOCAL JOBS FOR
[02:31:48] THIS COMPANY, BUT ALSO HELPS IMPROVE

[02:31:50] MANY OTHER COMMUNITIES AND DRIVING THE
[02:31:53] MARITIME INDUSTRY. AND I THINK THE WHOLE
[02:31:55] MARITIME INDUSTRY TOWARDS A MORE
[02:31:57] SUSTAINABLE FUTURE. TO ME, THIS IS A
[02:32:00] MODEL FOR WHAT OUR LEADERSHIP CAN BE FOR
[02:32:03] THE PORT OF SEATTLE. THIS PARTICULAR
[02:32:05] PROJECT IS ALSO A REALLY SIGNIFICANT
[02:32:07] ELEMENT OF MEETING OUR GOALS FOR THE
[02:32:09] NORTHWEST SPORTS CLEAN AIR STRATEGY. AS
[02:32:12] STEVE SAYS, WE'LL BE MEETING OUR GOALS
[02:32:15] SEVEN YEARS EARLY FOR HAVING ALL OF OUR
[02:32:18] MAJOR TERMINALS CONNECTED TO SHORE
[02:32:20] POWER. IT'S ALSO A MAJOR FIRST STEP IN
[02:32:24] OUR WATERFRONT CLEAN ENERGY STRATEGIC
[02:32:26] PLAN, WHICH IS THE OVERALL NAME FOR OUR
[02:32:28] EFFORTS TO TRANSITION OUR WORKING
[02:32:31] WATERFRONT TO CLEAN, RELIABLE,
[02:32:33] RESILIENT ENERGY. IT'S A COOL PROJECT.
[02:32:37] IT IS NOT AN EASY PROJECT. IT'S TAKEN
[02:32:40] INNOVATION AND PARTNERSHIPS WITH MANY
[02:32:42] FOLKS, AND I ESPECIALLY WANT TO
[02:32:43] RECOGNIZE MY CO PRESENTERS, ALEX ADAMS
[02:32:46] AND FRED CHOW FOR LEADERSHIP, AND THEIR
[02:32:48] WHOLE TEAM IS REALLY THIS IS ANOTHER
[02:32:50] PROJECT THAT TAKES A VILLAGE. SO FOR
[02:32:52] THEIR LEADERSHIP AND THOSE TEAMS, I
[02:32:54] REALLY WANT TO EXPRESS MY APPRECIATION.
[02:32:56] WE'VE HAD PARTNERSHIPS WITH JUST TO NAME
[02:32:58] A FEW. YOU'LL HEAR MORE FROM FRED ABOUT
[02:33:01] DISMISS SECOND PARTNERSHIPS WITH CITY
[02:33:03] LIGHT NORTHWEST SEAPORT ALLIANCE,
[02:33:05] WASHINGTON STATE FERRY TO BRING RELIABLE
[02:33:09] CLEAN ENERGY TO THE WATERFRONT. MANY
[02:33:11] OTHERS ARE INVOLVED IN DELIVERING CLEAN
[02:33:13] ENERGY TO OUR DOCKS. STRONG COMMUNITY
[02:33:15] SUPPORT AS WELL FROM THE FOLKS AROUND
[02:33:18] THAT WERE VERY HELPFUL IN PROCURING
[02:33:20] GRANT FUNDING. WE'RE ALSO WORKING WITH
[02:33:23] NORWEGIAN CRUISE LINE HOLDINGS. THEY ARE
[02:33:25] COMMITTED TO SHARING IN THE COST, AND
[02:33:27] WE'RE WORKING THROUGH THE DETAILS AND
[02:33:28] WHAT THE FUNDING AGREEMENT WOULD LOOK
[02:33:31] LIKE, AND WE WILL BRING THAT TO
[02:33:32] COMMISSION FOR APPROVAL EITHER WHEN OR
[02:33:35] BEFORE WE ASK YOU FOR PROJECT
[02:33:37] AUTHORIZATION, THIS PROJECT HAS ALSO
[02:33:40] TAKEN A CONSIDERABLE AMOUNT OF
[02:33:42] INNOVATION. I CAN TELL YOU AS A PROJECT
[02:33:44] MANAGER ON THIS CRUISE TERMINAL SO MANY
[02:33:47] YEARS AGO, WHEN WE FIRST OPENED IT,
[02:33:49] WE'VE WANTED TO BRING SHORE POWER HERE,
[02:33:51] BUT BECAUSE OF WHERE IT'S LOCATED IN THE
[02:33:53] DOWNTOWN GRID, WE WOULD HAVE HAD TO DIG
[02:33:55] UP MILES OF DOWNTOWN STREET TO MAKE IT
[02:33:57] HAPPEN. AND IT JUST SEEMED
[02:33:58] INSURMOUNTABLE. AND THEN FRED, WHO
[02:34:01] YOU'LL HEAR FROM IN A MINUTE, CAME UP
[02:34:03] WITH A VERY INNOVATIVE IDEA OF A
[02:34:05] SUBMARINE CABLE AND IS NOW LEADING US
[02:34:07] AND IMPLEMENTING IT. SO THAT IS A REALLY
[02:34:09] COOL STORY TO ME. SO NEXT
[02:34:13] SLIDE, PLEASE, JUST TO GET INTO THE
[02:34:16] SPECIFICS HERE TODAY, WE'LL BE ASKING

[02:34:18] YOU FOR PROCUREMENT OF A SPECIALIZED
[02:34:20] SUBMARINE CABLE AND THE PROPRIETARY
[02:34:23] SHORE POWER SYSTEM ITSELF, AND ALSO TO
[02:34:26] EXECUTE A SERVICE AGREEMENT WITH SEATTLE
[02:34:28] CITY LIGHT THAT WILL BE SUPPLYING THE
[02:34:29] SHORE POWER. SO THE REQUEST TODAY IS
[02:34:32] ABOUT \$7.6 MILLION, WHICH IS JUST A
[02:34:35] PORTION OF THE OVERALL FUNDING THAT WE
[02:34:38] WILL ASK YOU FOR WHEN WE COME TO YOU FOR
[02:34:41] CONSTRUCTION AUTHORIZATION NEXT YEAR.
[02:34:43] NEXT SLIDE, PLEASE. AND OF COURSE,
[02:34:47] PIER 66 IS A FLAGSHIP FACILITY. WE
[02:34:51] COMMISSIONERS IT IN 2019. AND AS I SAID
[02:34:53] FOR MANY YEARS WE HAVE WANTED TO BRING
[02:34:56] SHORE POWER TO THIS FACILITY. BUT UNTIL
[02:34:59] THIS PROJECT AND INNOVATION AND THE
[02:35:02] PARTNERSHIPS HAVE NOT HAD A WAY TO,
[02:35:04] THIS IS AN IMPORTANT PART OF MAKING SURE
[02:35:07] THE CRUISE INDUSTRY, WHICH IS SO
[02:35:08] IMPORTANT ECONOMICALLY TO US, IS ALSO
[02:35:12] SUSTAINABLE. I'M GOING TO TURN THIS OVER
[02:35:14] NOW TO ALEX ADAMS, SENIOR MANAGER IN
[02:35:18] OUR ENVIRONMENT AND SUSTAINABILITY
[02:35:20] GROUP. ALEX NEXT
[02:35:24] SLIDE, PLEASE.
[02:35:27] THANK YOU, STEPHANIE. COMMISSIONERS
[02:35:29] SHORT POWER IS A PROVEN ENVIRONMENTAL
[02:35:31] STRATEGY THAT REDUCES BOTH DIESEL
[02:35:33] PARTICULATE MATTER AND GREENHOUSE GAS
[02:35:35] EMISSIONS FROM SHIPS AT BIRTH. THE
[02:35:38] PROVISION OF SHORE POWER CRUISE SHIPS
[02:35:40] HERE IN SEATTLE IS ESSENTIAL IF WE ARE
[02:35:42] TO ACHIEVE OUR RECENTLY UPDATED
[02:35:43] GREENHOUSE GAS EMISSION REDUCTION
[02:35:45] TARGETS AND SUCCESSFULLY IMPLEMENT THE
[02:35:47] NORTHWEST PORTS CLEANER STRATEGY AND OUR
[02:35:49] OWN MARITIME CLIMATE AND THEIR ACTION
[02:35:51] PLAN. BY SUPPORTING THIS REQUEST AND
[02:35:54] COMPLETING THE PROJECT IN TIME FOR THE
[02:35:56] 2023 CRUISE SEASON, WE WILL, IN FACT,
[02:35:59] ACHIEVE THE JOINT NORTHWEST PORTS CLEAN
[02:36:01] AIR STRATEGY OBJECTIVE TO HAVE SHORE
[02:36:03] POWERED ALL MAJOR CREWS AND CARGO BIRTHS
[02:36:05] BY 2037 YEARS. EARLY.
[02:36:08] SHORE POWER FOR CRUISE SHIPS IS ALSO AN
[02:36:10] IMPORTANT PART OF THE PORT SEATTLE
[02:36:11] WATERFRONT CLEAN ENERGY STRATEGY AND OUR
[02:36:14] HOLISTIC APPROACH TO MARITIME
[02:36:15] DECARBONISATION AND AS AN EXAMPLE OF OUR
[02:36:18] EFFORTS TO TRANSITION OUR WORKING
[02:36:20] WATERFRONT TO CLEAN, RELIABLE, AND
[02:36:21] RESILIENT ENERGY TOGETHER WITH OTHER
[02:36:24] IMPORTANT MCAFT STRATEGIES LIKE
[02:36:26] REQUIRING SHORE POWER EQUIP SHIPS TO
[02:36:28] CONNECT, ACHIEVING A 100% CONNECTION
[02:36:30] RATE BY ALL CRUISE SHIPS BY 2030 AND
[02:36:33] INCORPORATING SUSTAINABILITY TERMS INTO
[02:36:35] LEASES AND AGREEMENTS. THE NEW
[02:36:36] CONNECTION AT PIER 66 IS A KEY
[02:36:38] INVESTMENT TOWARD A ZERO MISSION
[02:36:40] MARITIME INDUSTRY IN SEATTLE. NEXT
[02:36:42] SLIDE, PLEASE.
[02:36:46] SO STEPHANIE MENTIONED, THE PORT OF

[02:36:47] SEATTLE HAS LONG BEEN A LEADER IN THE
[02:36:49] PROVISION OF SHORE POWER TO CRUISE
[02:36:50] SHIPS. OUR FIRST CONNECTION CAME ONLINE
[02:36:52] IN 2005 AT TERMINAL 30. AND AS STEPHANIE
[02:36:55] MENTIONED, WE WERE THE FIRST GLOBAL
[02:36:56] HOMEPORT TO PROVIDE TWO SHORE POWER
[02:36:58] CRUISE BIRTHS AT TERMINAL 91 IN 2009.
[02:37:02] SINCE THAT POINT, OUR HOME PORT CRUISE
[02:37:04] SHIPS HAVE CONSISTENTLY USED THIS
[02:37:05] RESOURCE WHEN IN SEATTLE, AND WE ARE
[02:37:07] LEADING THE WAY FOR OTHERS GLOBALLY TO
[02:37:09] ADOPT THE SAME TECHNOLOGIES. ONE REASON
[02:37:12] WHY SHORE POWER IS A PRIORITY IN SEATTLE
[02:37:14] IS BECAUSE, THANKS TO ABUNDANT
[02:37:15] HYDROELECTRIC POWER FROM SEATTLE CITY
[02:37:17] LIGHT, WHENEVER A SHIP CONNECTS, IT IS
[02:37:19] ABLE TO RUN ITS ONBOARD SYSTEMS WITH
[02:37:21] CLEAN HYDROELECTRICITY INSTEAD OF USING
[02:37:24] FOSSIL FUELS. AND I'D LIKE TO JUST
[02:37:25] REITERATE OUR THANKS TO SEATTLE CITY
[02:37:27] LIGHT FOR THEIR STRONG PARTNERSHIP ON
[02:37:29] THIS PROJECT. SINCE 2018, USE OF SHORE
[02:37:33] POWER OUR SHORE POWER CONNECTIONS HAS
[02:37:35] REDUCED NEARLY 6000 TONS OF CO2, WHICH
[02:37:38] IS ROUGHLY EQUIVALENT TO THE PORT PORT'S
[02:37:39] TOTAL MARITIME SCOPE ONE AND TWO
[02:37:42] EMISSIONS OVER THAT SAME PERIOD. THIS
[02:37:44] ENVIRONMENTAL SUCCESS IS DUE IN PART TO
[02:37:46] THE COMMITMENT FROM OUR HOME PORT CRUISE
[02:37:47] LINES TO USE SHORE POWER IN SEATTLE AS
[02:37:50] MUCH AS POSSIBLE. AND YEAR OVER YEAR,
[02:37:52] WE'VE OBSERVED INCREASES IN THE NUMBER
[02:37:54] OF SHORE POWER QUIT CALLS THAT
[02:37:56] SUCCESSFULLY CONNECT, AS SHOWN IN THIS
[02:37:57] FIGURE. FOR EXAMPLE, IN 2017, WHEN THE
[02:38:00] PORT STARTED TRACKING CONNECTION RATES,
[02:38:02] 53% OF EQUIP CRUISE CALLS CONNECTED IN
[02:38:05] OUR LAST FULL CRUISE SEASON IN 2019,
[02:38:07] 89% OF CALLS CONNECTED AND MOST RECENTLY
[02:38:10] IN 2021, DESPITE THE SHORT SEASON IN
[02:38:13] GLOBAL PANDEMIC, 97% OF SHORE POWER
[02:38:15] EQUIP CRUISE CALLS CONNECTED. IN FACT,
[02:38:18] STARTING 2019, SEVERAL CRUISE LINES
[02:38:20] BROUGHT ONLY SHORE POWER EQUIPMENT SHIPS
[02:38:22] TO SEATTLE. THIS IS SIGNIFICANT, AND WE
[02:38:24] ARE GRATEFUL TO THE CRUISE LINES FOR
[02:38:25] THEIR COMMITMENT TO REDUCING EMISSIONS
[02:38:27] AT BIRTH. ONCE SHORE POWER IS COMPLETE
[02:38:29] AT PIER 66, WE EXPECT VERY HIGH
[02:38:31] UTILIZATION RATES THERE AS WELL, AND WE
[02:38:33] WILL CONTINUE TO WORK WITH NORWEGIAN
[02:38:35] CRUISE LINES TO ENSURE THAT THIS
[02:38:36] HAPPENS. SO WITH THAT, I'D LIKE TO TURN
[02:38:38] THE PRESENTATION OVER TO FRED CHOW,
[02:38:40] CAPITAL PROGRAM LEADER IN WATERFRONT
[02:38:42] PROJECT MANAGEMENT. FRED,
[02:38:47] THANK YOU, ALEX. GOOD AFTERNOON,
[02:38:49] COMMISSIONER'S. EXECUTIVE METRUCK NEXT
[02:38:52] SLIDE, PLEASE. THIS PARTICULAR SLIDE
[02:38:56] PROVIDES A HIGH LEVEL OVERVIEW OF THE
[02:38:58] SHORE POWER PROJECT AREAS AND COMPONENTS
[02:39:01] AND TO ORIENT THE AUDIENCE. TERMINAL 46
[02:39:05] IS LOCATED AT THE LOWER PART OF THE

[02:39:07] SLIDE, AND PIER 66 IS LOCATED AT THE TOP
[02:39:10] OF THE SLIDE, WHERE THE YELLOW BOX
[02:39:12] MARKED WITH THE LETTER DEED IS LOCATED.
[02:39:15] THE POWER SOURCE FOR THE PROJECT WILL BE
[02:39:17] COMING FROM CLC DELIGHTS SOUTH
[02:39:19] SUBSTATION BY THE SPOKANE STREET AND
[02:39:23] BE BROUGHT TO THE SOUTH END OF TERMINAL
[02:39:26] 46 AT THE BOTTOM OF THE SLIDE, WHERE THE
[02:39:28] YELLOW BOX WITH THE LETTER A IS LOCATED.
[02:39:31] SEGMENTS ONE AND TWO ARE LANDSCAPE
[02:39:34] INFRASTRUCTURE ON TERMINAL 46.
[02:39:37] THEY ARE CONSISTED OF FALSE DUCK BANKS
[02:39:41] AND SWITCH GEARS. AND TO PUT IT IN
[02:39:43] PERSPECTIVE, THESE TWO SEGMENTS TOTAL
[02:39:46] APPROXIMATELY 3200 LINEAR FEET OF DUCK
[02:39:49] BANKS AND INFRASTRUCTURE.
[02:39:52] STAFF IS CURRENTLY WORKING CLOSELY WITH
[02:39:55] SEATTLE SEASON LIGHT ON COST SHARING OF
[02:39:57] SEGMENT ONE FROM .8 AREA ALL THE WAY TO
[02:40:01] THE TERMINAL 46S NORTH
[02:40:04] PROPERTY LINE. THIS COST SHARING WILL BE
[02:40:07] OUTLINED IN A MEMORANDUM OF AGREEMENT
[02:40:09] AND WE PLAN ON PRESENTING IT TO THE
[02:40:12] COMMISSIONERS THE FIRST QUARTER OF NEXT
[02:40:13] YEAR. THIS NEXT SEGMENT, SEGMENT THREE,
[02:40:17] IS APPROXIMATELY 1 MILE LONG SUBMARINE
[02:40:19] CABLE THAT WOULD REST ON ELLIOTT BASE
[02:40:22] SEABED, SPANNING BETWEEN TERMINAL 46 AND
[02:40:26] PIER 66. AND BY UTILIZING THIS
[02:40:29] MARINE CABLE AND COMPARED WITH A
[02:40:31] LAND SITE OPTION, THE HIGH COST AND
[02:40:33] DISRUPTION TO THE ROADWAYS AND
[02:40:35] SURROUNDING BUSINESSES TO CONSTRUCT THE
[02:40:38] INFRASTRUCTURE ALONG THE WATERFRONT
[02:40:39] WOULD BE AVOIDED. AND LASTLY,
[02:40:43] WE HAVE SEGMENT FOUR AND THIS SEGMENT IS
[02:40:45] LOCATED AT PIER 66. THERE WE WILL HAVE
[02:40:49] A METER AND THE LONGLEY SHORE PIER
[02:40:51] EQUIPMENT THAT WE ARE REQUESTING YOUR
[02:40:53] AUTHORIZATION TODAY AND THERE WILL BE A
[02:40:56] LOT OF UTILITY INFRASTRUCTURE BELOW THE
[02:40:59] CONCRETE PIER. AND ONCE THIS PROJECT IS
[02:41:02] COMPLETED, WE WILL HAVE TWO SHORT POWER
[02:41:04] CONNECTION POINTS WITH A CABLE
[02:41:07] MANAGEMENT SYSTEM TO OFFER FLEXIBILITY
[02:41:10] TO CONNECT THE SHORE POWER CAPABLE
[02:41:12] CRUISE SHIPS THAT WILL BE CALLING ON THE
[02:41:14] BELL STREET PIERRE CRUISE TERMINAL.
[02:41:17] NEXT SLIDE, PLEASE.
[02:41:21] WE HAVE HAD SOME CHALLENGES WITH THE
[02:41:23] POWER FEEDER SOURCE LATE LAST YEAR, BUT
[02:41:26] WE OVERCAME THE PROBLEM. TOGETHER WITH
[02:41:28] CLC DELIGHT AND OUR AGENCY PARTNERS,
[02:41:32] WE USE THIS OPPORTUNITY TO COLLABORATE
[02:41:35] IT FURTHER WITH CLC AND THE WASHINGTON
[02:41:38] STATE FERRIES TO ENSURE WE LOOK AT THE
[02:41:41] WATERFRONT ELECTRIFICATION COLLECTIVELY
[02:41:44] RATHER THAN JUST FOR THE SINGLE PROJECT.
[02:41:49] WE HAVE SINCE COMPLETED THE CPA
[02:41:52] ENVIRONMENTAL REVIEWS. ADDITIONAL
[02:41:54] ENVIRONMENTAL PERMITTING AND REVIEWS ARE
[02:41:56] ONGOING, AND DURING THE DESIGN
[02:41:59] DEVELOPMENT INVESTIGATION PHASE, WE

[02:42:01] EXAMINED ELECTROMAGNETIC FIELDS OR EMF
[02:42:04] IMPACTS FROM THE SUBMARINE CABLE. WE
[02:42:07] FOUND THE CABLE DO NOT EMIT ENOUGH EMF
[02:42:11] TO HAVE MEASURABLE IMPACT ON LISTED
[02:42:14] MARINE SPECIES IN THE AREA, AND WE HAVE
[02:42:17] ALSO DESIGNED THE SUBMARINE CABLE WITH
[02:42:20] ARMORING AND INSULATION, WHICH WOULD
[02:42:22] FURTHER REDUCE THE POTENTIAL IMPACTS OF
[02:42:25] EMF THUS FAR. WE HAVE ALREADY RECEIVED
[02:42:29] THE HYDRAULIC PROJECT APPROVAL FROM THE
[02:42:31] WASHINGTON STATE DEPARTMENT OF FISH AND
[02:42:33] WILDLIFE AND A CONCURRENCE LETTER FROM
[02:42:36] THE NATIONAL MARINE FISHERIES. THESE ARE
[02:42:39] ALL VERY GOOD NEWS IN TERMS OF THE
[02:42:42] OVERALL PROJECT SCHEDULE, AND WE'RE
[02:42:46] CONTINUING OUR COLLABORATION WITH OUR
[02:42:48] PARTNERS ON THE DESIGN DEVELOPMENT
[02:42:50] PARTNERS. WE'VE BEEN WORKING CLOSELY
[02:42:52] WITH OUR CLUB ALLIANCE, SEAPORT
[02:42:54] ALLIANCE, SEATTLE DEPARTMENT OF
[02:42:56] CONSTRUCTION AND INSPECTION, SEATTLE
[02:42:59] DEPARTMENT OF TRANSPORTATION,
[02:43:00] WASHINGTON STATE FERRIES, DEPARTMENT OF
[02:43:03] NATURAL RESOURCES, ARMY CORPSE OF
[02:43:05] ENGINEERS, FISH AND WILDLIFE, NATIONAL
[02:43:08] MARINE FISHERIES, US COAST CAR, AS WELL
[02:43:12] AS PUGET SOUND PILOTS. WE HAVE ALSO BEEN
[02:43:14] WORKING WITH THE MULKESHOOT AND THE
[02:43:16] SUQUAMISHIS TRIBES. WITH THE FEEDBACK FROM
[02:43:19] THE TRIBES, WE HAVE ALREADY REDUCED THE
[02:43:21] THICKNESS OF THE ARTICULATE, THE
[02:43:23] CONCRETE MATS THAT ARE TO BE USED TO
[02:43:27] PROTECT THE NEAR SHORE PORTION OF THE
[02:43:29] SUBMARINE CABLE, AND WE WILL CONTINUE TO
[02:43:32] COORDINATE WITH THE TRIBES IN THE
[02:43:34] UPCOMING MONTH. NEXT SLIDE, PLEASE.
[02:43:40] OVERALL, WE'RE ON TRACK GETTING THE
[02:43:43] SHORE POWER SYSTEM READY FOR THE 2023
[02:43:45] CREW SEASON. HOWEVER, THERE ARE TWO LONG
[02:43:47] LEAD ITEMS THAT MUST BE PROCURED EARLY.
[02:43:50] ONE IS THIS 1 MILE LONG SUMMER AND
[02:43:52] CABLE. THE CABLE IS QUITE SPECIALIZED
[02:43:54] AND WILL REQUIRE A MONTH TO MANUFACTURE
[02:43:57] AND DELIVER. THE SECOND ITEM IS THE
[02:44:00] PROPRIETARY SHORE POWER EQUIPMENT THAT
[02:44:02] IS, THE TRANSFORMERS, SWITCH GEARS.
[02:44:04] SURETY, INTERLOCK SYSTEM CABLE
[02:44:06] MANAGEMENT SYSTEM AND THE SHORE POWER
[02:44:09] CABLE CONNECTORS.
[02:44:14] THEY ALSO WILL TAKE A LONG TIME TO
[02:44:16] DESIGN, FABRICATE, AND DELIVER,
[02:44:19] AND IF THE FUNDING IS APPROVED TODAY,
[02:44:21] STAFF WILL BE ABLE TO BEGIN THE
[02:44:23] PROCUREMENT PROCESS AND TO HAVE THE
[02:44:25] ITEMS READY FOR INSTALLATION AROUND THE
[02:44:27] END OF NEXT YEAR. TO DATE OR HAS BEEN
[02:44:30] AWARDED THREE GRANTS TOTALING TWO POINT
[02:44:33] \$93 MILLION, AND THE \$1 MILLION
[02:44:37] PRIVATE TRANSULTER GRANT HAS ALREADY
[02:44:39] BEEN RECEIVED. HOWEVER,
[02:44:42] PORT WILL CONTINUE TO EXPLORE AND SEEK
[02:44:45] ADDITIONAL FUNDING OPPORTUNITIES.
[02:44:50] NEXT SLIDE, PLEASE WHAT

[02:44:54] I'D LIKE TO SHARE WITH YOU IS WHAT WE
[02:44:56] WOULD BE EXPECTING ON THE REMAINDER OF
[02:44:59] THE PROJECT, AND SO TODAY WE'RE SEEKING
[02:45:03] THE LONG LEAD ITEMS AUTHORIZATION, AND
[02:45:07] WE'RE ALSO SEEKING THE APPROVAL FOR THE
[02:45:09] SERVICE AGREEMENT AND THAT WE NEED TO
[02:45:11] EXECUTE WITH SEATTLE SEE THE LIGHT TO
[02:45:13] SUPPLY SHORE POWER, AND WE PLAN ON TO
[02:45:17] RETURN THE COMMISSION TO REQUEST
[02:45:19] AUTHORIZATION TO ENTER INTO A MEMORANDUM
[02:45:21] OF AGREEMENT WITH CLC LIFE ON ROLES AND
[02:45:24] RESPONSIBILITIES AND COST SHARING AROUND
[02:45:26] FIRST QUARTER OF NEXT YEAR. AND WE
[02:45:28] ANTICIPATE THE DESIGN, DEVELOPMENT AND
[02:45:30] PERMITTING WILL BE CONCLUDED AROUND
[02:45:33] QUARTER THREE OF NEXT YEAR. AND AS
[02:45:36] MENTIONED BY STEPHANIE, COST SHARING
[02:45:38] STRATEGIES AND DISCUSSION WITH THE
[02:45:40] NORWEGIAN CRUISE LINE HOLDINGS ARE
[02:45:42] CONTINUING, AND THIS WILL BE FURTHER
[02:45:44] DEVELOPED IN THE NEXT FEW MONTHS. AND
[02:45:46] STAFF ANTICIPATE PRESENTING THE FUNDING
[02:45:48] AGREEMENT POSSIBLE LEASE AMENDMENT THE
[02:45:51] SECOND QUARTER OF NEXT YEAR, AND THE
[02:45:54] REQUEST MAY ALSO BE PRESENTED TOGETHER
[02:45:56] WITH A REQUEST FOR CONSTRUCTION FUNDING
[02:45:58] FOR THIS PROJECT. LASTLY, STAFF
[02:46:01] ANTICIPATES THAT ON SITE CONSTRUCTION
[02:46:03] WOULD BEGIN AROUND FOURTH QUARTER OF
[02:46:05] NEXT YEAR AND CONCLUDE SECOND QUARTER OF
[02:46:08] 2023. SO THIS
[02:46:11] CONCLUDES OUR PRESENTATION, AND WE WILL
[02:46:13] BE HAPPY TO ANSWER ANY QUESTIONS THAT
[02:46:15] YOU MAY HAVE. THANK YOU.
[02:46:18] WELL, THANK YOU SO MUCH FOR THAT
[02:46:21] EXCITING PRESENTATION AND ENCOURAGING
[02:46:25] SIGNS THAT WE'RE GOING TO ACTUALLY MEET
[02:46:26] OUR GOALS FOR CLIMATE REDUCTION.
[02:46:29] PLEASE UNMUTE YOURSELF, COMMISSIONERS
[02:46:31] AND CLERK HART, PLEASE CALL THE ROLL FOR
[02:46:34] QUESTIONS ON ITEM TEN S FOR QUESTIONS
[02:46:37] BEGINNING WITH COMMISSIONER BOWMAN. I
[02:46:41] DON'T HAVE A LOT OF QUESTIONS, FRED. I
[02:46:42] JUST REMEMBER WHEN YOU FIRST BROUGHT
[02:46:44] THIS FORWARD AND IT WAS JUST SUCH AN OUT
[02:46:47] OF THE BOX SPOT RUNNING THIS CABLE
[02:46:50] AND EVERYBODY WAS LIKE, WHAT ARE YOU
[02:46:51] TALKING ABOUT? RUNNING A CABLE. AND I
[02:46:55] ABSOLUTELY LOVE IT. CONGRATULATIONS.
[02:46:57] AND IT'S JUST REALLY NICE TO SEE IT
[02:46:59] ADVANCED TO THIS LEVEL. IT IS A CRITICAL
[02:47:02] PART OF TRYING TO GET THE CRUISE
[02:47:04] INDUSTRY TO A MORE SUSTAINABLE LEVEL. I
[02:47:06] DO WANT TO CAUTION, HOWEVER, WE ALL TALK
[02:47:10] ABOUT THE ABUNDANT HYDROELECTRIC
[02:47:12] ELECTRICITY THAT WE HAVE HERE, BUT
[02:47:14] EVERYBODY WANTS TO TAP INTO IT. SO I DO
[02:47:17] HOPE THAT THE PORT WILL CONTINUE TO FIND
[02:47:20] WAYS TO PRIORITIZE WHAT THE USES ARE.
[02:47:23] WE'VE GOT OBVIOUSLY ISSUES ON OUR CARGO,
[02:47:26] MARINE TERMINALS, CERTAINLY OUR CRUISE
[02:47:29] SHIP TERMINALS. WE'VE GOT ISSUES THAT I
[02:47:32] HOPE WILL ADVANCE ON BRINGING FOR ZERO

[02:47:34] EMISSION DRAG TRUCKS. SO THERE'S A LOT OF
[02:47:37] INTEREST IN HYDROELECTRIC,
[02:47:39] AND IT'S ABUNDANT, BUT IT'S NOT
[02:47:42] INFINITE. BUT THAT SAID, THIS IS A GREAT
[02:47:45] USE. BUT MORE IMPORTANTLY, FRED, I JUST
[02:47:46] THINK I'M JUST SO GLAD, AS I SAID TO SEE
[02:47:49] THIS ADVANCED, IT'S REALLY COOL
[02:47:50] THINKING. I HOPE YOU WIN SOME AWARD FOR
[02:47:53] THE PORT FOR THE BEST OUT OF THE BOX
[02:47:56] IDEA. IT'S JUST REALLY COOL. SO THANK
[02:48:00] YOU. THANK YOU FOR THAT. NO OTHER
[02:48:02] QUESTIONS. THANK YOU, COMMISSIONERS
[02:48:05] BOWMAN MOVING TO COMMISSIONER CALKINS FOR
[02:48:07] QUESTIONS OR COMMENTS ON THIS ITEM.
[02:48:09] YEAH, THIS HAS BEEN A FUN PROJECT TO
[02:48:11] TRACK, AND I'M REALLY PLEASED TO SEE
[02:48:13] THAT YOU GUYS HAVE MADE SUCH GOOD
[02:48:17] ADVANCES TO KEEP THIS ON SCHEDULE AND
[02:48:19] MAKE SURE THAT IT'S AVAILABLE AS QUICKLY
[02:48:20] AS POSSIBLE. THIS IS A REMINDER. IF
[02:48:24] ANYBODY'S STILL SHOPPING FOR MY
[02:48:26] CHRISTMAS GIFT, YOU COVID GET ME ONE OF
[02:48:27] THOSE SWEATSHIRTS THAT SAYS ELECTRIFY
[02:48:29] EVERYTHING, BECAUSE I THINK THAT IS WHAT
[02:48:31] WE NEED TO BE COMMUNICATING OVER AND
[02:48:34] OVER AND OVER AGAIN, WHETHER IT'S A PORT
[02:48:36] OPERATIONS OR IN A RELATIONSHIP WITH
[02:48:39] CITY OF SEATTLE AROUND OUR MARITIME
[02:48:40] OPERATIONS OR OUT AT THE AIRPORT. TO THE
[02:48:43] EXTENT WE CAN, WE WANT TO ELECTRIFY
[02:48:45] EVERYTHING. AND THIS IS A GREAT EXAMPLE
[02:48:48] OF THAT. AND I JUST LOVE THE PICTURES IN
[02:48:51] THE PRESENTATION OF THE GIANT PLUGS THAT
[02:48:54] WE LITERALLY PLUG THESE SHIPS IN WITH
[02:48:56] THESE ENORMOUS PLUGS. SO YEAH, LET'S
[02:48:59] KEEP AT IT. LET'S ELECTRIFY EVERYTHING.
[02:49:02] THANK YOU. COMMISSIONERS. COMMISSIONER
[02:49:04] CHO. YEAH. I JUST WANT TO COMMEND
[02:49:07] STEPHANIE, SANDRA, ALEX, AND FRED,
[02:49:11] I APOLOGIZE FOR ALL THE EMAILS THAT YOU
[02:49:13] MAY HAVE RECEIVED THAT WERE MEANT FOR
[02:49:15] ME, GIVEN OUR NAMES ARE SO SIMILAR.
[02:49:18] BUT I JUST WANT TO SAY, I THINK THIS IS
[02:49:21] SO CRUCIAL TO OUR SUSTAINABILITY EFFORTS
[02:49:24] AND OUR GOAL TO BECOME THE GREENEST PORT
[02:49:27] IN THE NATION. AND I THINK THIS PROJECT
[02:49:31] IN PARTICULAR IS AN EXAMPLE OF HOW WE'RE
[02:49:34] BEING VERY GOOD STEWARDS OF TAXPAYER
[02:49:36] MONEY AS A PUBLIC ENTITY.
[02:49:39] WE ALL SAW THE PROJECTIONS OF HOW MUCH
[02:49:42] THIS PROJECT WOULD COST IF WE WERE TO GO
[02:49:45] THE NORMAL ROUTE OF PUTTING IN THE
[02:49:47] SUBSTATION AND DOING IT AND CREATING A
[02:49:50] PLUG WHERE IT DOESN'T EXIST.
[02:49:53] THE REASON WE'RE GOING THIS CABLE ROUTE
[02:49:55] WAS PARTIALLY AND MOSTLY BECAUSE IT'S
[02:49:57] THE MOST COST EFFICIENT AND EFFICIENT
[02:49:59] ROUTE TO DO IT. AND SO I THINK THE
[02:50:01] PUBLIC NEEDS TO UNDERSTAND THAT IT'S AN
[02:50:05] UNORTHODOX WAY OF DOING THINGS. BUT
[02:50:07] THAT'S WHAT WE DO HERE AT THE PORT IS WE
[02:50:09] TRY TO FIGURE OUT A SOLUTION THAT'S IN
[02:50:11] THE BEST INTEREST OF BOTH THE PORT, BUT

[02:50:14] ALSO THE PUBLIC AND STEWARDS OF THE
[02:50:18] FUNDING THAT WE HAVE. AND SO I JUST HAD
[02:50:21] ONE QUICK QUESTION TO GET YOUR THOUGHTS.
[02:50:23] BOTH STEPHANIE AND SANDRA IS GIVEN THE
[02:50:25] INFRASTRUCTURE BILL THAT JUST PASSED IN
[02:50:27] DC AND THIS RENEWED EFFORT ON
[02:50:30] SUSTAINABILITY, I WANTED TO GET YOUR
[02:50:32] THOUGHTS ON WHAT FURTHER POOLS OF
[02:50:36] FUNDING YOU THINK WE COULD GO AFTER IN
[02:50:38] THE NEXT YEAR OR TWO BETWEEN NOW AND
[02:50:39] 2023 TO REALLY HELP TO PURCHASE THE COST
[02:50:43] OF THIS PROJECT. WELL, I WILL
[02:50:47] START. AND SANDY, PLEASE ADD. SO FIRST,
[02:50:50] I THINK WE EXPECT A SIGNIFICANT PORTION
[02:50:52] OF THE FUNDING TO COME FROM THE CRUISE
[02:50:54] LINE. THAT IS ABSOLUTELY THE FIRST
[02:50:57] THING. THE SECOND PIECE IS THAT WE ARE
[02:51:00] ALSO THINKING ABOUT WHAT STATE FUNDING
[02:51:02] THERE MAY BE AS WELL. SO THOSE ARE TWO
[02:51:05] KEY PIECES. AND THEN, OF COURSE, WE
[02:51:07] ALREADY HAVE SEVERAL MILLION DOLLARS OF
[02:51:09] GRANT FUNDING IN HAND ALREADY. ANYTHING
[02:51:13] TO ADD, SANDY? NO, I THINK YOU CAPTURED
[02:51:16] IT. WE HAVE THREE GRANTS THAT WE'VE
[02:51:19] ALREADY PROCURED, AND I THINK WE WILL
[02:51:22] UTILIZE THE CURRENT ENERGY NO PUN
[02:51:26] INTENDED ENERGY AROUND FUNDING
[02:51:29] INFRASTRUCTURE TO CONTINUE
[02:51:32] TO GO AFTER MORE. AND STEPHANIE HAS
[02:51:36] REALLY DONE A GREAT JOB REACHING OUT TO
[02:51:39] THE CRUISE LINES TO ENGAGE THEM AND COST
[02:51:42] SHARING THIS. AND I THINK WE'RE GOING TO
[02:51:45] SEE THAT AS WE MOVE ALONG IN OUR
[02:51:48] WHOLE WATERFRONT CLEAN ENERGY STRATEGY
[02:51:51] WORK. WHICH KIND OF GETS THAT
[02:51:53] COMMISSIONERS BOWMAN'S COMMENT ABOUT HOW
[02:51:56] ARE WE GOING TO PROVIDE ALL THIS POWER
[02:52:00] TO THE WATERFRONT? THAT IS THE
[02:52:04] PURPOSE OF THIS PARTNERSHIP THAT WE'RE
[02:52:07] WORKING WITH SEATTLE CITY LIGHT ON IS TO
[02:52:10] REALLY SAY, HOW ARE WE GOING TO DO THIS?
[02:52:12] HOW ARE WE GOING TO GET THE POWER?
[02:52:13] WHERE IS IT GOING TO COME FROM? WHAT ARE
[02:52:15] ALTERNATIVES IN ADDITION TO HYDRO TO
[02:52:19] USE? AND WE'RE HOPING THAT WE CAN
[02:52:22] ATTRACT A LOT OF OUTSIDE FUNDING IN THAT
[02:52:25] PROJECT, TOO. YEAH. AND I WOULD JUST ADD
[02:52:28] AND SUGGEST THAT OBVIOUSLY WE HAVE OUR
[02:52:32] COLLEAGUES AT THE SEAPORT ALLIANCE WHO
[02:52:34] ARE ALSO WRESTLING WITH
[02:52:37] COAL MINING OR OFFSHORE POWER WITH OUR
[02:52:41] CONTAINER WRESTLE TERMINALS AND WHATNOT?
[02:52:44] AND SO TO THE EXTENT THAT WE CAN
[02:52:45] COORDINATE AND OR WORK TOGETHER IN
[02:52:47] ADVOCATING FOR STATE FUNDING AND EVEN
[02:52:50] SOME NEW FEDERAL FUNDS, I THINK IT WOULD
[02:52:53] SERVE US WELL TO STAY COORDINATE ON THAT
[02:52:55] AND MAKE SURE THAT WE ARE NOT STEPPING
[02:52:57] ON EACH OTHER'S TOES, SO TO SPEAK. I
[02:52:58] THINK FOR THE MOST PART, MANY OF OUR
[02:53:02] COLLEAGUES IN THE STATE LEVEL,
[02:53:04] ESPECIALLY DON'T TRULY UNDERSTAND THE
[02:53:07] NUANCES OF THE SEAPORT ALLIANCE OR THE

[02:53:08] PORT OF TACOMA VERSUS THE PORT OF
[02:53:10] SEATTLE. AND SO TO THE EXTENT THAT WE
[02:53:13] CAN STAY COORDINATED WITH OUR TACOMA
[02:53:15] COLLEAGUES, BUT ALSO THE SUPPORT LINES,
[02:53:18] I THINK THAT WILL REALLY PAY THE
[02:53:19] EVIDENCE GOING FORWARD. SO JUST THROWING
[02:53:21] THAT OUT THERE AS A REMINDER. BUT THANK
[02:53:23] YOU SO MUCH. THANK YOU. ABSOLUTELY,
[02:53:25] COMMISSIONERS. WE'RE IN LIKE A THREE
[02:53:27] LEGGED RACE WITH THEM, AND WE'RE
[02:53:29] CONNECTED AT THE HIP ON THESE ISSUES.
[02:53:31] BUT THANK YOU FOR THAT REMINDER.
[02:53:33] ABSOLUTELY. THANK YOU, COMMISSIONER.
[02:53:36] COMMISSIONERS STEINBRUECK. WELL, THIS IS
[02:53:38] YET ANOTHER REALLY POSITIVE EXAMPLE OF
[02:53:42] WILL ON THE PART OF THE PORT AND OUR
[02:53:44] DEDICATED ENVIRONMENTAL STAFF AND OTHERS
[02:53:47] TO FINDING PRACTICAL SOLUTIONS TO
[02:53:49] MEETING OUR CLIMATE PROTECTION AND AIR
[02:53:52] QUALITY IMPROVEMENT GOALS. WHO WOULD
[02:53:55] HAVE THOUGHT A SIMPLE HEAVY DUTY
[02:53:57] ELECTRIC EXTENSION CORD WOULD BE THE
[02:53:59] ANSWER? FRED, IT REMINDS ME OF THE
[02:54:03] APOLLO 13 MISSION WHEN THEY STRUGGLED
[02:54:05] WITH THE FAILURE OF THE OXYGEN TANKS.
[02:54:08] AND WE'RE LOOKING AT A VERY DIFFICULT
[02:54:11] PROBLEM TO SOLVE. AND PRACTICAL
[02:54:13] SOLUTIONS WERE A FEW LITTLE TUBES AND
[02:54:16] SOME RUBBER TUBES AND GLASS JARS AND
[02:54:18] THINGS, AND THEY WERE ABLE TO FIND A WAY
[02:54:20] THE ASTRONAUTS THEMSELVES TO GETTING
[02:54:23] THEMSELVES SAFELY BACK HOME. WELL,
[02:54:24] THAT'S A LITTLE FAR FETCHED, BUT I WANT
[02:54:28] TO POINT OUT THAT THIS IS AGAIN,
[02:54:30] ANOTHER PROACTIVE EXAMPLE OF PROACTIVE
[02:54:34] EFFORTS TO IMPROVE AIR QUALITY
[02:54:38] AND REDUCE CARBON EMISSIONS. WHEN WE
[02:54:40] DIDN'T HAVE TO, NOBODY'S MAKING US DO
[02:54:43] THIS, AND WE'RE SPENDING 17 MILLION,
[02:54:47] PRESUMABLY MOSTLY WILL BE PAID FOR BY
[02:54:50] THE INDUSTRY ITSELF. WE'RE SETTING AN
[02:54:52] EXAMPLE WORLDWIDE OF THE URGENT NEED
[02:54:56] TO WORK MORE AGGRESSIVELY AND QUICKER
[02:55:00] AND LESS TIME TO REDUCE CARBON EMISSIONS
[02:55:04] IN EVERY WAY POSSIBLE.
[02:55:08] FROM THAT STANDPOINT, I THINK THIS IS
[02:55:11] TRULY COMMENDABLE WORK HERE. AND WHAT
[02:55:15] I DIDN'T SEE IS ANY
[02:55:19] KIND OF ESTIMATES OF HOW MUCH CARBON
[02:55:22] REDUCTION WILL RESULT OVER WHAT PERIOD
[02:55:25] OF TIME FROM THIS AND HOW MUCH APPROVED
[02:55:27] AIR QUALITY WILL RESULT.
[02:55:31] I DON'T THINK WE'RE GOING TO SEE THE END
[02:55:33] OF CRUISE ANYTIME SOON, AND THERE'S MANY
[02:55:37] POSITIVE BENEFITS TO CRUISE THAT WE
[02:55:39] DON'T NEED TO GO INTO HERE, BUT THIS IS
[02:55:42] SOMETHING WE CAN DO AS SUPPORT
[02:55:46] AND SET AN EXAMPLE. SO JUST
[02:55:49] WANT TO COMMEND YOU ALL FOR THIS GREAT
[02:55:51] WORK AND BRINGING A HEAVY DUTY EXTENSION
[02:55:55] CORD AND TO DO THE JOB AND DO IT
[02:55:59] FASTER AT LESS COST. GREAT WORK.
[02:56:06] GO AHEAD. I WAS GOING TO SUGGEST THAT,

[02:56:08] ALEX, WE DID HAVE THOSE NUMBERS IN THE
[02:56:10] PRESENTATION OF THE AMOUNT OF WE WERE
[02:56:13] GOING SO FAST. OH, I'M SORRY. I MAY HAVE
[02:56:15] TURNED MY ATTENTION AWAY AT THAT POINT,
[02:56:17] BUT MIGHT HAVE SKIPPED OVER IT. ALEX,
[02:56:19] YOU COULD REITERATE THOSE NUMBERS
[02:56:21] BECAUSE IT IS SIGNIFICANT CARBON
[02:56:22] REDUCTION. YES. AND THE DEPUTY CLERK
[02:56:24] WILL PULL THE PRESENTATION BACK UP IN
[02:56:26] HERE IF YOU WANT TO VOLUNTARY
[02:56:29] INVOLUNTARY ON THE PORT OF THE CRUISE
[02:56:31] INDUSTRY. CRUISE LINES? YES,
[02:56:34] COMMISSION. I CAN JUST QUICKLY GO OVER
[02:56:37] THE EMISSIONS AVOIDED THROUGH SHORE
[02:56:40] POWER SINCE 2018. SO AS
[02:56:44] A RESULT OF THE CONNECTIONS AT TERMINAL
[02:56:46] 91, WE ELIMINATED 1300
[02:56:51] TONS IN 2018 IN 2000 AND JUNETEENTH,
[02:56:54] WHAT WAS OUR BIGGEST CRUISE SEASON?
[02:56:57] SHORE POWER ELIMINATED 2900 TONS OF CO2.
[02:57:02] OBVIOUSLY, THERE WASN'T A CRUISE SEASON
[02:57:04] IN 2020. HOWEVER, IN 2021,
[02:57:07] THE SHIPS THAT DID CONNECT THERE
[02:57:11] WERE SHORT POWER CAPABLE, WHICH WAS 97%
[02:57:13] OF THOSE REDUCED EMISSIONS
[02:57:16] BY 1500 TONS. SO WE CHECKED OUT OVER
[02:57:20] 20 YEARS INTO THE FUTURE.
[02:57:24] WHAT THIS INVESTMENT WILL ACCOMPLISH?
[02:57:27] YEAH, IT'S EXTREMELY SIGNIFICANT. I
[02:57:30] COULD FOLLOW UP WITH THE EXACT NUMBERS,
[02:57:32] BUT WE HAD WHAT WE THOUGHT WAS RELIABLE
[02:57:35] INFORMATION. BUT THEN THE COVETED
[02:57:37] PANDEMIC HIT IN, AND IT'S DIFFICULT, AS
[02:57:40] YOU CAN IMAGINE, TO FORECAST THE CRUISE
[02:57:42] INDUSTRY RESURGENCE AND THE ROLE
[02:57:46] OF THE CRUISE INDUSTRY HERE IN SEATTLE
[02:57:48] 30 YEARS INTO THE FUTURE. HOWEVER, AS I
[02:57:51] MENTIONED IN THE PRESENTATION, THE
[02:57:52] NORTHWEST SPORTS CLEAN AIR STRATEGY DOES
[02:57:54] COMMIT US TO HAVING 100% OF CRUISE CALLS
[02:57:58] CONNECTING IN SEATTLE. SO FOR THOSE
[02:58:01] CRUISE SHIPS AT BIRTH, WE CAN HOPE THAT
[02:58:04] USE OF SHORE POWER WILL ALMOST ENTIRELY
[02:58:06] ELIMINATE EMISSIONS FROM SHIPS AT BIRTH.
[02:58:13] MR. STEINBRUECK, DO YOU HAVE A FOLLOW UP?
[02:58:16] NO, I'M JUST MARVELING AT THOSE BIG
[02:58:18] ELECTRIC EXTENSION CORD PLUGS THERE IN
[02:58:22] THE PICTURE. THANK YOU. COMMISSIONER
[02:58:24] STEINBRUECK MOVING TO COMMISSIONER
[02:58:25] FELLEMAN.
[02:58:29] YOU'RE MUTED, SIR. HE'S GOT
[02:58:32] HIS FLASHLIGHT READY.
[02:58:36] WE'LL REQUEST THAT HE START OVER.
[02:58:40] WHAT I HAVE HERE IS NOT A FLASHLIGHT,
[02:58:42] BUT ONE OF THE STRANDS OF SHORE POWER
[02:58:45] THAT WAS FROM THE INSTALLATION AT T 91.
[02:58:49] I CAME TO THE PORT 20 YEARS AGO
[02:58:53] OR SO WHERE I'VE HAD THE PLEASURE OF
[02:58:55] WORKING WITH STEPHANIE EVER SINCE
[02:58:57] SPECIFICALLY TO GREEN THE CRUISE
[02:58:58] INDUSTRY AND WAS VERY HAPPY TO WATCH
[02:59:03] THIS GET INSTALLED WOULD BE THE FIRST
[02:59:05] PORT IN THE NATION TO HAVE YET TWO OF

[02:59:07] THESE INSTALLED. IT WAS A GREAT
[02:59:10] ACCOMPLISHMENT. AND DUE TO THE
[02:59:11] LEADERSHIP OF STEPHANIE AND COMPANY WITH
[02:59:15] SANDY, AND AT THIS POINT, WE CONTINUE TO
[02:59:18] RATCHET UP THE SCORE. AND I'M
[02:59:21] REALLY VERY PROUD TO SEE THAT IS
[02:59:23] IRREFUTABLE THAT WE HAVE THE GREENEST
[02:59:25] HOME PORT IN THE COUNTRY FOR SURE.
[02:59:28] AND WE'RE NOT DONE YET. AND SO I'M ALSO
[02:59:31] VERY DELIGHTED THAT YOU'RE LOOKING TO
[02:59:33] SHARE THE EXPENSES WITH NORWEGIAN. AND I
[02:59:37] DO WANT TO SAY, THOUGH I RECALL EITHER
[02:59:40] WHEN I WAS A COMMISSIONERS OR SHORTLY
[02:59:42] BEFORE SAYING THAT, LOOK, WE'RE RIPPING
[02:59:45] UP THE ROAD ON THE WATERFRONT. WOULDN'T
[02:59:47] THIS BE A GOOD TIME TO LAY SOME CONDUIT?
[02:59:50] I DEFINITELY SAID THIS MORE THAN ONCE.
[02:59:52] SO WHILE THIS WAS A VERY CLEVER
[02:59:54] SOLUTION, I THINK WE COULD HAVE PROBABLY
[02:59:57] DONE IT CHEAPER WHILE THE GROUND WAS
[02:59:59] ALREADY RIPPED UP FOR US. BUT THAT'S
[03:00:03] HISTORY. BUT THIS IS VERY EXCITING
[03:00:07] AND TIME
[03:00:10] TO GET HER DONE. SO BUYING, PAYING IT
[03:00:13] FORWARD IS A GOOD THING. AND WE LOOK
[03:00:15] FORWARD TO HEARING HOW WE'LL BE ABLE TO
[03:00:18] COST SHARE. AND I AM ALSO VERY IMPRESSED
[03:00:21] AND APPRECIATIVE OF THE FACT THAT YOU'VE
[03:00:23] BEEN SO SUCCESSFUL IN THE GRANT WRITING
[03:00:24] DEPARTMENT THAT THIS IS ACTUALLY THE
[03:00:27] KIND OF STUFF THAT I THINK THE SOCIETAL
[03:00:30] BENEFITS, IT'S OBVIOUSLY GOING TO SAVE
[03:00:32] THE CRUISE LINE, SOME FUEL COSTS. BUT
[03:00:35] THESE ARE THE SORT OF THINGS IN THIS
[03:00:36] ENVIRONMENT WE'RE GOING TO BE ABLE TO BE
[03:00:39] ABLE TO BE CONTINUALLY SUCCESSFUL IN
[03:00:42] HELPING OFFSET THESE THINGS. AND THANK
[03:00:44] YOU FOR TAKING THE TIME TO DO THAT.
[03:00:46] THAT'S A WHOLE BUNCH OF WORK IN ADDITION
[03:00:47] TO THE WORK YOU DO. SO WITH THAT,
[03:00:51] DO WE HAVE A MOTION IN A SECOND FOR ITEM
[03:00:53] TEN E,
[03:00:57] I'LL MOVE IT.
[03:01:02] PETER WILL SECOND IT. SO HE'S GOT TWO IN
[03:01:04] NOW THIS TIME. ALL RIGHT.
[03:01:07] MOTION HAS BEEN MOVED. AND SECONDED
[03:01:10] CLERK HART, WOULD YOU PLEASE CALL THE
[03:01:12] ROLL FOR THE VOTE FOR THE VOTE BEGINNING
[03:01:14] WITH COMMISSIONERS BOWMAN. AYE. THANK
[03:01:17] YOU. COMMISSIONER CALKINS. AYE. THANK
[03:01:20] YOU. COMMISSIONER CHO. AYE. THANK YOU.
[03:01:23] COMMISSIONER STEINBRUECK. YES. THANK YOU,
[03:01:26] COMMISSIONER FELLEMAN. AYE. THANK YOU.
[03:01:29] YOU HAVE FIVE YESTERDAYS AND ZERO NOS
[03:01:31] FOR THIS ITEM. WELL, THEN THE MOTION.
[03:01:33] YESES. THANK YOU SO MUCH FOR YOUR
[03:01:35] DEDICATION TO THIS EFFORT AND BE ABLE
[03:01:39] TO MARKET OURSELVES CLEARLY AS THE
[03:01:40] GREENEST CRUISE PORT IN THE COUNTRY.
[03:01:44] ALL RIGHT, THEN. SO MOVING ON TO OUR
[03:01:47] LAST ACTION ITEM. THIS IS NOW TEN
[03:01:50] FISH,
[03:01:55] PLEASE. NO. DAVID YAWORTH WILL BE

[03:01:58] READING THIS INTO THE RECORD. CLERK HART,
[03:02:00] COULD YOU READ THE ITEM INTO THE RECORD?
[03:02:03] AND DAVID WILL THEN PRESENT THE DETAILS?
[03:02:07] YES. AND THAT IS ITEM TEN F. AS YOU
[03:02:09] NOTE, THIS IS ORDER NUMBER 2020 115.
[03:02:12] IN ORDER TO DIRECT THE EXECUTIVE
[03:02:14] DIRECTOR TO DEVELOP RECOMMENDATIONS TO
[03:02:16] SUPPORT THE OUTCOMES IDENTIFIED IN THE
[03:02:18] SEA TENANT BUILD OUT ANALYSIS.
[03:02:22] GOOD AFTERNOON, COMMISSIONERS AND
[03:02:23] EXECUTIVE METRUCK AGAIN, I'M DAVID YAY
[03:02:26] WITH A COMMISSIONERS SPECIALIST. I'M
[03:02:27] SURE YOU'RE AWARE THAT THE SEA DINING
[03:02:29] AND RETAIL TENANTS ARE DIVIDED INTO
[03:02:31] NUMEROUS GROUPS BASED ON LOCATION IN THE
[03:02:33] AIRPORT TENANTS AND GROUPS. TWO, THREE,
[03:02:35] AND FOUR RECENTLY EXPERIENCED FINANCIAL
[03:02:37] IMPACTS CAUSED BY UNFORESEEN BUILDOUT
[03:02:39] REQUIREMENTS IN ADDITION TO IMPACTS
[03:02:41] CAUSED BY THE PANDEMIC. TO UNDERSTAND
[03:02:43] THESE FINANCIAL IMPACTS, THE PORT
[03:02:45] CONDUCTED A TENANT BUILDOUT ANALYSIS
[03:02:47] WHICH EXAMINED THE OVERALL DESIGN AND
[03:02:49] CONSTRUCTION PROCESSES FOR AVR TENANTS.
[03:02:52] THE ANALYSIS INCLUDED A VOICE OF THE
[03:02:55] TENANT MEETING FOR ALL THE TENANTS AND
[03:02:57] THEIR ARCHITECT, ENGINEERS AND
[03:02:59] CONTRACTORS. SOME OF THE COMMON THEME,
[03:03:02] INCLUDING CONCERNS ABOUT THE DESIGN
[03:03:04] REVIEW PROCESS, PORT DESIGN STANDARDS,
[03:03:07] BUILDING AND FIRE REVIEW TIMES, AND THE
[03:03:09] PERMITTING PROCESS. TO ADDRESS THESE
[03:03:11] CONCERNS, PORT SUBJECT MATTER EXPERTS
[03:03:13] HAVE DEVELOPED A SET OF RECOMMENDATIONS
[03:03:15] FOR BEST PRACTICES MOVING FORWARD.
[03:03:17] HOWEVER, THESE BEST PRACTICES WERE
[03:03:18] ADOPTED AFTER THE AFFECTED TENANTS HAD
[03:03:21] COMPLETED THEIR BUILDOUTS AND THEY WERE
[03:03:23] FORCED TO PURSUE ADDITIONAL FUNDING AS A
[03:03:25] RESULT OF THE ADDITIONAL COSTS. TO
[03:03:27] ADDRESS THIS CHALLENGE, THE EXECUTIVE
[03:03:29] DIRECTOR WILL REVIEW THE TENANT BUILD
[03:03:31] OUT ANALYSIS, EVALUATE THE TYPES AND
[03:03:33] LEVELS OF FINANCIAL IMPACTS EXPERIENCED
[03:03:35] BY THESE TENANTS, AND RECOMMEND HOW TO
[03:03:38] IMPLEMENT THE FINDINGS OF THE STUDY.
[03:03:40] THE TEXT OF THE ORDER READS. THE PORT OF
[03:03:43] SEATTLE COMMISSION HEREBY DIRECTS THE
[03:03:45] EXECUTIVE DIRECTOR TO DEVELOP
[03:03:46] RECOMMENDATIONS TO THE COMMISSION BASED
[03:03:48] ON THE OUTCOME OF THE SCA TENANT BUILD
[03:03:51] OUT ANALYSIS, WHICH DEMONSTRATED THAT
[03:03:53] DEFICIENCIES IN AIRPORT FACILITIES MAY
[03:03:55] RESULT IN ADDITIONAL DESIGN AND BUILD
[03:03:57] OUT COSTS FOR TENANTS. THE
[03:03:59] RECOMMENDATION SHALL PROVIDE
[03:04:01] ALTERNATIVES SUCH AS LEASE EXTENSIONS
[03:04:04] THAT ADDRESS THE POTENTIAL ADDITIONAL
[03:04:06] COSTS SUFFERED BY THE EFFECTIVE TENANTS,
[03:04:08] WHICH WERE NOT ANTICIPATED BY EITHER
[03:04:10] PARTY AT THE TIME OF THE BIDDING
[03:04:12] PROCESS. THE RECOMMENDATIONS SHALL BE
[03:04:14] DELIVERED TO THE COMMISSION FOR

[03:04:15] CONSIDERATION BY THE JANUARY 25, 2022
[03:04:18] COMMISSION MEETING THAT CONCLUDES MY
[03:04:20] REPORT AND I'LL TURN IT BACK TO CLERK
[03:04:21] HART. THANK YOU,
[03:04:24] DAVID. THROUGH THE COMMISSION PRESIDENT,
[03:04:26] I DO BELIEVE THAT WE ARE TO HEAR FROM
[03:04:29] DIRECTOR LANCE LYTTLE AS WELL AT THIS
[03:04:31] TIME.
[03:04:35] OKAY, THANKS. SO JUST TO GRADUATE
[03:04:38] WHAT DAVID SAID. SO THERE'S TWO
[03:04:40] COMPONENTS. ONE, WE WORKED
[03:04:44] WITH THE AIRPORT TENANTS AND WE DID WHAT
[03:04:47] WE CALL A LIEN PROCESS. SO WHAT
[03:04:50] WE DID, WE HAD RECEIVED FEEDBACK FROM
[03:04:54] TENANTS AND THEIR CONCERNS ABOUT THE
[03:04:56] COST ASSOCIATED WITH THEIR BUILDER. WE
[03:04:58] COORDINATED WITH OUR PROCESS IMPROVEMENT
[03:05:02] TEAM AND WE COMPLETED OUR TENANT
[03:05:06] BUILD OUT ANALYSIS. THE PROCESS
[03:05:10] BASICALLY EXAMINED THE OVERALL DESIGN
[03:05:13] AND CONSTRUCTION PROCESS FOR AIRPORT
[03:05:16] DENTON AND RETAIL. ALL TENANTS WERE
[03:05:18] INVITED AND THEIR ARCHITECTS OR
[03:05:20] ENGINEERS, SO CONTRACTORS WERE ALL
[03:05:22] INVITED. NOW, AS A RESULT OF THAT
[03:05:24] ANALYSIS, WE MADE SEVERAL CHANGES, SOME
[03:05:28] OF THEM INCLUDING PRIOR TO DESIGN,
[03:05:31] THE PORT WOULD DEMOLISH THE SPACE AND
[03:05:34] PROVIDE SHOW SPACE TO THE TENANTS.
[03:05:35] AFTER DEMO, THE PORT WOULD VERIFY THE
[03:05:38] ASBIDS WITH THE NEW TENANTS WOULD WORK
[03:05:41] AND COORDINATE TIGHTER COORDINATION
[03:05:44] BETWEEN PMD, WHICH IS OUR PROGRAM, OUR
[03:05:47] PROJECT MANAGEMENT GROUP, AIRPORT
[03:05:49] LANDING AND RETAIL AND TENANTS, AND
[03:05:50] SEVERAL OTHER CHANGES. BUT AS DAVID
[03:05:52] POINTED OUT, THAT WAS GOING TO ADDRESS
[03:05:55] GOING FORWARD OR TENANTS,
[03:05:58] BASICALLY, THEY INCURRED COSTS IN THIS
[03:06:00] GROUP, 23448, ET CETERA. SO WHAT WE'RE
[03:06:04] DOING NOW? WE'RE ACTUALLY DOING AN
[03:06:08] ANALYSIS AND AS PART OF THIS ANALYSIS,
[03:06:10] WHAT WE WANT TO DO IS TO ACTUALLY
[03:06:11] QUANTIFY THE FINANCIAL IMPACT.
[03:06:14] SO WE REALLY WANT TO MAKE SURE WE
[03:06:15] UNDERSTAND THE REASONS FOR IT. IT COULD
[03:06:18] BE FOR ECONOMIC REASONS. IT COULD BE
[03:06:19] SUPPLY CHAIN. IT COULD BE PORT
[03:06:21] PROCESSES. RIGHT. WE HAVE SOME STANDARDS
[03:06:26] THAT GOES ABOVE AND BEYOND CODE THAT
[03:06:29] COULD RESULT IN ADDITIONAL COSTS BEING
[03:06:32] INCURRED BY OUR TENANTS DURING THE BIND
[03:06:34] PROCESS. SO WE WANT TO ACTUALLY COMPLETE
[03:06:36] THAT ANALYSIS. AND SO WE'LL BE ABLE TO
[03:06:39] QUANTIFY THE IMPACT ON OUR TENANTS. SO
[03:06:41] ONCE WE HAVE COMPLETED THAT, THEN WE'LL
[03:06:43] BE ABLE TO MAKE A RECOMMENDATION TO THE
[03:06:45] EXECUTIVE DIRECTOR AND THE COMMISSION.
[03:06:47] SO THOSE ARE THE TWO COMPONENTS OF THE
[03:06:50] PROCESS THAT WE'VE BEEN GOING THROUGH.
[03:06:52] THANK YOU, LANCE, AND APPRECIATE YOU
[03:06:55] ENGAGING THE TENANTS. AND I KNOW THERE'S
[03:06:59] ALWAYS UNCERTAINTY WHEN THEY'RE GOING TO

[03:07:00] HEAR BACK, BUT I BELIEVE WE CAN
[03:07:03] HAVE THE COMMISSIONERS PLEASE UNMUTE
[03:07:06] THEMSELVES SO WE CAN HAVE A DISCUSSION
[03:07:09] AND WE CAN HAVE THE CLERK
[03:07:12] CALL THE ROLL FOR THE DISCUSSION. ALSO
[03:07:15] HAVE DAWN AVAILABLE AS WELL.
[03:07:22] BUT LET'S PUT THE MAIN MOTION ON THE
[03:07:24] FLOOR. AND THEN I REALLY UNDERSTAND THAT
[03:07:27] COMMISSIONER BOWMAN DOES HAVE AN
[03:07:28] AMENDMENT SHE LIKE TO INTRODUCE. SO IS
[03:07:30] THERE A MOTION IN SECOND TO APPROVE ITEM
[03:07:32] TENNIS STILL MOVE SECOND.
[03:07:36] ALL RIGHT. SO THE MOTION HAS BEEN MOVED.
[03:07:37] AND SECONDED CLERK HART, PLEASE CALL THE
[03:07:40] ROLL FOR THE DISCUSSION AT THIS TIME.
[03:07:42] THANK YOU. BEGINNING WITH COMMISSIONER
[03:07:44] BOWMAN. SO, CLERK HART, IS THIS THE TIME
[03:07:47] FOR ME TO MOVE MY AMENDMENT? BECAUSE IT
[03:07:49] IS A WHOLESALE AMENDMENT THAT MAKES
[03:07:51] CHANGES. IT WOULD BE AN ORDER AT THIS
[03:07:54] TIME, COMMISSIONER BOWMAN, AND WE WILL
[03:07:55] PULL UP YOUR AMENDMENT ON THE SCREEN SO
[03:07:58] YOU CAN REFERENCE IT FROM THERE AS WELL.
[03:08:00] OKAY. GREAT. SO I MAKE A MOTION TO AMEND
[03:08:04] THIS ORDER WITH THE AMENDMENT THAT THE
[03:08:06] CLERK IS PRESENTING, AND I WILL
[03:08:09] SECOND THE AMENDMENT FOR THE PURPOSE OF
[03:08:12] DISCUSSION HERE. GREAT. THANK YOU.
[03:08:16] HOLD ON. THEN. LET'S WAIT TO SEE IT
[03:08:19] CALLED UP ON THE SCREEN. IS THAT UP
[03:08:21] THERE? NO, I'M SORRY. WE DO HAVE IT UP.
[03:08:23] AND JUST NOTING THAT WE DO HAVE THE
[03:08:26] MOTION AND SECOND ON THE FLOOR FOR THE
[03:08:28] AMENDMENT, AND WE CAN CONTINUE WITH
[03:08:30] COMMISSIONER BOWMAN TO SPEAK TO YOUR
[03:08:32] AMENDMENT, PLEASE.
[03:08:35] COMMISSIONER BOWMAN, I'M SORRY. BEFORE
[03:08:36] YOU DO THAT, I'LL JUST NOTE HERE VERY
[03:08:39] QUICKLY. THE ORIGINAL ORDER WAS
[03:08:40] PREVIOUSLY DISTRIBUTED. ALL
[03:08:42] COMMISSIONERS HAVE THAT. AND YOU DO HAVE
[03:08:44] THE AMENDMENT VERSION AS WELL. THAT HAS
[03:08:46] ALSO BEEN DISTRIBUTED TO YOU BEFORE YOU
[03:08:48] ON THE SCREEN AS COMMISSIONERS BOWMANS
[03:08:50] PROPOSED AMENDMENT AND EDITS IN THE
[03:08:53] INTRODUCTION LANGUAGE ARE VERY MUCH
[03:08:55] SENTENCED. CONSTRUCTION EDITS. I SEE A
[03:08:58] MORE SUBSTANTIVE DISCUSSION HAPPENING
[03:09:00] ABOVE THE TEXT OF THE ORDER AND INTO THE
[03:09:02] TEXT OF THE ORDER. AND WE CAN LET
[03:09:05] COMMISSIONER BOWMAN, OF COURSE, SPEAK TO
[03:09:06] THE FULL DOCUMENT. BUT WHEN WE GET TO
[03:09:08] ACTUALLY LOOKING AT THINGS, WE'LL HAVE
[03:09:10] THE TEXT OF THE ORDER SHOWN ON THE
[03:09:11] SCREEN. YEAH.
[03:09:15] MICHELLE, THAT'S A GREAT PURVIEW I
[03:09:19] APPRECIATE THAT, BECAUSE I DON'T WANT
[03:09:20] ANYBODY TO GET THE IMPRESSION THAT THIS
[03:09:22] IS, ALTHOUGH IT WAS MORE JUDICIOUS
[03:09:25] TO BE ABLE TO PRESENT A FULLY AMENDED
[03:09:29] VERSION RATHER THAN GOING LINE BY LINE.
[03:09:31] BUT AS MICHELLE POINTED OUT, IT IS VERY
[03:09:34] MUCH MORE ABOUT GRAMMAR AND TIGHTENING

[03:09:36] UP SOME OF IT, SOME OF THE LANGUAGE AND
[03:09:38] REALLY ACTUALLY CALLING OUT WHAT THE
[03:09:39] TRUE ISSUE IS, WHICH THE TRUE ISSUE IS
[03:09:42] THAT THERE HAVE BEEN DRAMATICALLY
[03:09:44] INCREASED BUILD OUT COSTS FOR THE
[03:09:46] TENANTS. AND IMAGINE YOU ARE A SMALL
[03:09:49] BUSINESS, WHICH WE HAVE TRIED VERY HARD,
[03:09:52] ALL FIVE OF US TO BRING IN MORE SMALL
[03:09:55] BUSINESSES TO THE PORT OF SEATTLE. BUT
[03:09:56] PARTICULARLY AT FCA, YOU RESPOND
[03:10:00] TO AN RFP, YOU GET FINANCING FROM THE
[03:10:03] BANK. YOU SAY THIS IS WHAT IT'S GOING TO
[03:10:05] COST ME. AND SUDDENLY YOUR BUILD OUT
[03:10:07] COSTS FOR GETTING INTO THAT SPACE OF THE
[03:10:09] PORT OF SEATTLE HAVE INCREASED SOMETIMES
[03:10:12] BY 25%, SOMETIMES BY 50%, AND IN SOME
[03:10:15] CASES BY MORE THAN 100%. AND SO I THINK
[03:10:19] IT'S IMPORTANT TO ACKNOWLEDGE THE ISSUE.
[03:10:21] AND I REALLY WANT TO CREDIT LANCE AND
[03:10:24] THE TEAM FOR THEIR RESPONSE. I THINK
[03:10:27] YOU'VE DONE A TREMENDOUS JOB IN BRINGING
[03:10:29] TOGETHER A WIDE RANGE OF STAFF TO LOOK
[03:10:32] AT THIS PROBLEM AND SAY, HOW DO WE SOLVE
[03:10:35] THIS GOING FORWARD?
[03:10:37] YOU HAVE FACILITIES THERE, YOU HAVE
[03:10:40] ENGINEERING, YOU'VE REACHED OUT TO THE
[03:10:42] TENANTS. AND SO AGAIN, I REALLY WANT TO
[03:10:44] COMMEND YOU FOR THAT WORK. BUT THE
[03:10:47] PROBLEM WE'RE TRYING TO ADDRESS NOW IS
[03:10:49] WHAT HAPPENS TO THOSE AIRPORT, DINING
[03:10:51] AND RETAIL TENANTS BEFORE. THE FACT WHAT
[03:10:55] WE KNOW IS THAT THEY HAVE A VARIETY OF
[03:10:59] INCREASED COSTS. LANCE, I APPRECIATE
[03:11:02] THAT YOUR TEAM IS TAKING A LOOK AT THE
[03:11:05] GENESIS FOR THOSE COSTS AS WELL. I DON'T
[03:11:08] KNOW WHERE IN THAT PROCESS YOU'RE GOING
[03:11:10] TO BE ABLE TO TALK TO THE TENANTS AND
[03:11:12] SEE IF YOU HAVE AGREEMENTS ON WHAT CAUSE
[03:11:16] OF INCREASED COSTS. SUPPLY CHAIN IS A
[03:11:18] PRETTY BROAD EXAMPLE
[03:11:22] THESE DAYS. OH, IT'S JUST TAKING LONGER
[03:11:24] TO GET THINGS. BUT THIS HAS BEEN A
[03:11:26] PROBLEM FOR SEVERAL YEARS. IT'S NOT A
[03:11:28] NEW PROBLEM. IT DIDN'T JUST HAPPEN IN
[03:11:31] 2021 WHEN WE STARTED TO SEE THE GLOBAL
[03:11:33] CONSTRICTION OF THE SUPPLY CHAIN. SO I
[03:11:37] HOPE THAT AS YOU'RE MOVING FORWARD WITH
[03:11:38] THIS PROCESS, THAT YOU WILL HAVE
[03:11:40] AGREEMENT WITH THE TENANTS WHEN YOUR
[03:11:42] TEAM IS DONE. YES, THIS IS WHY WE THINK
[03:11:44] THOSE OUT COST HAVE ESCALATED ALL THAT
[03:11:47] TO SAY, THE GIST OF THIS IS THAT THIS
[03:11:52] MOTION CALLS FOR THE EXECUTIVE DIRECTOR
[03:11:55] TO BRING FORWARD TO THE COMMISSION NO
[03:11:57] LATER THAN JANUARY 25 AT THAT MEETING,
[03:12:00] RECOMMENDATIONS TO BE ABLE TO COMPENSATE
[03:12:03] THOSE ADR TENANTS THAT HAVE BEEN
[03:12:06] AFFECTED BY ADDITIONAL BUILD OUT COSTS
[03:12:08] THAT WERE UNFORESEEN AGAIN AS YEARS
[03:12:12] AGO. THERE'S PROBABLY VERY FEW OF YOU
[03:12:14] THAT KNOW THIS STORY, BUT I WORKED FOR A
[03:12:18] SMALL HIGH END COFFEE ROASTER THAT HAD
[03:12:21] LOOKED TO BID ON A LOCATION AT SCA.

[03:12:25] THE PROCESS WAS SO ARDUOUS, AND THERE
[03:12:28] WAS SO MUCH UNCERTAINTY AROUND IT THAT
[03:12:30] WE DECIDED TO PULL OUT, AND I'M GLAD
[03:12:33] THAT WE DID. I GIVE SO MUCH CREDIT TO
[03:12:36] OUR TENANTS THAT HAVE STUCK WITH THE
[03:12:38] PORT, AND I GIVE A LOT OF CREDIT TO OUR
[03:12:41] STAFF THAT FOUND WAYS TO MAKE SURE THAT
[03:12:43] OUR TENANTS HAVE REMAINED SUCCESSFUL AT
[03:12:46] FCA THROUGH THE PANDEMIC. THAT IS NO
[03:12:49] SMALL FEAT AND JUST SO MUCH KUDOS TO
[03:12:52] EVERYBODY WORKING TOGETHER. AS ONE OF
[03:12:55] OUR TENANTS MENTIONED IN THE PUBLIC
[03:12:57] TESTIMONY PORTION OF THE MEETING TODAY,
[03:13:00] THAT WE ARE, AS FAR AS I KNOW, ONE OF
[03:13:02] THE ONLY AIRPORTS IN THE COUNTRY THAT
[03:13:04] DIDN'T LOSE A SINGLE BUSINESS DURING THE
[03:13:06] PANDEMIC, AND THAT IS A LOT OF CREDIT TO
[03:13:09] OUR STAFF AND A LOT OF CREDIT, I'LL SAY
[03:13:12] TO THE COMMISSION AS WELL. WE HAD A LOT
[03:13:13] OF LONG MEETINGS, TOUGH CONVERSATIONS
[03:13:16] ABOUT HOW DO WE MAKE SURE THAT THE
[03:13:17] TENANTS ARE ABLE TO KEEP THEIR DOORS
[03:13:19] OPEN. BUT THIS PROBLEM WITH THE BUILD
[03:13:21] OUT PERCEIVED THE PANDEMIC, AND AGAIN,
[03:13:24] LAMPS CREDIT TO YOUR TEAM FOR FINDING A
[03:13:27] WAY TO ADDRESS IT. MOVING FORWARD. WHAT
[03:13:30] I'VE BEEN HEARING FROM THE TENANTS IS
[03:13:31] THAT THEY FEEL LIKE THIS IS A GOOD PATH
[03:13:33] FORWARD, BUT LET'S MAKE WHAT HAPPENED
[03:13:35] BEFORE. LET'S MAKE IT RIGHT.
[03:13:38] IT'S WHAT WE NEED TO DO AS A PUBLIC
[03:13:40] AGENCY. SO THIS DOES GIVE MORE
[03:13:43] FLEXIBILITY. I'LL BE HONEST THAN I'M
[03:13:45] COMFORTABLE WITH. I'VE HEARD FROM MANY
[03:13:47] TENANTS THAT THEY WOULD LIKE A LEASE
[03:13:49] EXTENSION, AND THAT DOES PRIORITIZE.
[03:13:51] THAT IS A FORM OF COMPENSATION. BUT AT
[03:13:54] THE END OF THE DAY, IT WOULD BE
[03:13:56] NEGOTIATED BETWEEN THE TENANTS AND THE
[03:13:58] STAFF. I DO HOPE THAT THE STAFF WILL
[03:14:01] SERIOUSLY LEAN INTO THE LEASE EXTENSION
[03:14:05] OPPORTUNITIES, AND THE REASON FOR THAT
[03:14:08] VERSUS JUST CUTTING THE TENANTS A CHECK
[03:14:11] FOR THE ADDITIONAL BUILD OUT COST IS
[03:14:13] THAT WITH THE LEASE EXTENSION, THE
[03:14:15] TENANTS CAN GO TO THE BANK. THEY CAN SAY
[03:14:18] I'VE GOT TWO MORE YEARS ON THIS LEASE OR
[03:14:20] THREE YEARS OR WHATEVER IT MIGHT BE,
[03:14:22] AND THEY'LL BE ABLE TO AMORTIZE THAT
[03:14:24] INVESTMENT. THIS IS NOT A TIME TO GIVE
[03:14:28] UP ON OUR SMALL, LOCALLY OWNED
[03:14:30] BUSINESSES THAT ARE AT SCA. THIS IS A
[03:14:33] TIME TO LEAN IN TO HELP THEM AND THEN
[03:14:36] ALSO FIX A PROBLEM THAT HAS BEEN A
[03:14:37] SYSTEMIC PROBLEM WITH THIS PROGRAM. SO I
[03:14:41] HOPE MY COLLEAGUES, I LOOK FORWARD TO
[03:14:43] YOUR SUPPORT ON THIS. THIS IS THE RIGHT
[03:14:45] THING TO DO. AND AS A SPONSOR, I'M HAPPY
[03:14:48] TO ANSWER ANY QUESTIONS IF THERE ARE ANY
[03:14:50] THANK YOU. THANK YOU. COMMISSIONER
[03:14:52] BOWMAN MOVING TO COMMISSIONER CALKINS TO
[03:14:55] THE AMENDMENT.
[03:14:58] SO WE RECEIVED THIS AMENDMENT LAST NIGHT

[03:15:01] AND THE FIRST TIME I SAW THE FULL TEXT,
[03:15:03] THE ORDER WAS JUST A COUPLE OF DAYS
[03:15:05] PRIOR, AND I'LL BE HONEST, I DON'T LOVE
[03:15:09] HOW THIS PARTICULAR ORDER WAS FOR THE
[03:15:12] COMMISSION. I THINK I
[03:15:16] WOULD HAVE PREFERRED MUCH MORE TIME TO
[03:15:19] CONSIDER SOMETHING WITH AS
[03:15:23] IMPORTANT AND SIGNIFICANT
[03:15:27] CONSEQUENCES AND
[03:15:31] POTENTIAL RAMIFICATIONS FOR THE PORT
[03:15:34] BEFORE WE TAKE A VOTE ON IT.
[03:15:37] I FEEL LIKE THERE'S A WHOLE ANTHOLOGY
[03:15:41] OF AESOP'S FABLES HERE, I FEEL LIKE HASTE
[03:15:44] MAKES WASTE. I FEEL LIKE WE'RE PUTTING
[03:15:46] THE CART BEFORE THE HORSE.
[03:15:49] AND FURTHERMORE, BECAUSE OF THE FACT
[03:15:51] THAT STAFF IS ALREADY DOING EXCELLENT
[03:15:53] WORK TO ADDRESS, AS FAR AS I CAN TELL,
[03:15:56] EVERYTHING THAT WE'RE NOW CONSIDERING
[03:15:59] ORDERING THE STAFF TO DO,
[03:16:03] I FEEL LIKE IF IT AIN'T BROKE, DON'T FIX
[03:16:04] IT. WHY ARE WE MESSING WITH SOMETHING
[03:16:07] THAT IS ALREADY HAPPENING?
[03:16:10] I'M CONCERNED AS WELL THAT WE ARE
[03:16:13] PRESCRIBING A RESOLUTION
[03:16:18] TO A PROBLEM THAT WE HAVE NOT YET EVEN
[03:16:20] DEFINED. FIRST, WE NEED TO KNOW EXACTLY
[03:16:23] WHAT'S WRONG. AND SO IT'S WHY I'M REALLY
[03:16:27] GRATEFUL THAT LANCE AND DON HAVE LEANED
[03:16:31] INTO THIS WORK. THEY DIDN'T HEAR FROM
[03:16:34] THE SMALL BUSINESSES AND SAY, NO, WE'RE
[03:16:37] NOT DOING ANYTHING ON IT. THEY ACTUALLY
[03:16:38] PROACTIVELY WENT OUT AND BEGAN TO
[03:16:40] ANALYZE EXACTLY WHAT DID HAPPEN. AND
[03:16:44] FURTHERMORE, I'M CONCERNED THAT IF WE
[03:16:46] PRESCRIBE A SOLUTION, WE WILL LIKELY
[03:16:51] INAPPROPRIATELY ALLOCATE TO THOSE WHO
[03:16:55] WEREN'T IMPACTED AND POSSIBLY
[03:16:59] UNDERFUND THOSE WHO WERE IMPACTED.
[03:17:03] AND SO FOR ME, I THINK IT'S REALLY
[03:17:05] IMPORTANT THAT WE TAKE A PAUSE, WAIT FOR
[03:17:08] THE ANALYSIS TO COME BACK, AND THEN
[03:17:11] SUPPORT A DECISION BASED ON THAT
[03:17:13] ANALYSIS. AND LET ME STIPULATE HERE.
[03:17:17] I THINK EVERY SINGLE ONE OF US
[03:17:19] COMMISSION EXECUTIVE LEADERSHIP
[03:17:21] MANAGEMENT AT THE AIRPORT BELIEVE THAT
[03:17:25] THERE IS VALIDITY TO THESE CONCERNS
[03:17:27] RAISED AND THAT WE NEED TO ADDRESS THEM.
[03:17:29] I THINK THAT'S TRUE. I JUST DON'T WANT
[03:17:32] TO DO THIS IN A WAY THAT
[03:17:37] CREATES MORE OF A HEADACHE FOR STAFF,
[03:17:39] AND THAT MAY CREATE PROBLEMS FOR US IN
[03:17:41] TERMS OF ACTUALLY ADDRESSING THE REAL
[03:17:45] NEED. AND SO I'M DISINCLINED TO VOTE FOR
[03:17:49] THE AMENDMENT AND FOR THE
[03:17:52] ENTIRE ORDER. AND I WANT TO HEAR FROM
[03:17:55] LANCE AND POSSIBLY DAWN. IS THIS
[03:17:58] SOMETHING YOU NEED IN ORDER TO ADVANCE
[03:18:00] THIS WORK? ARE WE CREATING ANYTHING
[03:18:02] CONSTRUCTIVE AND HELPFUL FOR YOU THAT
[03:18:04] WOULD CERTAINLY SWAY ME? EXECUTIVE
[03:18:06] DIRECTOR METRUCK? IS THIS SOMETHING YOU

[03:18:09] FEEL IS IMPORTANT FOR YOU GUYS TO BE
[03:18:10] ABLE TO ADVANCE THIS WORK? ARE WE
[03:18:11] OTHERWISE HINDERING YOU? BUT OTHER THAN
[03:18:14] THAT, I THINK I'M A NO ON THIS.
[03:18:18] THANK YOU, COMMISSIONER. DO WE WANT TO
[03:18:20] HEAR FROM EXECUTIVE DIRECTOR METRUCK OR
[03:18:22] STAFF IN RESPONSE TO COMMISSIONER
[03:18:24] CALKINS? YOU KNOW, I THINK WOULD BE
[03:18:28] REALLY GOOD AFTER THIS DISCUSSION THAT
[03:18:31] WE HEAR FROM LANCE AND STEVE OVERALL FOR
[03:18:34] THE CONVERSATION, BECAUSE OBVIOUSLY, I
[03:18:37] WOULD AGREE WITH COMMISSIONERS CALKINS
[03:18:39] THAT THEIR INSIGHT WOULD BE VERY HELPFUL
[03:18:42] TO INFORM THE DECISION. THANK YOU, MR.
[03:18:45] COMMISSIONERS. PRESIDENT. WE WILL HOLD
[03:18:46] THAT UNTIL AFTER WE GO THROUGH THE REST
[03:18:48] OF THE ROLE MOVING TO COMMISSIONER CHO
[03:18:51] FOR QUESTIONS OR COMMENTS TO THE
[03:18:52] AMENDMENT.
[03:18:55] YEAH. I DON'T KNOW WHY WE'RE NOT
[03:18:57] ANSWERING RYAN'S QUESTIONS. IT'S A TIME
[03:18:58] FOR QUESTIONS OR COMMENTS.
[03:19:02] WE'RE GOING TO DO IT ALTOGETHER. I
[03:19:04] THOUGHT IT
[03:19:10] WAS. CAN YOU JUST ANSWER RYAN'S
[03:19:13] QUESTION, PLEASE? DO YOU WANT ME TO
[03:19:17] ANSWER? WELL, ACTUALLY,
[03:19:20] I SUGGEST THAT WE WANT TO HEAR FROM THEM
[03:19:23] BOTH COLLECTIVELY.
[03:19:27] I DON'T THINK IT'S GOING TO BE, BUT A
[03:19:28] COUPLE OF MINUTES I DON'T THINK IT'S
[03:19:30] DISRESPECTFUL OF RYAN'S QUESTION IT'S ON
[03:19:33] THE TABLE, AND I'M STILL CHAIRING THE
[03:19:36] MEETING. SO LET US MOVE FORWARD. THANK
[03:19:39] YOU, MR. COMMISSION PRESIDENT
[03:19:41] COMMISSIONERS CHO, I AGREE WITH
[03:19:45] COMMISSIONER CALKIN'S SENTIMENTS ABOUT
[03:19:47] HOW THIS COULD HAVE BEEN HANDLED BETTER.
[03:19:48] I, TOO, FOUND OUT ABOUT IT JUST A FEW
[03:19:51] DAYS AGO AND DIDN'T HAVE MUCH
[03:19:55] TIME TO PROCESS IT. HOWEVER, I AGREE
[03:19:57] WITH THE SPIRIT OF THIS MOTION AND WHAT
[03:20:01] IT IS TRYING TO ACCOMPLISH. AND SO I
[03:20:04] WILL BE VOTING IN FAVOR OF IT. AND I
[03:20:07] JUST HAD A MEETING WITH THE SBA JUST
[03:20:10] A FEW DAYS AGO, AND WE HAD A REALLY
[03:20:12] GREAT CONVERSATION THAT TOUCHED UPON
[03:20:14] THIS SUBJECT AS WELL. AND I'M FULLY
[03:20:17] AWARE OF THE UNIQUE CHALLENGES THAT
[03:20:20] THESE GROUPS, TWO, THREE, AND FOUR HAVE
[03:20:23] EXPERIENCED. AND SO WITH THAT SAID,
[03:20:26] I JUST WANT TO MAKE ONE POINT HERE THAT
[03:20:28] IS REALLY CLEAR TO NOT JUST OUR STAFF,
[03:20:31] BUT ALSO THE PUBLIC AND OUR BUSINESSES
[03:20:33] WHO ARE AFFECTED BY THIS MAKE NO MISTAKE
[03:20:36] THAT THIS WOULD HAVE HAPPENED REGARDLESS
[03:20:38] OF THIS MOTION, THAT LANCE, DON AND THE
[03:20:41] TEAM WAS ALREADY DOING THIS WORK. AND I
[03:20:44] THINK IN SOME WAYS IT DOES HELP THAT THE
[03:20:46] COMMISSION REINFORCES THAT WORK. AND SO
[03:20:48] THAT'S WHY I AGREE WITH THE SPIRIT OF
[03:20:49] THIS MOTION. BUT I DON'T WANT OUR SMALL
[03:20:52] BUSINESS TENANTS TO THINK THAT OUR STAFF

[03:20:55] WAS NOT DOING THEIR JOB OR NOT HELPING
[03:20:58] THEM. THAT IS ABSOLUTELY AGAINST
[03:21:02] THE OPPOSITE OF THE TRUTH. I FULLY
[03:21:04] BELIEVE THAT LANCE AND DON WOULD HAVE
[03:21:07] DONE THE RIGHT THING AND BROUGHT US
[03:21:09] SUGGESTIONS AT THEIR OWN PACE AND AFTER
[03:21:12] A FULL ANALYSIS. AND SO I JUST WANT TO
[03:21:15] THANK LANCE AND DON FOR ROLLING WITH THE
[03:21:17] PUNCHES AND FOR
[03:21:21] GOING WITH IT AND NOT MEETING US WITH
[03:21:23] ANY RESISTANCE. GIVEN THAT WE ARE GIVING
[03:21:25] YOU A DEADLINE OF JANUARY AND PLEASE,
[03:21:29] AT THE RISK OF BEING CONTROVERSIAL,
[03:21:31] DON'T FEEL LIKE YOU NEED TO RUSH THROUGH
[03:21:34] THIS BECAUSE WE GIVE YOU A DATE. I AM
[03:21:37] GOING TO BE COMPLETELY OKAY IF LANCE AND
[03:21:39] DON'T COME TO ME MID JANUARY AND SAY,
[03:21:41] COMMISSIONER SHOW WE NEED MORE TIME TO
[03:21:43] DO MORE THOROUGH ANALYSIS AND GIVE YOU
[03:21:46] BETTER RECOMMENDATIONS. AND I THINK THAT
[03:21:48] IS THE CONCERN THAT RYAN HAS HIGHLIGHTED
[03:21:50] FOR US TODAY, AND I COVID THOSE
[03:21:53] SENTIMENTS. SO I HOPE I'M CRYSTAL CLEAR
[03:21:55] ON THAT. BUT I WILL BE VOTING FOR THIS.
[03:21:58] THANK YOU. THANK YOU, COMMISSIONER.
[03:22:01] COMMISSIONER STEINBRUECK, TO THE
[03:22:02] AMENDMENT. YES, THANK YOU. I DO SUPPORT
[03:22:05] THE AMENDMENT, AND WE'LL SUPPORT THE
[03:22:07] MAIN MOTION, AND I'D LIKE TO SAY WHY,
[03:22:09] AND I'D LIKE TO OFFER SOME
[03:22:11] COUNTERPOINTS. ALSO, THE PROBLEM HAS,
[03:22:13] IN FACT, BEEN IDENTIFIED. THE PROBLEM
[03:22:16] PREDATES COVID AND THE PROBLEM
[03:22:18] AFFLICTING MANY OF OUR SMALL BUSINESS
[03:22:22] TENANTS WHO HIRE EMPLOYEE HUNDREDS OF
[03:22:24] PEOPLE AND PROVIDE ONE OF OUR GREATEST
[03:22:27] ASSETS FOR THE TRAVEL EXPERIENCE AT
[03:22:30] SEATAC. WE'RE FACED WITH A TRIPLING OF
[03:22:33] BUILD OUT COSTS OVER ESTIMATES PROVIDED
[03:22:38] BY THE PORT COVID.
[03:22:41] SO IF YOU HAVE A BUSINESS PLAN THAT
[03:22:43] RELIES ON A TEN YEAR, 510 YEAR
[03:22:47] AMORTIZATION, AND IT'S BASED ON AN
[03:22:51] INVESTMENT, A SUNK INVESTMENT IN THE
[03:22:53] COST OF TENANT BUILD OUT THAT BECOMES
[03:22:57] INTEGRAL TO YOUR BUSINESS PLAN. THAT IS
[03:22:59] THE PROBLEM THAT MANY TENANTS FACE IN
[03:23:02] ADR TENANT GROUPS. SO I THINK THE
[03:23:05] TRIPLING OF THEIR COSTS,
[03:23:08] THE PORT AIRPORT SHARE RESPONSIBILITY IN
[03:23:12] THOSE UNDERESTIMATES. THERE'S NO
[03:23:14] QUESTION THAT IT'S EXTREMELY COSTLY AND
[03:23:17] CHALLENGING TO BUILD ANYTHING AT AN
[03:23:20] AIRPORT AND ESPECIALLY SEATAC WITH SO MUCH
[03:23:23] GOING ON. WE'VE ALSO BEEN UNDER THE
[03:23:26] EXTREME COST ESCALATION OF CONSTRUCTION
[03:23:29] AND LABOR COSTS INDUSTRY WIDE THAT MAYBE
[03:23:32] WAS NOT ANTICIPATED. SO NOT TO PUT THE
[03:23:35] BLAME ON ANYBODY. BUT I THINK THERE IS A
[03:23:38] REAL PURPOSE IN ADDRESSING THE
[03:23:43] FINANCIAL CHALLENGES AND DIFFICULTIES
[03:23:50] OF THE DOUBLE WHAMMY OF THE BUILD OUT
[03:23:52] COST, FOLLOWED THEN BY A YEAR OVER A

[03:23:55] YEAR OF LOST INCOME.
[03:23:59] NOW IT SHOULD ALSO BE POINTED OUT THAT
[03:24:02] THE COVID RELIEF FUNDS DID NOT DEAL
[03:24:05] WITH THIS ISSUE, SO LET'S NOT ASSUME
[03:24:07] THAT THEY'VE ALREADY BEEN MADE WHOLE BY
[03:24:10] THE COVID RELIEF FUNDS. THEY HAVE NOT.
[03:24:15] FOR ME. I WANT TO ALSO COMMEND AIRPORT
[03:24:18] STAFF AND LANCE AND THE TEAM FOR THEIR
[03:24:21] EFFORTS TO GIVE VOICE TO THE TENANTS TO
[03:24:25] IDENTIFY THE PROBLEMS ANALYTICALLY AND
[03:24:28] COME UP WITH BETTER SOLUTIONS. BUT THERE
[03:24:29] IS AN INHERENT LANDLORD ADVANTAGE IN
[03:24:32] MOST ANY LANDLORD TENANT SITUATION. IF
[03:24:36] ANY OF YOU HAVE EVER STARTED A BUSINESS
[03:24:38] AND HAD TO DEAL WITH AND PARTICULARLY IN
[03:24:41] RESTAURANT BUSINESS AND CATERING,
[03:24:44] THE EXTREME RISKS THAT YOU TAKE AND
[03:24:47] CHALLENGES AND VERY HIGH INVESTMENT AT
[03:24:50] VERY HIGH RISK. SO ONE THING CAN THROW
[03:24:53] OFF THE ENTIRE BUSINESS PLAN. AND I
[03:24:56] THINK THAT'S MY TAKE ON
[03:25:00] IDENTIFYING THE PROBLEM AND THIS, I
[03:25:03] THINK, ELEVATES THE IMPORTANCE IF
[03:25:06] IT DOESN'T ACCOMPLISH ONE THING, BUT TO
[03:25:08] ELEVATE THE IMPORTANCE AND THAT
[03:25:11] THIS ISSUE HAS THAT BEING OUR VALUED
[03:25:15] TENANTS AT SEATAC AIRPORT AND THE SERVICE
[03:25:18] THAT THEY PROVIDE AND THE EMPLOYMENT
[03:25:20] THAT THEY PROVIDE AND THE GOOD WORK THAT
[03:25:22] THEY DO AND THE UNIQUENESS THAT WE HAVE
[03:25:25] AT SEATAC. OUR ADR PROGRAM
[03:25:29] IS ANOTHER FINE EXAMPLE OF THE PORT
[03:25:31] LEADING THE COUNTRY IN TERMS OF SOCIAL
[03:25:35] EQUITY,
[03:25:38] LOCALLY CRAFTED PRODUCTS AND SERVICES,
[03:25:42] QUALITY AND DIVERSITY, ALL THOSE THINGS.
[03:25:45] I THINK WE DO A TREMENDOUS JOB THERE.
[03:25:48] THIS DOES NOT PRESCRIBE A SINGLE
[03:25:50] SOLUTION. AND SO FROM THAT STANDPOINT,
[03:25:52] I DON'T THINK WE'RE OVERSTEPPING IN THAT
[03:25:54] REGARD. I WANT TO THANK COMMISSIONER
[03:25:56] BOWMAN FOR HER LEADERSHIP ROLE. I TOO,
[03:25:58] WISHED WE'D SEEN THIS SOONER AND THEN
[03:26:01] HEARD MORE RESPONSE FROM STAFF IN
[03:26:05] A MORE TIMELY FASHION. BUT TIME HAS RUN
[03:26:07] OUT, AND I THINK THIS IS NOT TOO LATE
[03:26:11] TO SEND A MESSAGE ABOUT THE IMPORTANCE
[03:26:14] OF OUR TENANTS AND HOW WE VALUE THEM AT
[03:26:17] SEA TAC AIRPORT, AND I URGE ALL TO
[03:26:19] SUPPORT IT. THANK YOU, COMMISSIONER
[03:26:22] STEINBRUECK. WELL, NEXT HERE FROM
[03:26:23] COMMISSIONERS FELLEMAN AND THEN
[03:26:25] EXECUTIVE DIRECTOR METRUCK IN HIS STAFF.
[03:26:28] THANK YOU VERY MUCH. I THINK IT'S
[03:26:30] IRREFUTABLE THAT THIS CAME BEFORE US AT
[03:26:32] A VERY LATE TIME, AND IT TOOK A LOT OF
[03:26:36] BACK AND FORTH. AND SO I THINK
[03:26:40] PROCEDURALLY THERE'S NO QUESTION THAT
[03:26:42] THIS COULD HAVE BEEN DONE BETTER. BUT
[03:26:44] SIMILARLY, IT'S IRREFUTABLE THAT THESE
[03:26:47] TENANTS HAVE BEEN PUT OUT, AND LANCE'S
[03:26:50] WORK HAS DONE A GREAT JOB OF DOCUMENTING
[03:26:52] IT. WE SHARED THE REPORT WITH THAT

[03:26:55] THE TENANT PROVIDED LANCE, THAT YOU
[03:26:59] QUANTIFIED THIS RANGE OF EXPENSES,
[03:27:03] AND SO NOBODY IS IN DISAGREEMENT THAT
[03:27:06] THERE HAS BEEN THIS DISADVANTAGE
[03:27:08] OCCURRED TO CERTAIN TENANTS AND
[03:27:13] THAT YOU FULLY ADMITTED THAT AND YOU
[03:27:16] IDENTIFIED BEST MANAGEMENT PRACTICES
[03:27:17] MOVING FORWARD. SO THIS IS NOT A POINT
[03:27:20] OF QUESTION. THE QUESTION IS, OF COURSE,
[03:27:22] IS LIKE HOW BEST TO MOVE FORWARD. AS YOU
[03:27:25] POINTED OUT, THE FACT THAT
[03:27:29] WE ARE BASICALLY SAYING WE'RE
[03:27:34] NOT CONSTRAINING ANY OF YOUR
[03:27:35] ALTERNATIVES. THERE'S NOTHING DIRECTIVE
[03:27:40] ABOUT HOW TO FIX THE PROBLEM. BUT I
[03:27:42] THINK THERE'S SOME VALUE FOR THE TENANTS
[03:27:45] TO HEAR THAT WE, AS A COMMISSION
[03:27:49] UNDERSTAND THERE IS A PROBLEM TO
[03:27:52] SUPPORT, ACTUALLY WHAT YOU HAVE FOUND.
[03:27:54] I THINK IT'S ALSO GOOD FOR THE TENANTS
[03:27:56] TO KNOW THAT WE SEE SUPPORTING SMALL
[03:28:00] BUSINESSES AS SOMETHING FUNDAMENTAL TO
[03:28:02] OUR JOB AND THAT THEY PROVIDE THAT
[03:28:04] ESSENTIAL SERVICE. AND THAT ALSO VERY
[03:28:07] MUCH I THINK COMMUNITIES NEED TO KNOW
[03:28:09] NOT ONLY THAT THEY'VE BEEN HEARD, BUT
[03:28:12] THAT THEY NEED TO KNOW THAT THEY'LL BE
[03:28:14] ANSWERED WITH A TIME CERTAIN. SO
[03:28:16] CERTAINLY, I'M VERY IMPRESSED BY THE
[03:28:19] PROGRESS YOUR STAFF HAS ALREADY MADE TO
[03:28:21] DIG INTO THIS PROBLEM. I DON'T THINK WE
[03:28:24] ARE CRACKING THE WHIP ON YOU IN ANY
[03:28:26] SENSE OF THE WORD. WE ARE SUPPORTING
[03:28:28] YOU, AND WE'RE SENDING A MESSAGE TO THE
[03:28:31] TENANTS THAT THERE IS GOING TO BE
[03:28:34] RECOMMENDATIONS FORTHCOMING. AND I
[03:28:37] REALLY SEE YOUR GREATEST CHALLENGE IS
[03:28:40] THE MESSAGE YOU'VE ALWAYS TOLD US IS
[03:28:42] THAT IT'S DIFFICULT TO TREAT DIFFERENT
[03:28:44] TENANTS DIFFERENTLY. AND THE IDEA THAT
[03:28:47] FOR THIS TO BE DONE IN AN EQUITABLE
[03:28:50] FASHION, I HEARD WE CAN LOOK AT LEAST
[03:28:53] TWO, THREE AND FOUR, AT LEAST SELLS TWO,
[03:28:54] THREE, AND FOUR AS A SUBSET OF ALL
[03:28:56] LEASES POTENTIALLY. BUT IDEALLY, WE
[03:28:59] WOULD BE ABLE TO LOOK AT THE DISPARITIES
[03:29:01] IMPACTS THAT INDIVIDUAL TENANTS HAD
[03:29:03] WITHIN THE LEASE GROUPS. AND I THINK
[03:29:05] THAT'S WHERE YOUR CREATIVITY IS
[03:29:08] SOMETHING THAT WE'RE VERY MUCH LOOKING
[03:29:09] FORWARD TO HEARING FROM. BUT YOU HAVE
[03:29:12] THE LATITUDE TO COME BACK TO US WITH
[03:29:15] THOSE RECOMMENDATIONS. AND I GREATLY
[03:29:18] APPRECIATE THE WORK YOU'VE ALREADY DONE
[03:29:19] TO MAKE IT SEEM THAT THE 25 JANUARY
[03:29:23] WILL NOT BE UNDULY BURDENSOME. BUT OF
[03:29:26] COURSE, IF YOU DO FIND THERE TO BE A
[03:29:29] CHALLENGE, THEN EXTENDING THAT DATA IS
[03:29:31] COMPLETELY WITHIN OUR ABILITY.
[03:29:34] SO THANK YOU AGAIN. AND I WILL BE
[03:29:36] SUPPORTING THIS MOTION. SO I WOULD LOVE
[03:29:38] TO HEAR FROM BOTH LANCE AND STEVE AS
[03:29:42] WELL AS ANY OF YOUR OTHER EXPERT STAFF.

[03:29:45] YEAH. LET ME START FIRST, MR.
[03:29:48] PRESIDENT, AND THEN I'LL LET LANCE ADD
[03:29:50] HIS THOUGHTS TO IT. SO I THINK THE
[03:29:54] REALLY GOOD NEWS IS HERE. WE'RE ALL ON
[03:29:56] THE SAME PAGE OF THE SPIRIT OF THIS AND
[03:29:59] WHAT LANCE AND THE TEAM ARE TRYING TO DO
[03:30:01] AND WHAT WE'RE TRYING TO LOOK OUT HERE.
[03:30:04] AND I THINK WE'VE BEEN WORKING ON THIS,
[03:30:08] WORKING IN THE BIGGER PICTURE OF LOOKING
[03:30:10] AT WITH ADR AND DON WITH HER LEADERSHIP
[03:30:13] THERE OF LOOKING AT THIS AND THEN LANCE
[03:30:15] LOOKING AT OVERALL BARRIERS TO AN IMPACT
[03:30:19] ON BUSINESSES, SMALL BUSINESSES IN
[03:30:21] PARTICULAR, BUT ALL BUSINESSES AT THE
[03:30:22] AIRPORT. SO THIS IS PART OF THAT
[03:30:24] CONTINUED EFFORT. AND THESE PROCESS
[03:30:26] IMPROVEMENTS THROUGH THE LIEN PROJECT
[03:30:28] THAT LANCE AND HIS TEAM UNDERTOOK
[03:30:30] CLEARLY HAVE IDENTIFIED SOME PROCESS
[03:30:33] IMPROVEMENTS HERE. SO THE QUESTION IS
[03:30:34] WE'VE LAID OUT, WHICH IS WHAT DO WE
[03:30:36] THINK ABOUT THAT OF THESE UNINTENDED
[03:30:42] WHERE WE ARE NOW IN THE LEAST GROUPS
[03:30:45] THAT WE HAVE? I THINK I WILL HAVE TO SAY
[03:30:47] ONE THING IS THAT THERE ARE NEVER AS AN
[03:30:49] ORGANIZATION, WE CAN NEVER ELIMINATE
[03:30:51] BUSINESS RISKS. SO THE QUESTION IS, AS
[03:30:55] WE LOOK AT THIS LOOKING AT THIS AND THE
[03:30:57] ANALYSIS THAT LANCE IS UNDERTAKING TO
[03:30:59] LOOK AT THAT, LOOK AT THE COSTS
[03:31:01] ASSOCIATED AND DO THAT ANALYSIS AND THEN
[03:31:04] LOOK AT THE APPROPRIATENESS OF WHAT TO
[03:31:08] DO ABOUT THAT AND RECOMMENDATIONS COMING
[03:31:10] FORWARD. SO I THINK THAT'S WHERE WE ARE
[03:31:11] IN THE PROCESS. I THINK EVERYBODY'S IN
[03:31:13] AGREEMENT ON THAT PROCESS. AND SO IT'S
[03:31:15] JUST A MATTER OF HOW
[03:31:18] DO WE GET TO THAT RESULT NOW, THAT BEING
[03:31:21] SAID IS THAT THIS ORDER PROVIDES
[03:31:24] CLARITY. AND AGAIN, MORE ANALYSIS OF
[03:31:27] THAT. OF COURSE, SOMETIMES WHEN WE GET
[03:31:30] THINGS THAT WE HAVE TO REVIEW THEM, WE
[03:31:32] TRY TO LOOK AT JUST WE LOOK AT MORE THAN
[03:31:35] JUST THE ITEM BEFORE US UNINTENDED
[03:31:37] RESULTS, UNINTENDED IMPACTS AND OTHER
[03:31:39] THINGS. AND THAT'S WHY YOU HEAR US A LOT
[03:31:41] OF TIMES SAY, WELL, WE JUST NEED MORE
[03:31:43] TIME TO DO THIS ANALYSIS BECAUSE WE WANT
[03:31:45] TO THINK THROUGH THAT. AND IT'S LIKE THE
[03:31:47] OLD MEASURE TWICE CUT, ONCE APPROACH.
[03:31:50] BUT THAT BEING SAID, I THINK IT PROVIDES
[03:31:53] CLARITY. I THINK THE ORIGINAL
[03:31:57] TEXT AND THEN THE AMENDMENT,
[03:32:00] WHICH WE'VE BEEN LOOKING AT HELPS
[03:32:03] CLARIFY IT ENOUGH. AND I THINK IT ALLOWS
[03:32:05] TO DO THE WORK WITHOUT HAVING THOSE
[03:32:07] UNINTENDED IMPACTS MOVING FORWARD.
[03:32:11] SO WITH THAT, THAT'S WHERE I
[03:32:14] AM RIGHT NOW. LYNN, I'LL BE GLAD TO HEAR
[03:32:16] FROM YOU ON THIS, BUT I THINK WORKING
[03:32:21] WITHIN THIS, THE QUESTION IS,
[03:32:24] IS THIS NECESSARY TO DO THE WORK? BUT
[03:32:26] CLARITY AND DIRECTION AND TRANSPARENCY

[03:32:29] FOR THE COMMISSIONERS IS ALWAYS HELPFUL.
[03:32:31] MARKETING SO PLANS. YEAH.
[03:32:35] THANKS, STEVE. AS JUST A RESURRECT WHAT
[03:32:38] STEVE SAID, WE HAVE DONE THE FIRST PART,
[03:32:41] WHICH IS DO THE ANALYSIS,
[03:32:44] MAKE THE DETERMINATION TO MAKE THE
[03:32:47] CHANGE. SO THE CHANGES, RATHER TO
[03:32:49] IMPROVE THE PROCESS GOING FORWARD. BUT I
[03:32:50] THINK, AS COMMISSIONER BOWMAN POINTED
[03:32:53] OUT, THERE WERE CONCESSIONS AT AIRPORT
[03:32:56] AND RETAIL TENANTS THAT WERE IMPACTED IN
[03:32:58] THIS GROUP, 3424 A, ET CETERA.
[03:33:02] SO THAT'S WHAT WE'RE ADDRESSING. SO WE
[03:33:04] HAVE NO DOUBT THAT THE INCURRED COST
[03:33:07] THAT WE'RE NOT EXPECTING. THE QUESTION,
[03:33:10] THOUGH, IS HOW MUCH AND WHO REMEMBER,
[03:33:13] WE HAVE MULTIPLE UNITS THAT WERE BUILT
[03:33:15] OUT. NOT ALL THE UNITS WERE IMPACTED THE
[03:33:18] SAME WAY. THERE ARE SOME UNITS THAT HAD
[03:33:20] UTILITY ISSUE. THERE ARE SOME UNITS THAT
[03:33:23] HAD OTHER ISSUES THAT ARE INTO OUR
[03:33:24] STANDARD. THERE'S A WHOLE BUNCH OF
[03:33:25] DIFFERENT ISSUES. SO WHAT WE ACTUALLY
[03:33:27] WANT TO DO AS PART OF THIS ANALYSIS IS
[03:33:30] TO ACTUALLY QUANTIFY FOR EACH OF THOSE
[03:33:32] UNITS FOR EACH OF THOSE TENANTS WITHIN
[03:33:34] EACH OF THOSE LEASE GROUP. WHAT WERE THE
[03:33:36] ACTUAL FINANCIAL IMPACT? THAT'S THE
[03:33:38] PROCESS THAT WE'RE GOING THROUGH IN
[03:33:40] TERMS OF TIMING THE 25TH, I THINK OF
[03:33:43] JANUARY, THAT'S THE DATE WE'RE
[03:33:44] TARGETING, BUT JUST BEAR IN MIND IT'S
[03:33:47] THE SAME TEAM THAT'S WORKING ON THE
[03:33:49] KRISTA AND THE ARPA, WHICH WE JUST
[03:33:50] UNDERSTAND IS THAT SAME TEAM THAT'S
[03:33:52] DOING ALL OF THAT WORK TO ACTUALLY HELP
[03:33:54] THE AIRPORT, LAND AND RETAIL TENANTS,
[03:33:56] ALONG WITH A TON OF OTHER THINGS. SO
[03:33:58] WE'RE GOING TO TARGET THE JANUARY 25.
[03:34:02] I AM HAPPY THAT
[03:34:06] THE COMMISSION, I THINK I'M HEARING FROM
[03:34:07] THE COMMISSION THAT IF WE NEED MORE
[03:34:09] TIME, THAT'S SOMETHING YOU'D BE WILLING
[03:34:12] TO ALLOW US TO ASK FOR. SO I ACTUALLY
[03:34:15] HAD A MEETING WITH DON AND WITH OUR
[03:34:17] FINANCE TEAM, AND THE 25TH IS THE DAY
[03:34:19] THAT WE'RE GOING TO TARGET. BUT AGAIN,
[03:34:21] ALL TENANTS WERE NOT IMPACTED THE FERRY
[03:34:23] SAME WAY, AND THAT'S WHAT WE'RE TRYING
[03:34:25] TO ACTUALLY QUANTIFY. ONCE YOU HAVE
[03:34:26] QUANTIFIED THAT WE HAVE THAT
[03:34:27] INFORMATION, THEN WE'LL BE IN A MUCH
[03:34:29] BETTER POSITION TO MAKE A RECOMMENDATION
[03:34:32] TO THE EXECUTIVE DIRECTOR OF THE
[03:34:33] COMMISSIONERS. AND DON, I DON'T KNOW IF
[03:34:35] YOU WANT TO ADD ANYTHING BECAUSE YOU ARE
[03:34:37] KNEE DEEP INTO THIS AGAIN.
[03:34:41] THANK YOU, COMMISSIONER BOWMAN, FOR
[03:34:43] BRINGING THIS FORWARD AND THE
[03:34:44] COMMISSIONERS FOR SPEAKING ON THIS. THE
[03:34:46] ONLY THING I WILL SAY TO ADD TO WHAT
[03:34:48] LANCE SAID IS THAT WE CAN'T DO THIS
[03:34:50] ANALYSIS ON A TENT BY TENANT BASIS OR

[03:34:53] CONTRACT BY CONTRACT BASIS. THIS NEEDS
[03:34:55] TO BE ON A UNIT BY UNIT BASIS FOR US TO
[03:34:57] REALLY QUANTIFY THOSE COSTS. AND AS HE
[03:34:59] MENTIONED, IT'S THE SAME TEAM AND I HAVE
[03:35:02] TO GIVE THEM A SHOUT OUT ON THIS CALL.
[03:35:03] LINDA NELSON FROM FINANCE AND BUDGET,
[03:35:05] LISA LAM FROM OUR ACCOUNTING, BRIDGET
[03:35:07] BOLT FROM OUR LEASING GROUP UNDER
[03:35:09] PROPERTIES AND JUST THE WHOLE TEAM FOR
[03:35:11] COMING TOGETHER. WE'RE ALSO WORKING ON
[03:35:13] KRISTA AND ARPA RE LOOKING AT THE LEASES
[03:35:16] AS YOU INSTRUCTED US THIS YEAR AND
[03:35:18] LOOKING AT MAGN TERMS, SO DOING A LOT OF
[03:35:20] WORK, BUT WE HAVE PRIORITIZED THIS. IT
[03:35:23] IS VERY IMPORTANT TO US, AND I WANT THE
[03:35:25] TENANTS TO KNOW THAT A COMMISSION WE'VE
[03:35:27] HEARD YOU OVER THE PAST COUPLE OF YEARS
[03:35:30] TO ADDRESS THIS TENANTS. WE'VE HEARD YOU
[03:35:32] AND WE'VE MADE THIS A PRIORITY, AND WE
[03:35:34] WILL BE DILIGENTLY WORKING TO BRING
[03:35:37] SOMETHING BACK ON THE 25TH, AND WE'LL BE
[03:35:39] COMING BACK TO YOU IF WE NEED MORE TIME.
[03:35:41] BUT THE TEAM IS WORKING ON IT, AND WE
[03:35:43] JUST NEVER WANT PEOPLE TO THINK THAT
[03:35:45] WE'RE HEARING THE TENANTS AND IT'S
[03:35:46] FALLING ON DEAF EARS BECAUSE IT'S NOT.
[03:35:48] WE ARE REALLY WORKING DILIGENTLY TO MAKE
[03:35:50] SURETY THEY'RE VIABLE AND MAKE SURE
[03:35:52] THEIR NEEDS ARE HURT.
[03:35:56] IF I COULD ADD TO THAT REAL QUICK. IT IS
[03:35:57] IN OUR INTEREST TO ENSURE THAT ONE OF
[03:36:01] OUR AIRPORT DENIM AND RETAIL AND EVERY
[03:36:02] TENANT AT THE AIRPORT SUCCEED. IF THEY
[03:36:05] DON'T SUCCEED, WE DON'T SUCCEED. AND
[03:36:07] THAT'S ONE OF THE REASON WHY YOU SEE US
[03:36:09] GO THROUGH ALL OF THAT EFFORT,
[03:36:10] ESPECIALLY DURING THE PANDEMIC, TO HELP
[03:36:12] EVERY SINGLE AIRPORT AND RETAIL,
[03:36:14] ESPECIALLY THE SMALLER ORGANIZATION. SO
[03:36:17] WEATHER THE STORM BECAUSE WE ACTUALLY
[03:36:19] NEED THE NEED FOR THEM TO SUCCEED.
[03:36:20] THAT'S HOW WE DO BUSINESS IS THROUGH THE
[03:36:23] SUCCESS OF OUR TENANTS AT THE AIRPORT.
[03:36:24] SO WE'RE GOING TO DO EVERYTHING IN OUR
[03:36:26] POWER TO ENSURE THAT THEY SUCCEED. WE
[03:36:28] JUST WANT TO MAKE SURE WE DO IT FAIRLY
[03:36:30] AND WE WANT TO MAKE SURE WE HAVE THE
[03:36:32] DATA TO BACK UP THE RECOMMENDATIONS.
[03:36:35] WELL, THANK YOU, LANCE. I DO APPRECIATE
[03:36:38] ALL THE WORK THAT YOU HAVE DONE IN THE
[03:36:40] PAST AND THE FACT THAT AS WE CONTINUE TO
[03:36:42] BUILD OUT THESE FANTASTIC NEW
[03:36:44] FACILITIES, YOU CONTINUE TO FIND NEW AND
[03:36:46] CREATIVE WAYS TO MAKE OPPORTUNITIES FOR
[03:36:48] MORE AND MORE TENANTS. SO I THINK THIS
[03:36:51] IS A FANTASTIC PROGRAM AND WE CONTINUE
[03:36:54] TO MAKE IT BETTER. BUT IT'S BEEN YEARS
[03:36:57] THAT WE'VE KNOWN THAT IT'S LIKE TWO OR
[03:36:59] THREE TIMES AS EXPENSIVE TO BUILD AT
[03:37:01] SEATAC, REGARDLESS OF ALL THESE OTHER
[03:37:03] EXTERNALITIES. AND I KNOW YOU'VE BEEN ON
[03:37:06] IT. SO I JUST THINK THE COMMUNITY
[03:37:08] BENEFITS FROM HEARING WE'RE ALL IN IT

[03:37:10] TOGETHER. AND CLERK HART, PLEASE CALL
[03:37:13] THE ROLL FOR THE VOTE ON THE PROPOSED
[03:37:15] AMENDMENT. THANK YOU, MR. COMMISSION
[03:37:18] PRESIDENT. DO YOU WANT TO CALL JUST TO
[03:37:20] SEE IF THERE'S A SHOW OF HANDS FOR ANY
[03:37:22] FOLLOW UP QUESTIONS? OH, I'M SORRY.
[03:37:26] PLEASE. THANK YOU. DO YOU FEEL
[03:37:30] THAT THAT ADEQUATELY ADDRESSED YOUR
[03:37:33] QUESTION? YEAH,
[03:37:37] IT DOESN'T CHANGE MY OPINION. I STILL
[03:37:39] THINK THIS IS A
[03:37:44] PROCESS DONE IN HASTE THAT DOESN'T ALLOW
[03:37:46] FOR THE KIND OF ANALYSIS THAT'S
[03:37:48] IMPORTANT FOR US TO DO BEFORE WE COMPEL
[03:37:52] A DECISION LIKE THIS. FURTHERMORE, WHAT
[03:37:56] HAVE WE ACCOMPLISHED? WE PUT A DEADLINE,
[03:37:57] BUT ALSO THAT DEADLINE IS SOFT. SO DON'T
[03:38:00] WORRY ABOUT THAT DEADLINE. I'M GOING TO
[03:38:03] VOTE AGAINST THIS BECAUSE I DON'T
[03:38:05] ACTUALLY THINK IT HELPS ADDRESS THE
[03:38:08] SMALL BUSINESS CONCERNS. I DON'T THINK
[03:38:11] IT DOES ANYTHING.
[03:38:14] IT COULD HAVE BEEN A BRIEFING. WE COULD
[03:38:16] HAVE JUST HEARD FROM LANCE AND DAWN
[03:38:18] ABOUT WHAT WAS GOING ON, VOICED OUR
[03:38:20] CONCERNS. WE DIDN'T FEEL LIKE IT WAS AT
[03:38:22] THE PACE THAT IT NEEDED TO BE.
[03:38:25] I PERSONALLY HAVE MET WITH THE GROUP A
[03:38:27] COUPLE OF TIMES IN THIS PAST YEAR,
[03:38:29] HEARD THESE SAME CONCERNS, AND I ALSO
[03:38:31] HEARD FROM THEM THAT THEY ARE VERY
[03:38:33] PLEASED WITH THE WORK THAT DON HAS BEEN
[03:38:34] DOING AND HER TEAM HAS BEEN DOING TO
[03:38:36] ADDRESS THE CONCERNS. AND SO I'M GOING
[03:38:39] TO VOTE AGAINST THIS BECAUSE I DON'T
[03:38:40] BELIEVE THIS IS THE RIGHT PROCESS TO
[03:38:42] BRING AN ORDER FORWARD. AND I WANT TO
[03:38:45] REALLY RESPECT THE PROCESS AND MAKING
[03:38:48] SURE THAT WE'RE DOING IT THE RIGHT WAY.
[03:38:50] THANK YOU, COMMISSIONERS. I DO SEE
[03:38:52] COMMISSIONERS BOWMAN, COMMISSIONERS
[03:38:53] BOWMAN TO THE AMENDMENT GREAT. THANK
[03:38:56] YOU. WELL, I WILL BE THE FIRST TO AGREE
[03:39:00] THAT I DON'T LIKE TO BRING ANYTHING
[03:39:01] FORWARD THAT'S RUSHED. IN FACT, IT'S THE
[03:39:03] OPPOSITE OF HOW I LIKE TO DO THINGS WITH
[03:39:06] THAT, SAID AS COMMISSIONERS FELLEMAN
[03:39:08] POINTED OUT, AND AS DAWN POINTED OUT,
[03:39:10] AND AS LANCE MENTIONED, WE'VE KNOWN THAT
[03:39:13] THIS HAS BEEN AN ISSUE FOR YEARS. THIS
[03:39:16] IS NOT A NEW ISSUE. OKAY, SO WHAT
[03:39:20] THIS MOTION DOES IS ACTUALLY PRIORITIZE
[03:39:22] THE WORK AND BRING IT FORWARD TO THE
[03:39:25] NEXT COMMISSION TO ACTUALLY DO SOMETHING
[03:39:27] ABOUT IT. I WISH THAT WE HAD HAD THIS
[03:39:30] PRIOR SO THAT I COULD BE A PART OF
[03:39:32] ACTUALLY DOING SOMETHING ABOUT IT. BUT
[03:39:34] SINCE I DON'T HAVE THAT OPPORTUNITY,
[03:39:37] WHAT I CAN DO NOW IS PRIORITIZE THE WORK
[03:39:39] OF THE STAFF, I WILL POINT OUT IF THE
[03:39:42] STAFF NEEDS MORE TIME, THAT'S FINE. BUT
[03:39:44] YOU'RE GOING TO HAVE TO GO BACK AND
[03:39:45] AMEND THIS ORDER AND THEN MAKE SURE THAT

[03:39:47] YOU PROVIDE A DATE CERTAIN TO REPORT
[03:39:49] BACK. THE TENANTS NEED THAT. OKAY. THE
[03:39:53] TENANTS NEED SOME CERTAINTY WHERE THEY
[03:39:55] KNOW THIS ISSUE IS GOING TO BE RESOLVED
[03:39:57] AGAIN. AS I SAID IN MY OPENING COMMENTS,
[03:39:59] I GIVE AN ENORMOUS AMOUNT OF CREDIT TO
[03:40:02] THE WORK THAT DAWN AND HER TEAM HAVE
[03:40:04] UNDERTAKEN. THEY HAVE NOT IGNORED THIS
[03:40:06] ISSUE. THE CHALLENGE THAT WE FACE AND
[03:40:09] THAT THEY FACE IS
[03:40:13] THAT THEY ARE OVERWHELMED WITH WORK.
[03:40:15] THERE IS ALWAYS SOMETHING NEW HAPPENING.
[03:40:17] THERE IS ALWAYS SOME BURNING ISSUE, AND
[03:40:19] ISSUES LIKE THIS GET PUT TO THE WAYSIDE.
[03:40:22] I WILL GUARANTEE THAT I WILL HAVE SERVED
[03:40:25] ON THIS COMMISSION FOR MY ALMOST EIGHT
[03:40:27] YEARS, PROBABLY LONGER THAN ALL OF THE
[03:40:29] REST OF YOU WILL SERVE. IN YOUR TERMS.
[03:40:31] I'VE SEEN A LOT AT THE PORT OF SEATTLE,
[03:40:33] AND WHAT I'VE SEEN IS THAT WHEN THE
[03:40:35] COMMISSION STANDS UP AND SAYS, HEY,
[03:40:38] LET'S MAKE THIS ISSUE A PRIORITY. STUFF
[03:40:40] GETS DONE. AND THAT DOESN'T MEAN THAT
[03:40:43] THE STAFF DOESN'T CARE BECAUSE THEY CARE
[03:40:46] VERY MUCH. AND AGAIN, I HAVE
[03:40:49] TREMENDOUS RESPECT FOR DON AND HER TEAM.
[03:40:52] THEY'VE HAD A VERY TOUGH TWO YEARS. BUT
[03:40:55] IF THE COMMISSIONERS DOES NOT ACT AND
[03:40:57] SAY, HEY, WE WANT TO SEE THIS ISSUE
[03:40:59] RESOLVED. IT'S GOING TO CONTINUE TO BE
[03:41:01] ON THE BACK BURNER, AND SOMETHING ELSE
[03:41:03] WILL COME FORWARD, PARTICULARLY WHEN YOU
[03:41:05] START A NEW YEAR. SO I WOULD URGE MY
[03:41:08] COLLEAGUES THAT I'M SORRY IF YOU DIDN'T
[03:41:11] LIKE THE PROCESS AND I'LL BE CANDID.
[03:41:13] THIS ISN'T ACTUALLY WHAT I WOULD LIKE TO
[03:41:15] SEE. I HAVE COMPROMISED A GREAT DEAL.
[03:41:17] WHAT I ASKED FOR WAS NOT ACTUALLY
[03:41:20] PRESENTED, WHICH IS WHY YOU'RE GETTING
[03:41:22] THIS SOMEWHAT LATE. BUT BE THAT AS IT
[03:41:24] MAY, THE SPIRIT AND THE INTENT BEHIND
[03:41:27] THIS IS I THINK WHAT MOST OF US WOULD
[03:41:29] AGREE IS THE RIGHT THING TO DO. WE NEED
[03:41:32] TO BE ABLE TO MOVE FORWARD, HELP OUR
[03:41:34] SMALL, LOCALLY OWNED BUSINESSES AT SEATAC
[03:41:37] RECOUP THEIR LOST INVESTMENT.
[03:41:40] AND AGAIN, LANCE SO MUCH CREDIT TO YOU
[03:41:43] AND YOUR TEAM FOR ALREADY FIXING THE
[03:41:45] PROCESS MOVING FORWARD. IT'S WHAT'S BEEN
[03:41:48] NEEDED TO BE DONE FOR MANY, MANY YEARS
[03:41:50] AGAIN, NOT A NEW ISSUE. SO THIS IS JUST
[03:41:53] FINALLY MAKING SURE THAT IT'S A
[03:41:55] PRIORITY. AND THOSE OF YOU THAT SERVE
[03:41:57] NEXT YEAR ARE GOING TO BE ABLE TO MAKE
[03:41:58] THE FINAL DECISION ABOUT WHAT SORT OF
[03:42:01] COMPENSATION WILL BE PROVIDED TO THE
[03:42:04] TENANTS. I WISH YOU THE BEST OF LUCK
[03:42:06] WITH THAT. AGAIN. APPRECIATE EVERYTHING
[03:42:09] THE STAFF HAS DONE. BUT LET'S SHOW OUR
[03:42:11] SMALL, LOCALLY OWNED BUSINESSES THAT
[03:42:13] THEY ARE A PRIORITY HERE AT FCA.
[03:42:18] THANK YOU, COMMISSIONER BOWMAN. SO,
[03:42:19] CLERK HART, COULD YOU PLEASE CALL THE ROLL

[03:42:21] FOR THE AMENDMENT? YES, FOR THE VOTE ON
[03:42:23] THE AMENDMENT? DO YOU KNOW FURTHER
[03:42:25] DISCUSSION OR HANDS BEGINNING WITH
[03:42:27] COMMISSIONER BOWMAN? AYE. THANK YOU,
[03:42:30] COMMISSIONER CALKINS. NAY. THANK YOU. COMMISSIONER
[03:42:34] CHO. AYE. THANK YOU.
[03:42:38] COMMISSIONER STEINBRUECK. YES.
[03:42:41] THANK YOU. COMMISSIONER FELLEMAN AYE.
[03:42:44] THANK YOU. YOU HAVE FOUR YESES AND ONE
[03:42:46] NO FOR THIS MOTION TO AMEND THE
[03:42:49] AMENDMENT, THEN? YESES. IS THERE ANY
[03:42:52] FURTHER DISCUSSION ON THE MAIN MOTION AS
[03:42:54] AMENDED? PLEASE USE YOUR HAND TOOL TO
[03:42:57] RAISE. IF SO, THE CLERK WILL CALL ON
[03:43:00] YOU. I AM NOT SEEING ANY FURTHER HANDS
[03:43:03] RAISED AT THIS TIME SEEING NO FURTHER
[03:43:06] DISCUSSION. CLERK HART, PLEASE CALL THE
[03:43:07] ROLL FOR THE VOTE ON THE MAIN MOTION AS
[03:43:09] AMENDED. THE MAIN MOTION.
[03:43:12] SORRY, MR. COMMISSIONERS PRESIDENT,
[03:43:14] THANK YOU FOR THE MAIN MOTION AS
[03:43:16] AMENDED, BEGINNING WITH COMMISSIONER
[03:43:17] BOWMAN. HI. THANK YOU, COMMISSIONER.
[03:43:23] THANK YOU. COMMISSIONERS CHO. HI. THANK
[03:43:26] YOU. COMMISSIONER STEINBRUECK. YES.
[03:43:29] THANK YOU. COMMISSIONERS FELLEMAN HI.
[03:43:32] THANK YOU. THIS MOTION HAS FOUR YESES
[03:43:35] AND ONE NO. THEN THE MOTION PASSES.
[03:43:39] THIS CONCLUDES OUR NEW BUSINESS AND WE
[03:43:42] WILL NOW MOVE ON TO ITEM ELEVEN
[03:43:46] A THE INTERNAL AUDIT ANNUAL REPORT.
[03:43:52] THANK YOU VERY MUCH. EXECUTIVE DIRECTOR
[03:43:54] WILL INTRODUCE THE ITEM AFTER CLERK HART
[03:43:57] READS IT INTO THE RECORD. YES, MR.
[03:43:59] COMMISSIONERS PRESIDENT. YOU JUST READ
[03:44:01] IT INTO THE RECORD. MR. EXECUTIVE
[03:44:03] DIRECTOR.
[03:44:05] COMMISSIONERS. YES. THIS IS THE 2021 IN
[03:44:10] INTERNAL AUDIT ANNUAL REPORT.
[03:44:13] AS PART OF OUR EFFORT THIS LAST YEAR TO
[03:44:14] BE A HIGHLY EFFECTIVE AGENCY IS
[03:44:16] REFLECTED OF MY EXECUTIVE DIRECTOR
[03:44:18] PRIORITIES TO INVEST IN ADVANCEMENT OF
[03:44:20] CYBERSECURITY, IMPROVE CAPITAL DELIVERY
[03:44:22] PROCESS. THE AUDIT TEAM WAS RESPONSIBLE
[03:44:24] FOR SOME OF THE KEY METRUCKS UNDER THESE
[03:44:26] PRIORITIES AND COMPLETED FIVE IT AUDITS
[03:44:29] AND FOUR CAPITAL AUDITS IN 2021.
[03:44:31] TO SHARE MORE ABOUT THESE EFFORTS AND
[03:44:34] OTHER IMPORTANT EFFORTS, THOSE
[03:44:35] HIGHLIGHTS IS DIRECTOR OF INTERNAL AUDIT
[03:44:37] GLENN FERNANDEZ WITH HIS ANNUAL REPORT.
[03:44:39] GLENN. THANK YOU, STEVE. THANK YOU,
[03:44:42] MICHELLE. IF YOU CAN PULL UP THE
[03:44:43] PRESENTATION,
[03:44:46] THANK YOU. NEXT SLIDE, PLEASE. OKAY.
[03:44:53] SO, COMMISSIONERS, FIRST OFF, I WANT
[03:44:56] TO GIVE THANKS, COMMISSIONER BOWMAN FOR
[03:44:58] LEADERSHIP OF THE ODD COMMITTEE THIS
[03:45:00] YEAR AND COMMISSIONERS CHO FOR BEING ON
[03:45:02] IT INSISTING AND OF COURSE, DR.
[03:45:04] CHRISTINA GEHRKE, WHO WE HEARD FROM
[03:45:06] EARLIER TODAY. I ALSO WANT TO THANK

[03:45:10] COMMISSIONER FELLEMAN STEINBRUECK AND
[03:45:12] CALKINS FOR BEING PRIOR CHAIRS OF THE
[03:45:15] AUDIT COMMITTEE AND COMMISSIONER
[03:45:18] STEINBRUECK, ESPECIALLY FOR BRINGING THIS
[03:45:20] FORWARD TO THE FULL COMMISSION. THIS
[03:45:22] WASN'T DONE IN THE PAST. AND
[03:45:24] COMMISSIONERS STEINBRUECK READ IN THE
[03:45:27] CHARTER THAT IT WAS A REQUIREMENT, HAS
[03:45:30] POSTED REPORTS ON THE PUBLIC WEBSITE FOR
[03:45:32] TRANSPARENCY AND HAS COME TO THIS
[03:45:35] MEETING TO PRESENT A REPORT. NEXT SLIDE,
[03:45:37] PLEASE HANG
[03:45:43] ON A SECOND FOR ME, GLENN. IT'S REALLY
[03:45:46] TINY, NO WORRIES.
[03:45:49] THE NEXT SLIDE IS ABOUT CHRISTINA GEHRKE.
[03:45:52] WE RECOGNIZE HER EARLIER, SO I'M GOING
[03:45:54] TO SKIP OVER THIS AND MOVE FORWARD.
[03:45:55] THANKS, CHRISTINA GEHRKEFOR EVERYTHING
[03:45:57] SHE DOES. SO INTERNAL AUDIT. WE CONDUCT
[03:46:01] AUDITS OF THE PORT
[03:46:06] OF OPERATIONS OF DENVER OPERATIONS AND A
[03:46:09] VARIETY OF ACTIVITIES. WE'RE INDEPENDENT
[03:46:11] IN THAT WE REPORT TO THE COMMISSION AND
[03:46:14] WE ALSO REPORT TO DIRECTOR METRUCK SO
[03:46:17] THAT DUAL REPORTING MAKES SURE THAT
[03:46:19] WE'RE INDEPENDENT AND WE DO HAVE A VOICE
[03:46:21] FOR THE COMMISSIONERS. WE DO OUR BASIC
[03:46:23] BLOCKING AND TACKLING AUDITS, AND THEN
[03:46:25] WE ALSO ADD VALUE TO THE PORT WHEN
[03:46:27] POSSIBLE, BY DOING OPERATIONAL AUDITS OR
[03:46:30] HELP THE PORT IMPROVE. WE ALSO PUSH
[03:46:35] CHANGE. PORT IS A BIG SHIP AND BY
[03:46:39] FOLLOWING UP ON ISSUES AND BY DRIVING
[03:46:41] THINGS FORWARD, IT'S A BIG SHIFT THAT WE
[03:46:43] SLOWLY TURN AND WE APPROVE EVERY DAY.
[03:46:47] NEXT SLIDE, PLEASE, MICHELLE. SO, THE
[03:46:50] GOVERNING BODY IN THIS SLIDE, THIS SLIDE
[03:46:53] IS A WELL RECOGNIZED MODEL FROM THE
[03:46:56] INSTITUTE OF INTERNAL AUDITORS AND IT'S
[03:46:59] GLOBAL AND IT'S CALLED A THREE LINES
[03:47:02] MODEL. IT BASICALLY SHOWS THE GOVERNING
[03:47:05] BODY IS IN CHARGE. IN THIS CASE, BE THE
[03:47:07] COMMISSION FOR OVERSIGHT OF
[03:47:11] THE ORGANIZATION. WE HAVE TWO LINES OF
[03:47:15] DEFENSE MANAGEMENT HAS FIRST LINE AND
[03:47:17] SECOND LINE, BUT BASICALLY DOING THE
[03:47:19] PROCESSES, PEOPLE REVIEWING THE
[03:47:21] PROCESSES THERE. AND THEN WHEN THAT
[03:47:24] FAILS, YOU HAVE INTERNAL AUTO. LAST
[03:47:26] LINE, THIRD LINE OF DEFENSE. WE ALL
[03:47:29] REPORT TO THE GOVERNING BODY AND WE WORK
[03:47:32] BACK AND FORTH WITH INFORMATION THERE.
[03:47:34] WHEN SOMETHING SLIPS AND GETS OUTSIDE.
[03:47:37] THAT'S WHEN YOU HAVE THE EXTERNAL
[03:47:39] AUDITORS, MOSS ADAMS, THE SEO AND OTHER
[03:47:42] ORGANIZATIONS THAT COME UP AND BRING
[03:47:44] THINGS FORWARD. AND THE GOAL IS
[03:47:46] OBVIOUSLY TO ADDRESS IT WITH THREE LINES
[03:47:48] OF DEFENSE. NEXT SLIDE, PLEASE,
[03:47:50] MICHELLE, THE COMMISSIONERS. THIS IS
[03:47:54] A QUICK OVERVIEW OF WHAT WE'VE COMPLETED
[03:47:56] IN 2021, A TOTAL OF 19
[03:48:00] AUDITS, THE LIMITED CONTRACT COMPLIANCE

[03:48:04] AUDITS. FOUR OF THOSE ARE THE BASIC
[03:48:06] BLOCKING AND TAX ON IT OF THE
[03:48:08] CONCESSIONNAIRES, PRIMARILY AT THE
[03:48:09] AIRPORT. ALTHOUGH THEY'RE GENERALLY
[03:48:12] HONEST AND STRAIGHTFORWARD, THEY'RE ALSO
[03:48:13] THE STAKES THAT ARE MADE AND WHERE THE
[03:48:15] LAST SET OF EYES HAVE LOOKED AT THINGS.
[03:48:18] A LOT OF INFORMATION IS SELF REPORTED,
[03:48:20] SO WE LOOK THROUGH AND MAKE SURE THAT
[03:48:23] THEY'RE ACCURATELY PAYING US. WE CYCLE
[03:48:25] THROUGH ALL THE CONCESSIONNAIRES IN A
[03:48:27] SYSTEMATIC MANNER TO MAKE SURE THAT WE
[03:48:30] DO CAPTURE THE VAST MAJORITY OF REVENUE
[03:48:33] THERE. ON THE OPERATIONAL SIDE,
[03:48:36] THESE ARE AUDITS THAT JUST HELP US. THE
[03:48:39] TOP AUDITS HELP US BE BETTER. WE DO HAVE
[03:48:45] THE TNC'S, LIFT AND UBER,
[03:48:48] WHICH ARE QUASI OPERATIONAL AND
[03:48:52] LIMITED CONTRACT AND FINES BECAUSE WE
[03:48:54] LOOK MUCH IN A MUCH BROADER VIEW WHEN WE
[03:48:57] LOOK AT THEM. BUT THE OTHER AUDITS, FOR
[03:48:59] THE MOST PART, THESE HELP US OPERATE
[03:49:01] BETTER AND BE BETTER. AND THEN, BECAUSE
[03:49:03] OF THE SIZE OF OUR CAPITAL DELIVERY
[03:49:05] PROCESS, WE LOOK AT CAPITAL AUDITS AS
[03:49:07] WELL, AND WE'VE GOT A LISTING. SO THE
[03:49:09] KEY CAPITALIZED. LOOK AT THE LAST COLUMN
[03:49:13] HERE. INFORMATION TECHNOLOGY. WE HAVE
[03:49:16] SKILLED IT FOLKS AT THE PORT, BUT
[03:49:18] CYBERSECURITY IS OF HIGH
[03:49:22] IMPORTANCE EVERYWHERE IN THE INDUSTRY.
[03:49:25] WE DO THESE HONORS TO BUILD UP AND
[03:49:28] TO BE BETTER AND TRANSFER. WE DON'T WANT
[03:49:31] TO BECOME THE NEXT BALTIMORE, THE NEXT
[03:49:34] ATLANTA OR CLEVELAND THAT HAVE ALL BEEN
[03:49:36] COMPROMISED WITH CYBERSECURITY EML
[03:49:40] WHERE THAT HAVE COMPROMISED OUR SYSTEM.
[03:49:42] SO THESE ARE THE AUDITS. WE'VE COMPLETED
[03:49:45] FIVE IT AUDITS, INCLUDING PCI
[03:49:49] AUDIT, WHICH IS REQUIRED BY THE PAYMENT
[03:49:51] CARD INDUSTRY EVERY YEAR.
[03:49:55] NEXT SLIDE, PLEASE, MICHELLE. IN A
[03:49:58] NUTSHELL, IN 2021,
[03:50:02] WE'VE IDENTIFIED FOUR HIGH RISK ISSUES,
[03:50:05] A SERIES OF MEDIUM RISK ISSUES, AND SOME
[03:50:07] LOW RISK ISSUES. ALSO, DURING COVID-19,
[03:50:12] WE COMPLETED SOME AUDITS THAT
[03:50:16] SPECIFICALLY ADDRESS RISKS FROM
[03:50:18] COVID-19. WE WANT TO MAKE SURE THAT
[03:50:22] THE AUDIT OF RENT CONCESSIONNAIRES
[03:50:24] DEFERRAL RECOVERY WAS CORRECTLY REPAID
[03:50:28] AND RECORDED, AND IF WE DIDN'T DO IT,
[03:50:30] THE STATE AUTO WAS GOING TO DO IT. SO BY
[03:50:32] US DOING THIS, WE PROVIDE ASSURANCE TO
[03:50:35] THEM THAT ALL THESE ITEMS WERE
[03:50:37] ADDRESSED. AS THE CONTROLS WERE ROBUST,
[03:50:39] WE LOOKED AT CHANGE ORDERS. THERE WERE A
[03:50:41] LOT OF COPY 19 CHANGE ORDERS. WE SPENT A
[03:50:43] LOT OF TIME LOOKING AT THOSE IDENTIFYING
[03:50:45] RISKS AND ISSUES THERE. AND BESIDES
[03:50:48] AUDITS, WE ALSO DO ONE OFF PROJECTS LIKE
[03:50:52] BRUCE TERMINALS OF AMERICA THAT NEEDED A
[03:50:56] WAIVER OF THEIR RENT AND DEFERRAL OF

[03:51:00] THEIR RENT. IN ORDER TO DO THAT, THEY
[03:51:01] NEEDED US TO COME IN AND LOOK AT THEIR
[03:51:04] BOOKS AND RECORDS AND ENSURE THAT THEY
[03:51:07] TRULY HAD A LOSS IN 2020. IT WAS
[03:51:10] A NO BRAINER BECAUSE EVERYBODY HAD A
[03:51:12] LOSS THAT WAS EFFECTIVE IN
[03:51:16] THIS MANNER. BUT WE DID GO THROUGH THE
[03:51:18] PROCESS AND CERTIFY THAT THEY DID HAVE A
[03:51:22] LOSS AND THEY COULD RECEIVE THE RENT
[03:51:23] CREDITS AS APPROPRIATE.
[03:51:27] THE BOTTOM TWO BULLETS JUST TALK ABOUT
[03:51:29] WHAT WE'VE SEEN CLEARLY. WE ALWAYS HAVE
[03:51:32] OPPORTUNITIES TO STRENGTHEN CONTROLS AND
[03:51:34] BE BETTER. SOME OF THE ITEMS THAT WE
[03:51:37] HIGHLIGHTED WOULD CHANGE ORDERS,
[03:51:38] SCHEDULE DELAYS AND DESIGN ISSUES, AND
[03:51:41] FUTURE PROJECTS THAT COULD BE IMPROVED.
[03:51:44] NEXT SLIDE, PLEASE, MICHELLE.
[03:51:48] SO I'M GOING TO QUICKLY HIGHLIGHT THREE
[03:51:50] AUDITS THAT WE DID BECAUSE OF COMMUNITY
[03:51:54] AND SUSTAINABILITY INITIATIVES AND THE
[03:51:56] GROWTH THERE. WE LOOKED AT SOUTH KING
[03:51:59] COUNTY'S FUND IN 2020, AND THIS IS
[03:52:02] RELATIVELY NEW. SO WE WANTED TO MAKE
[03:52:04] SURE THAT WE HAD THE INFRASTRUCTURE IN
[03:52:06] PLACE. WE DIDN'T LOOK AT HOW THE MONEY
[03:52:09] WAS BEING SPENT. WE LOOKED AT HOW IT WAS
[03:52:12] BEING DISTRIBUTED AND IF IT WAS GOING TO
[03:52:14] THE APPROPRIATE PARTIES CORRECTLY. SO
[03:52:17] NEXT SLIDE, PLEASE, MICHELLE.
[03:52:20] WE DID FIND SOME MINOR ITEMS WHERE
[03:52:23] ITEMS, A COUPLE ITEMS HAD GONE TO THE
[03:52:26] COMMISSION FOR APPROVAL AND THEY NEEDED
[03:52:28] TO SO THAT INFRASTRUCTURE HAS BEEN FIXED
[03:52:30] AND ADDRESSED. NEXT SLIDE, PLEASE,
[03:52:33] MICHELLE. ANOTHER AUDIT
[03:52:37] THAT I'LL BRIEFLY TALK ABOUT IS THE ART
[03:52:39] PROGRAM. THIS WASH DOT AT THE
[03:52:40] COMMISSIONER'S STEINBRUECK;S HAD ASKED US TO
[03:52:42] LOOK AT THE ART PROGRAM. WE GIVE
[03:52:46] 1% OF OUR CERTAIN CONSTRUCTION SPENDING
[03:52:48] TO THE ARTS. THAT'S SUPPOSED TO GO INTO
[03:52:50] A POOL, AN ART POOL, AND THEN BE
[03:52:52] DISTRIBUTED AND SPENT ON ARTS. SO WE
[03:52:57] WENT IN. WE DID A COMPREHENSIVE REVIEW
[03:52:59] OF THAT MONEY AND WHETHER POLICIES
[03:53:03] ARE BEING FOLLOWED AND WHETHER THE POOL
[03:53:05] WAS BEING FUNDED. NEXT SLIDE, PLEASE,
[03:53:08] MICHELLE. SO WHAT WE FOUND IS,
[03:53:12] IN ESSENCE, THE PORT WIDE ARTS AND
[03:53:15] CULTURE BOARD WASN'T MEETING AS
[03:53:17] REQUIRED. AND WE'VE HEARD FROM AARON
[03:53:20] EARLIER TODAY THAT MEETINGS ARE
[03:53:23] OCCURRING. NOW WE'RE GETTING NEW BOARD
[03:53:25] MEMBERS THAT WILL BE APPROVED, AND
[03:53:28] THAT'S ALL GOOD. BUT WE DID HIGHLIGHT
[03:53:30] THAT THAT WASN'T APPROVING IT EARLIER IN
[03:53:32] THE YEAR. SO I'M GLAD THAT THAT'S BEING
[03:53:34] ADDRESSED. NOW, ON THE FUNDING SIDE,
[03:53:37] THE ART POOL HADN'T BEEN FUNDED. OH,
[03:53:39] GOSH, IN MANY YEARS. THERE WERE SOME
[03:53:42] FUNDS ALLOCATED YEARS AGO, BUT FOR THE
[03:53:45] MOST PART, THE POOL WASN'T BEING USED

[03:53:47] EFFECTIVELY. SO BY HIGHLIGHTING THAT IT
[03:53:50] IS BEING ADDRESSED NOW, I'M NOT SAYING
[03:53:54] THAT MONEY WASN'T BEING SPENT AT ART,
[03:53:56] BUT IT WASN'T BEING SPENT THE WAY THE
[03:53:59] COMMISSION DIRECTED IT IN THE POLICY
[03:54:02] INTO AN ART POOL, AND THEN THE FUNDING
[03:54:04] GOES OUT OF THE ART, SO IT WASH DOT IN A
[03:54:08] DIFFERENT MANNER. AND THAT DOESN'T ALLOW
[03:54:10] YOU TO ASSURE THAT YOU'RE GETTING THE 1%
[03:54:13] FOR THE ARTS FROM THE RIGHT FUNDS. NEXT
[03:54:16] SLIDE, PLEASE. IN ONE
[03:54:19] EXAMPLE OF A CAPITAL AUDIT, WE DID, WE
[03:54:22] LOOKED AT THE CENTRAL TERMINAL
[03:54:23] INFRASTRUCTURE UPGRADES. THIS WAS AN
[03:54:26] AUDIT OF CHANGE ORDERS SPECIFICALLY
[03:54:28] BECAUSE A LOT OF THESE ARTISTS ARE LUMP
[03:54:30] SUMS, WHICH BECOME HARDER TO LOOK
[03:54:34] AT THE LUMP SUM ITSELF. BUT WE DO LOOK
[03:54:36] AT CHANGE ORDERS BECAUSE THERE ARE LARGE
[03:54:38] CHANGE ORDERS IN THERE. AND WE WANT TO
[03:54:40] MAKE SURE THAT THOSE CHANGE ORDERS THAT
[03:54:42] HAVE BEEN BILLED TO US IN A CERTAIN
[03:54:44] MANNER ARE IN
[03:54:51] LINE WITH THE AGREEMENT. NEXT SLIDE,
[03:54:53] PLEASE. THIS IT'S
[03:54:58] A RELATIVELY SMALL AMOUNT OF THE CHANGE
[03:55:00] ORDER, BUT WE DID IDENTIFY 18,000 THAT
[03:55:02] WAS BUILT INCORRECTLY. NOW A SERIES
[03:55:06] OF THINGS HERE WHY THIS
[03:55:09] IS IMPORTANT. WE FOUND IN THIS CASE
[03:55:13] WE WERE BEING BUILT FOR THINGS THAT WE
[03:55:15] SHOULDN'T HAVE, THAT WE WOULD BUILD THE
[03:55:17] WRONG RATES WE BUILT FOR PEOPLE THAT
[03:55:19] WEREN'T WORKING AT THE PORT THAT WEREN'T
[03:55:21] AT THE PORT, AND WE WOULD DOUBLE BUILD
[03:55:23] IN SOME ITEMS FOR THE SAME ITEM. SO IT'S
[03:55:26] A RECONCILIATION TO CLEAN OUT. BUT WE
[03:55:29] DID GET A DEDUCT CHANGE ORDER. BUT THIS
[03:55:31] IS WHY WE DO THE AUDITS. AND SOMETIMES
[03:55:34] WHEN WE HAVE LARGER AUDITS LIKE GCCM,
[03:55:38] THE GENERAL CONTRACT AND CONSTRUCTION
[03:55:40] MANAGER AND EQUIVALENT WHERE THEY WERE
[03:55:43] BILLED THROUGH THE ENTIRE LARGE
[03:55:48] PROJECT, ALL THOSE LITTLE MISTAKES
[03:55:52] ADD UP. AND THAT'S WHY. ALTHOUGH THOSE
[03:55:55] ARE MORE ADVANTAGEOUS TO THE PORT MANY
[03:55:57] CASES, IT IS IMPORTANT TO AUDIT THOSE
[03:56:00] AND MAKE SURE THAT WE'RE BEING CHARGED
[03:56:01] CORRECTLY FOR THE RIGHT AMOUNTS AND THE
[03:56:03] RIGHT ITEMS. NEXT SLIDE, PLEASE,
[03:56:06] MICHELLE. AND FOR THE PUBLIC,
[03:56:09] WE DO INFORMATION TECHNOLOGY AUDITS AS
[03:56:12] WELL. WE FOCUS ON FOUNDATIONAL CONTROLS
[03:56:15] FROM THE CENTER FOR INTERNET SECURITY.
[03:56:18] THERE ARE 18 KEY AUDITS WITH NUMEROUS
[03:56:22] CONTROLS WITHIN THOSE. AND WE'RE TRYING
[03:56:25] TO CYCLE THROUGH THOSE TO MAKE SURE THAT
[03:56:27] WE HAVE THE FOUNDATION OF THE PORT ON
[03:56:30] THE IT FRONT TO DEFEND OURSELVES FROM
[03:56:34] CYBER ATTACKS OR OTHER MALWARE ISSUES.
[03:56:37] SO WE'RE CYCLING THROUGH THOSE. WE'VE
[03:56:41] DONE SIX SO FAR, AND WE CONTINUE TO MOVE
[03:56:44] FORWARD. WE ALSO DO AUDITS AND REQUESTS

[03:56:47] FROM EXECUTIVE DIRECTOR METRUCK OR
[03:56:50] MANAGEMENT DIRECTOR AT LANCE THAT ARE
[03:56:54] OUTSIDE OF THESE. BUT WE ALSO FOLKS,
[03:56:56] OUR GOAL IS TO FINISH THE FOUNDATIONAL
[03:56:59] INFORMATION TECHNOLOGY AUDITS AND
[03:57:03] THEN LOOK AT OTHER BASIC CONTROLS THERE.
[03:57:06] LIKE I SAID, WE ALSO DID THE PCI AUDIT.
[03:57:09] WE WORKED EXTENSIVELY WITH THE PORT TO
[03:57:12] DO THAT IN HOUSE.
[03:57:15] OUR STAFF WENT OUT AND GOT CERTIFIED
[03:57:20] BECAUSE YOU DO NEED A CERTIFICATION TO
[03:57:21] DO THIS AND SIGNED OFF ON IT. AND FORD
[03:57:24] DID GET A COMPLIANT RATING IN 2021.
[03:57:27] NEXT SLIDE, PLEASE. SURETY,
[03:57:30] FROM THE LIMITED CONTRACT COMPLIANCE
[03:57:32] AUDITS. JUST QUICK HIGHLIGHTS ONE OF THE
[03:57:36] AUDITS, WE DID IDENTIFY AN UNDERPAYMENT
[03:57:40] OF MAG OF \$157,000 DUE TO THE PORT UNDER
[03:57:44] REPORTING OF REVENUE OF ABOUT \$324,000.
[03:57:47] THE AMOUNT DUE TO THE PORT WAS LOWER.
[03:57:49] IT WOULD HAVE BEEN NORMALLY HIGHER PLUS
[03:57:51] THE 10% BECAUSE OF COVID RELATED
[03:57:56] ADJUSTMENTS THAT WERE MADE. THAT AMOUNT
[03:57:59] ENDED UP BEING SIGNIFICANTLY LOWER.
[03:58:01] BUT STILL 12,000 GOT BACK, AND
[03:58:03] SOMETIMES WE HELP OUT THE
[03:58:05] CONCESSIONNAIRES. ALSO, WE FOUND ONE OF
[03:58:07] THE SMALLER CONCESSIONNAIRES THAT
[03:58:08] OVERPAID US. AND WE SAID, HEY, THROUGH
[03:58:11] THE AUDIT, WE OWE YOU SOME MONEY. SO WE
[03:58:14] MADE SURE THAT THAT OCCURRED. ALSO NEXT
[03:58:17] SLIDE, PLEASE, MICHELLE. AND THEN MY
[03:58:20] LAST SLIDE. OUR OBJECTIVES FOR 2022 IS
[03:58:24] TO CONTINUE TO STAY INDEPENDENT AND
[03:58:25] OBJECTIVE, TO CONTINUE TO DEVELOP OUR
[03:58:28] RESOURCES. OUR STAFF IN HOUSE. IT'S
[03:58:30] REALLY HARD TO RECRUIT SKILLED STAFF IN
[03:58:33] OUR FIELD OUT THERE. SO BY DEVELOPING
[03:58:35] STAFF AND TRAINING THEM AND INVESTING
[03:58:39] IN THEM, IT'S A MUCH GREATER BENEFIT TO
[03:58:42] OUR TEAMS. WE'RE GOING TO
[03:58:46] CONTINUE TO BE A BUSINESS PARTNER WHEN
[03:58:47] APPROPRIATE, WHERE WE'RE SPENDING A LOT
[03:58:50] OF MONEY IN CAPITAL IN THE UPCOMING
[03:58:53] YEARS IN THE BILLIONS OF DOLLARS RANGE.
[03:58:55] AND WE WANT TO MAKE SURE THAT WE'RE
[03:58:58] THERE LOOKING AT THE CASH DELIVERY
[03:59:00] PROCESS AND ON THE IT FRONT, AS I
[03:59:03] MENTIONED, CONTINUE TO FOCUS ON THE 18
[03:59:06] CENTER FOR INTERNET SECURITY
[03:59:08] FOUNDATIONAL CONTROLS AND COMMISSIONERS.
[03:59:11] THAT IS IT. THANK YOU VERY MUCH. AND I
[03:59:14] WILL TAKE ANY QUESTIONS OR COMMENTS.
[03:59:18] THANK YOU SO MUCH. GLENN. CLERK HART,
[03:59:20] WOULD YOU PLEASE CALL THE RULE FOR
[03:59:21] QUESTIONS? YES. BEGINNING WITH
[03:59:23] COMMISSIONERS BOWMAN. SURE. I DON'T HAVE
[03:59:27] ANY QUESTIONS. OBVIOUSLY, I'VE BEEN
[03:59:28] SHARING THE AUDIT COMMITTEE, SO I'M VERY
[03:59:31] FAMILIAR WITH THE WORK PLAN. WE'VE HAD A
[03:59:32] GREAT YEAR AGAIN, GLENN,
[03:59:37] I WANT TO REITERATE TO YOU MY HIGHEST
[03:59:40] COMPLIMENTS FOR YOUR WORK AND OUT OF

[03:59:42] YOUR STAFF. IT IS A REALLY COMPREHENSIVE
[03:59:46] WORK PLAN. YOU VERY INTENTIONALLY COVER
[03:59:50] A NUMBER OF ITEMS EVERY YEAR WITH INPUT
[03:59:53] FROM THE COMMISSIONERS, BUT I HOPE THAT
[03:59:55] IT GIVES THE PUBLIC ASSURANCE THAT WE
[03:59:57] ARE TRULY LOOKING TO ADVANCE
[04:00:00] TRANSPARENCY. TAKING A HARD LOOK AT OUR
[04:00:02] OPERATIONS, THOSE OF OUR TENANTS. AND AS
[04:00:05] I SAID EARLIER, MAKING SURE THAT WE ARE
[04:00:07] ALL ON THE STRAIGHT AND NARROW. THAT'S
[04:00:08] WHAT AUDITS ARE ABOUT. IT'S NOT A GOT
[04:00:10] YOU. IT'S JUST AN OPPORTUNITY TO,
[04:00:13] IN MANY, MANY CASES, VALIDATE THAT
[04:00:16] THINGS ARE GOING RIGHT. AND IN A FEW
[04:00:18] CASES WHERE THERE'S SOMETHING AMISS
[04:00:20] GIVES US AN OPPORTUNITY TO CORRECT IT.
[04:00:23] SO I KNOW IT'S VERY CHALLENGING FOR ANY
[04:00:25] DEPARTMENT OR ANY TENANTS. YOU UNDERGO
[04:00:27] AN AUDIT. BUT I WANT TO COMMEND YOU
[04:00:30] AGAIN AND YOUR STAFF FOR THE REALLY
[04:00:32] RESPECTFUL WAY THAT YOU ADVANCE. THESE
[04:00:35] AUDITS REALLY HAVE MY DEEPEST AVIATION,
[04:00:38] AND I HOPE THAT THE REST OF THE
[04:00:40] COMMISSION WILL LOOK FORWARD TO SERVING
[04:00:41] ON THE AUDIT COMMITTEE IN YEARS TO COME.
[04:00:44] THANK YOU. THANK YOU. THANK YOU,
[04:00:47] COMMISSIONER. BY COMMISSIONER,
[04:00:51] NO FURTHER COMMENTS. I APPRECIATE THE
[04:00:53] WORK YOU'RE DOING. THE AUDIT COMMITTEE
[04:00:56] HAS BEEN SAID BEFORE IS LIKE A GREAT
[04:00:58] TRAINING GROUND FOR COMMISSIONERS. SO
[04:01:00] I'M LOOKING FORWARD TO ENCOURAGING OUR
[04:01:02] NEW COMMISSIONER CHO TAKE THEIR TURN
[04:01:04] SERVING ON THE AUDIT COMMITTEE AS WELL,
[04:01:05] TO GET UNDER THE TUTELAGE OF GURU GLENN
[04:01:08] AT THE PORT.
[04:01:13] THANKS, COMMISSIONER CALKINS. COMMISSIONERS CHO.
[04:01:17] I TOO, AS THE NEWEST COMMISSIONERS
[04:01:22] STILL, AND YET I AM IN CONSTANT
[04:01:26] AWE OF WHAT GLENN AND HIS TEAM IS ABLE
[04:01:28] TO DO WHEN IT COMES TO AUDITS
[04:01:33] AND QUITE FRANKLY, WHAT IS POSSIBLY THE
[04:01:35] MOST IMPORTANT ACCOUNTABILITY MEASURE
[04:01:38] AND MECHANISM WE HAVE HERE AT THE PORT
[04:01:39] OF SEATTLE. AND SO AS THE NEWBIE ON THE
[04:01:42] AUDIT COMMITTEE WITH QUITE HONESTLY,
[04:01:46] SOMEONE WHO HAD A LITTLE HESITATION ON
[04:01:48] BEING ON THE AUTO COMMITTEE WHEN I FIRST
[04:01:50] JOINED, I'M REALLY GRATEFUL TO HAVE HAD
[04:01:53] BEEN ON IT, AND I'M REALLY EXCITED TO BE
[04:01:55] ON IT AGAIN NEXT YEAR. GLENN, YOU'RE
[04:01:56] STUCK WITH ME, AND I'M REALLY
[04:02:00] LOOKING FORWARD TO CHEERING IT NEXT YEAR
[04:02:03] ALONGSIDE ONE OF MY NEW COLLEAGUES AND
[04:02:07] JUST WANT TO COMMEND YOU ALL FOR THE
[04:02:09] GREAT WORK AND LOOKING FORWARD TO MORE
[04:02:10] AND MORE POSITIVE AUDIT RESULTS GOING
[04:02:14] FORWARD. THANK YOU, GLENN. THANKS.
[04:02:18] MOVING TO COMMISSIONER STEINBRUECK.
[04:02:20] WELL, I TOO, HAD MY PRAISE AND
[04:02:23] COMMENDATION TO GLENN AND HIS ENTIRE
[04:02:26] AUDIT STAFF AND ALSO TO THE
[04:02:28] COMMISSIONERS WHO SERVED THIS YEAR,

[04:02:30] COMMISSIONERS BOWMAN AND COMMISSIONER
[04:02:31] CHO, FOR THEIR CONTRIBUTION OF TIME, IT
[04:02:34] TENDS TO GO UNDER THE RADAR THE WORK OF
[04:02:36] THE AUDIT FUNCTION HERE, THE INTERNAL
[04:02:39] AUDITOR OFFICE. AND I CAN RECALL YEARS
[04:02:42] AGO, LONG BEFORE MY TIME ON THE
[04:02:45] COMMISSION, THE PUBLIC PERCEPTIONS ABOUT
[04:02:47] THE PORT AND ITS ACCOUNTABILITY WERE
[04:02:49] PRETTY LOW. AND I THINK ONE
[04:02:52] OF THE THINGS THAT THIS FUNCTION DOES IS
[04:02:55] TO BUILD PUBLIC CONFIDENCE AND TO THE
[04:02:58] EXTENT THAT WE CAN COMMUNICATE THAT THE
[04:03:01] WORK OF THE AUDITOR, INTERNAL AUDITS AND
[04:03:04] THE WORK THAT YOU DO EVERY YEAR AND PUT
[04:03:06] IT ON THE WEBSITE AS YOU'RE DOING, PUT
[04:03:08] THESE REPORTS OUT THERE FOR EVERYONE TO
[04:03:10] SEE OPEN SOURCE DATA AND SHOW
[04:03:14] THAT WE ARE TAKING SERIOUSLY BOTH
[04:03:19] IN OUR OPERATIONS, OUR CONTRACT
[04:03:22] COMPLIANCE AND OUR INFORMATION
[04:03:24] TECHNOLOGY THAT WE ARE INSISTING
[04:03:28] ON EXCELLENCE AND AS WELL AS
[04:03:31] TRANSPARENCY AND ACCOUNTABILITY. AND I
[04:03:33] THINK TO THE PORT COMMISSIONERS BOWMAN
[04:03:35] MADE ABOUT THIS IS NOT EASY FOR PORT
[04:03:39] STAFF AND EMPLOYEES AND DIVISIONS TO GO
[04:03:41] THROUGH ALL THIS. NOBODY. IT'S KIND OF A
[04:03:44] SCARY THING. WHAT WILL THEY FIND OUT?
[04:03:46] WHAT HAVE WE DONE WRONG? BUT NOBODY IS
[04:03:49] INTENTIONALLY HIDING THINGS. AND I DON'T
[04:03:51] THINK THAT THAT'S THE ATTITUDE THAT THIS
[04:03:54] AUDITOR FEELS THAT GO
[04:03:58] FIND THE HIDDEN MALFEASANCE OR WHATEVER.
[04:04:01] NO, NOT AT ALL. IT'S KIND OF IN A WAY
[04:04:04] IT'S AKIN TO A LIEN PROCESS DIRECTOR.
[04:04:08] LITTLE MENTION THAT IS EMPLOYED AT THE
[04:04:11] AIRPORT FOR IMPROVING PROCEDURES AND
[04:04:14] PROCESSES AND FINDING WEAKNESSES IS
[04:04:19] NOT TO BE CRITICAL OF ANYONE, BUT TO
[04:04:22] LOOK FOR OPPORTUNITIES TO MAKE
[04:04:23] IMPROVEMENTS AND DEMONSTRATE EXCELLENCE
[04:04:27] IN PERFORMANCE AND FINANCIAL MANAGEMENT
[04:04:30] AND ACCOUNTABILITY. AND I THINK YOUR
[04:04:32] OFFICE HAS DONE TREMENDOUS
[04:04:35] WORK IN DEMONSTRATING THAT AND PROVIDING
[04:04:40] REAL VALUE TO
[04:04:43] BOTH THE PORT ORGANIZATIONALLY AND TO
[04:04:46] THE PUBLIC. AND I APPRECIATE ALSO
[04:04:49] THAT EVERY COMMISSIONER, I THINK,
[04:04:53] AS A MATTER OF POLICY, IS EXPECTED TO
[04:04:55] SERVE ON THE AUDIT COMMITTEE AT SOME
[04:04:58] POINT OR ANOTHER. AND DON'T WAIT TOO
[04:05:01] LONG. IT SHOULD IDEALLY BE IN YOUR FIRST
[04:05:03] TERM, IF POSSIBLE.
[04:05:06] BUT I CAN SAY THAT IT WAS SOME OF THE
[04:05:08] MOST SATISFYING WORK IN MY DUTIES AND
[04:05:11] ASSIGNMENTS AT THE PORT, SERVING ON THE
[04:05:13] AUDIT COMMITTEE FOR TWO YEARS IN MY
[04:05:15] FIRST TWO YEARS. AND IT'S ALSO A GREAT
[04:05:17] WAY TO LEARN MORE ABOUT THE PORT FOR NEW
[04:05:19] COMMISSIONERS. I'LL END THERE WITH JUST
[04:05:22] A BIG THANK YOU,
[04:05:25] GLENN, AND THE ENTIRE AUDIT STAFF AND

[04:05:29] THOSE ON THE AUDIT COMMITTEE FOR YOUR
[04:05:31] GREAT WORK. THANKS, MR. STAFF.
[04:05:34] MOVING TO COMMISSIONERS, FELLOWS. THANK
[04:05:37] YOU. GREATLY APPRECIATE THE WORK
[04:05:41] YOU'VE BEEN DOING. OBVIOUSLY, YOU CAN'T
[04:05:44] SUMMARIZE ALL THE AUDITS THAT YOU'VE
[04:05:45] DONE OVER THE COURSE OF THE YEAR IN THIS
[04:05:47] PRESENTATION, I DO HAVE SOME INTEREST
[04:05:51] IN FOLLOWING UP ON SEVERAL PROGRAMS LIKE
[04:05:53] THE ART PROGRAM, THE NOISE MONITORING
[04:05:55] AND THE SOUTH KING COUNTY FUNDS. THESE
[04:05:57] ARE THINGS THAT ARE ONGOING, AND I KNOW
[04:06:00] WITH WE HAVING A PRESENTATION FOLLOWING
[04:06:04] THIS BY TOMMY ABOUT THE ART PROGRAM.
[04:06:06] ONE OF THE FINDINGS I SAW YOU SAY THAT
[04:06:09] IT WAS GOING TO BE THE RESOURCES WEREN'T
[04:06:11] THERE TO DO BOTH THE MARITIME AND THE
[04:06:13] AVIATION PROGRAM. AND SO
[04:06:16] I'D LIKE TO SEE IF I DON'T KNOW IT'S
[04:06:19] GOING TO BE HARD FOR HIM TO TALK TO THAT
[04:06:20] ISSUE, BUT MAYBE YOU COULD PRIME THE
[04:06:22] PUMP ON THAT ONE. I DIDN'T
[04:06:26] KNOW WHAT THE NOISE MONITORING DATA
[04:06:28] ACCURACY WAS. I KNOW THAT WE'VE HEARD
[04:06:30] FROM MR. GOBLE AND OTHERS THAT THEY WERE
[04:06:33] CONCERNED ABOUT THAT. I DON'T KNOW THAT
[04:06:35] WE WOULD HAVE THE TECHNICAL WHEREWITHAL
[04:06:37] TO BE ABLE TO ACTUALLY VERIFY THAT. BUT
[04:06:40] I WOULD LOVE TO KNOW IF YOU HAVE THE
[04:06:42] ABILITY TO QUICKLY SUMMARIZE IT. BUT THE
[04:06:44] SOUTH KING COUNTY FUND DID JUMP OUT AT
[04:06:46] ME IN THAT JUST
[04:06:50] FOR GOING FORWARD, IT'S OBVIOUSLY A
[04:06:52] LARGE SUM OF MONEY. SO IS THE
[04:06:55] EXPECTATION OR IS THAT WHAT THE MOTION
[04:06:57] SAYS THAT THE COMMISSION WILL
[04:07:00] APPROVE OR WILL FORMALLY APPROVE
[04:07:04] SPECIFIC PROJECTS BECAUSE YOU'RE SAYING
[04:07:07] THAT TWO OF THESE ECONOMIC DEVELOPMENT
[04:07:10] PROJECTS DID NOT RECEIVE COMMISSION
[04:07:13] APPROVAL, BUT THE TEN WERE RECOMMENDED
[04:07:17] TO RECEIVE FUNDS. SO I'M JUST WONDERING,
[04:07:19] IN TERMS OF MOVING FORWARD,
[04:07:22] WHAT IS THE APPROPRIATE EXPECTATION SO
[04:07:26] VERY QUICKLY ON THE SOUTH? I'LL GO
[04:07:29] BACKWARDS. SOUTH KING COUNTY FUND. IT
[04:07:32] WAS MISSED. THE DOCUMENTS DO REQUIRE.
[04:07:35] THE COMMISSION POLICY DOES REQUIRE THAT
[04:07:37] ANY FUNDING FOR THE SOUTH KING COUNTY
[04:07:39] FUND GO BEFORE THE COMMISSION FOR
[04:07:40] APPROVAL. SO CERTAIN INDIVIDUALS WEREN'T
[04:07:43] AWARE OF THAT. THEY ARE NOW AND
[04:07:45] EVERYTHING DOES GO IN FRONT OF THE
[04:07:47] COMMISSION GOING FORWARD. SO THAT IS
[04:07:49] ADDRESSED. THE NEXT STEP IN THE SOUTH
[04:07:50] KOREAN COUNTY FUND OR EQUIVALENT, IS TO
[04:07:53] MAKE SURE THAT THE MONEY IS BEING SPENT
[04:07:54] APPROPRIATELY FOR THE INTENDED PURPOSE.
[04:07:57] AND WE'LL BE LOOKING AT THINGS LIKE THAT
[04:07:59] MONTHS TO COME, YEARS TO COME. GLEN,
[04:08:03] IF I MAY JUST ONE COMMENT. AARON
[04:08:06] PRITCHARD, COMMISSION CHIEF STAFF.
[04:08:09] WE'VE UPDATED THAT PROCESS BECAUSE THE

[04:08:12] APPROVAL OF INDIVIDUAL PROJECTS PROVES
[04:08:14] TO BE VERY TRICKY WITH CPO, AND THAT'S
[04:08:16] WHAT CAUSED SOME OF THE DELAY IN THE
[04:08:18] LAST ROUND. YOU'LL NOTE THAT RECENTLY,
[04:08:20] COMMISSIONERS, YOU JUST RECEIVED A LIST
[04:08:23] OF PROPOSED AWARDEES
[04:08:28] AND A LIST, AND IT BASICALLY COMES FROM
[04:08:30] OUR CPO PROCESS, SO THEY SEE THEM IN
[04:08:33] ADVANCE OF AWARD, BUT IT'S NOT AN
[04:08:35] APPROVAL. IT'S A NOTICE SIMILAR TO WE DO
[04:08:38] HAVE THAT SOME SORT OF NOTICE OF INTENT
[04:08:41] REGARDING SOME CONSTRUCTION PROJECTS
[04:08:43] WHEN THERE'S A CHANGE ORDER OVER CERTAIN
[04:08:44] PERCENT. SO IN THAT SPIRIT, THAT WAS THE
[04:08:46] DEAL WHERE YOU STILL HAVE A PRE APPROVAL
[04:08:49] PROCESS. GLENN AND I CAN RUN THAT
[04:08:50] THROUGH YOU JUST SO YOU CAN CLEAR THAT
[04:08:52] WITH YOUR AUDIT PROCESS. AND IF
[04:08:55] WE HAVE FURTHER QUESTIONS,
[04:08:57] COMMISSIONERS, I'M HAPPY TO DISCUSS AND
[04:09:00] COMMISSIONERS FELLEMAN THE NOISE MODERN
[04:09:01] DATA ACCURACY ON IT. THAT WAS DONE A
[04:09:05] WHILE BACK. BUT WHAT WE ENDED UP DOING
[04:09:07] THERE, THE PUBLIC WAS COMPLAINING ABOUT
[04:09:09] NOISE MONITORS GOING BE DOWN AND NOT
[04:09:11] BEING FIXED. WE DID FIND A SERIES OF
[04:09:13] MONITORS THAT HAD BEEN DOWN BROKEN,
[04:09:16] ESSENTIALLY NOT FUNCTIONING. WE DID HELP
[04:09:18] IMPROVE THE PROCESS THERE. SO THOSE ARE
[04:09:20] BEING ADDRESSED IN A MORE TIMELY BASIS
[04:09:22] NOW. AND ALTHOUGH WE HAVEN'T GONE BACK
[04:09:24] AND LOOKED AT IT AT THE TIME, IF THE
[04:09:27] MONITOR WENT DOWN AND WASN'T FUNCTIONING
[04:09:30] AND WASN'T REPORTING ANYTHING, SOME OF
[04:09:33] THEM JUST SAT THERE FOR AN EXTENDED
[04:09:34] PERIOD OF TIME. SO BY HIGHLIGHTING THAT
[04:09:37] MAKES PEOPLE GO IN AND FIX THOSE QUICKER
[04:09:41] RESULTS IN ACCURATE DATA. ALSO, IT'S NOT
[04:09:44] SO MUCH AS DATA ACCURACY. IT'S DATA
[04:09:46] PRESENCE, RIGHT.
[04:09:51] HAVING THE NOISE FUNCTIONING.
[04:09:55] AND SO THE ART PROGRAM, GIVEN THAT WE'RE
[04:09:57] GOING TO TEE UP COMEDY HERE FOR HIS
[04:09:59] PRESENTATION, HOPEFULLY. YEAH. AND HE
[04:10:02] CAN TALK ABOUT RESOURCES AND WHAT HE'S
[04:10:04] GOT. HE DOES HAVE SOME NEW ONES. THERE
[04:10:07] HE IS. CAN I ASK A QUESTION
[04:10:10] OF GLEN SOMEWHAT IN HUMOR,
[04:10:14] BUT IS THERE ANY POSSIBILITY OF
[04:10:16] RECOVERING FUNDS THAT WERE NOT
[04:10:18] CONTRIBUTED TO THE ART FUND IN THE
[04:10:21] PREVIOUS YEARS BECAUSE THERE WAS NOBODY
[04:10:24] REALLY WATCHING OVER IT AND DOING ANY
[04:10:28] ACCOUNT OF ACCOUNTING. IN OTHER WORDS,
[04:10:30] THE HALF PERCENT FROM THE VARIOUS
[04:10:33] DIVISIONS FROM CAPITAL PROJECTS.
[04:10:37] I HAVE TO SAY THAT SOME PROJECTS DID
[04:10:40] HAVE ART. IT'S NOT LIKE WE WEREN'T DOING
[04:10:42] ART. IT WAS JUST THAT THEY BUILT IT INTO
[04:10:44] THE PROJECT SO ENORMOUS RECONCILIATION.
[04:10:49] AND THEN TO SEE WHAT SHOULD HAVE GONE
[04:10:51] INTO THE POOL AND DOING THE MATH AND
[04:10:54] SEEING WHAT THE MISS WAS THEN FUNDING

[04:10:56] THAT. SO I THINK THE UNDERTAKING KING
[04:10:58] MIGHT BE A LITTLE TOO ARCHIVE.
[04:11:02] ALL RIGHT. WELL, I THINK WE'RE ON A
[04:11:04] BETTER TRACK NOW, IN PART THANKS TO YOUR
[04:11:07] WORK AND THE AUGMENTATION OF THE ART
[04:11:10] PROGRAM THAT THE COMMISSION HAS
[04:11:12] DIRECTED. THANK YOU. AND WITH THAT,
[04:11:15] THANK YOU, COMMISSIONERS. THANK YOU.
[04:11:17] AND THANK YOU, COMMISSIONERS STEINBRUECK,
[04:11:19] FOR YOUR LEADERSHIP TO THAT END. MOVING
[04:11:22] ON NOW, CLERK HART, PLEASE READ THE NEXT
[04:11:24] ITEM INTO THE RECORD. EXECUTIVE METRUCK
[04:11:26] WILL INTRODUCE IT THEN. THANK YOU. THIS
[04:11:29] IS AGENDA ITEM ELEVEN B, THE 2021 ART
[04:11:32] PROGRAM ANNUAL REPORT COMMISSIONERS,
[04:11:36] THANKS TO YOUR LEADERSHIP IN 2019, YOU
[04:11:38] PASSED THE POLICY DIRECTIVE ESTABLISHING
[04:11:40] A PORTS WIDE ARTS AND CULTURAL PROGRAM
[04:11:42] WITH THE AIM TOWARDS MAKING THE PORT OF
[04:11:44] SEATTLE NATIONAL LEADER AMONG PEERS FOR
[04:11:46] ART AND CULTURAL PROGRAMMING. ONE OF THE
[04:11:49] DELIVERABLES FROM THAT POLICY DIRECTIVE
[04:11:52] IS AN ANNUAL REPORT ON THE ART PROGRAM.
[04:11:54] SO WITH US THIS AFTERNOON ARE
[04:11:58] TOMMY GREGORY, SENIOR ART PROGRAM
[04:12:00] DIRECTOR, PROGRAM MANAGER,
[04:12:03] AND ANNABELLE GOVIK, ART PROGRAM
[04:12:07] COORDINATOR. IS TANISHA SIMMONS WITH US
[04:12:09] ALSO, TOMMY OR IS THAT I SEE SHE'S
[04:12:12] LISTENING THERE AS WELL. SO I'LL JUST
[04:12:15] SAY I'LL TURN IT OVER TO YOU, TOMMY, TO
[04:12:16] GO FROM THERE. SO I'LL TURN IT OVER TO
[04:12:18] YOU, TOMMY, TO TAKE IT FROM HERE. THANK
[04:12:21] YOU, EXECUTIVE DIRECTOR METRUCK. I REALLY
[04:12:23] APPRECIATE THAT TANISHA SHOULD BE ALSO
[04:12:25] WANT TO GIVE HER KUDOS AS A PORTABILITY
[04:12:28] MEMBER THIS YEAR. IT'S A VERY DIFFICULT
[04:12:30] YEAR IN 2021 AND HELPED US REALLY
[04:12:32] ACHIEVE SOME GREAT THINGS WITH HER NAME.
[04:12:35] A LOT OF THAT AS POSSIBLE, AS WELL AS
[04:12:36] WITH THE COMMISSIONERS AND OUR PUBLIC
[04:12:38] ART BOARD, HAD SUCH A SUCCESSFUL YEAR
[04:12:41] WITHOUT THEM. SO IF WE
[04:12:44] WERE TO GET INTO THAT SLIDE SHOW, I'M
[04:12:46] HAPPY TO START DISCUSSING OUR
[04:12:50] TOPICS IN THIS ANNUAL REPORT.
[04:12:54] SO ANOTHER VERY EXCITING YEAR FOR THE
[04:12:58] PUBLIC ART PROGRAM WANTED TO START OFF
[04:13:00] TALKING ABOUT OUR PUBLIC ART POOL FUNDS.
[04:13:03] LUCKILY, WITH THE RETURN TO 1%, OUR CIP
[04:13:07] IS GETTING TO A VERY HEALTHY DEGREE
[04:13:09] WITHIN THE AVIATION DEPARTMENT.
[04:13:14] AS THIS SLIDE SHOWS, APPROXIMATELY
[04:13:15] 300,000 AVIATION FUNDS WERE SPENT IN
[04:13:17] 2021. SO WE LOOK AT THAT AS WE WERE
[04:13:19] REALLY GREAT JOB CREATORS FOR THE
[04:13:21] CREATOR ECONOMY OF THE GREATER SEATTLE
[04:13:24] AREA, ALSO WORKING WITH MARITIME AND
[04:13:27] ECONOMIC DEVELOPMENT ON CREATING ART
[04:13:29] POOLS PER OUR POLICY DIRECTIVE THAT WAS
[04:13:31] APPROVED IN 2019. NEXT SLIDE SHOWS SOME
[04:13:35] OF THE EFFORTS THAT WE SUCCEEDED ON IN
[04:13:38] THAT 2021 YEAR. THESE ARE THREE

[04:13:42] IMAGES OF MAJOR INSTALLATIONS FROM
[04:13:45] COMMISSIONERS USING CIT FUNDS IN THE
[04:13:47] NORTH SATELLITE. ON YOUR
[04:13:51] LEFT, YOU'LL SEE AN IMAGE BY
[04:13:52] CHRIS DEFERNBAUM TITLE CANOPY ON YOUR RIGHT
[04:13:55] IS A LARGE WOODEN INSTALLATION BY LOCAL
[04:13:57] ARTIST JOHN GRADE. TITLE OF THAT ARTWORK
[04:13:59] IS BOUNDARY, AND BELOW IS REVERED
[04:14:03] PUBLIC ARTIST DEBORAH BUTTERFIELD AND
[04:14:05] HER PIECE THERE IS CALLED BLACK LEAF,
[04:14:07] ALL OF THOSE LOCATED IN THE NORTH
[04:14:08] SATELLITE NEXT SLIDE SHOWS A
[04:14:13] FEW MORE OF OUR CIP PROJECTS THAT CAME
[04:14:15] TO FRUITION. ONE OF THE MAJOR
[04:14:18] INSTALLATIONS WAS BY NED CON IN 2021.
[04:14:21] THAT PHOTO IS BY LOCAL PHOTOGRAPHER
[04:14:23] SPIKE MAFFORD, AND IT'S THREE KINETIC
[04:14:26] ALUMINUM AND STAINLESS STEEL MOBILES
[04:14:29] THEY'RE INSTALLED IN THE INTERNATIONAL
[04:14:30] RIVALS FACILITY, ALONG WITH A PIECE THAT
[04:14:32] WE SUCCESSFULLY INSTALLED AT THE END OF
[04:14:34] 2020 BY MORELA ZACHARIZE.
[04:14:38] OUR NEXT SLIDE TALKS ABOUT
[04:14:42] MORE WORK IN THE INTERNATIONAL ARRIVALS
[04:14:43] FACILITY, AND THANKS TO EVERYBODY
[04:14:45] SUPPORT WITHIN THE PORT WE'VE HAD FROM
[04:14:48] HIGH TO LOW, A LOT OF GOOD ADVOCACY IN
[04:14:52] HELPING US GO FORWARD WITH THIS
[04:14:54] INDIGENOUS ART OPPORTUNITY WHERE WE WERE
[04:14:57] ABLE TO ADD NEW ARTISTS TO THE
[04:15:00] INTERNATIONAL ARRIVAL FACILITY
[04:15:02] FORTHCOMING. THE SELECTION PANEL MADE
[04:15:05] THEIR SELECTIONS AND YOU SEE EXAMPLE OF
[04:15:06] THREE OF THEM HERE PRESTON SINGLE FERRY,
[04:15:08] GAIL TRIMBLE. I'M SORRY, LISA TELFORD
[04:15:11] AND MARIE WATT, TO NAME A FEW.
[04:15:16] OUR NEXT SLIDE IS DIVING
[04:15:20] INTO OUR FIRST, AT LEAST UNDER
[04:15:23] MY TENURE. HERE OUR FIRST MARITIME
[04:15:25] PROJECT, KICKING OFF, WORKING WITH SOME
[04:15:28] GREAT PEOPLE ON THE MARITIME AND
[04:15:29] ECONOMIC DEVELOPMENT SIDE, AND WE ARE
[04:15:32] HOPING TO RELEASE AN OPEN CALL FOR OUR
[04:15:35] OPPORTUNITY EARLY IN EITHER AT THE END
[04:15:38] OF THIS YEAR OR EARLY IN 2021.
[04:15:43] SO OUR NEXT SLIDE WILL TALK ABOUT
[04:15:46] OUR CONSERVATION AND MAINTENANCE
[04:15:47] EFFORTS, SO SEPARATE FROM OUR CIP FUNDS.
[04:15:49] THESE ARE THE THINGS WE EXPENSE IN THE
[04:15:51] YEAR 2021, AND WE'VE HAD A LOT OF MAJOR
[04:15:54] VICTORIES AND WORKED WITH SOME GREAT
[04:15:56] CONSERVATION SPECIALISTS AS WELL AS
[04:15:58] INTERNAL STAFF TO BE GREAT STEWARDS
[04:16:01] OF OUR VISUAL ART COLLECTION. SO IN OUR
[04:16:05] FIRST SLIDE, YOU'LL SEE ANNABELLE IN ONE
[04:16:08] OF HER ROLES AS THE PORTABILITY
[04:16:13] MEMBER BEFORE SHE GOT THE POSITION OF
[04:16:16] PUBLIC ART COORDINATOR DOING SOME VISUAL
[04:16:18] ASSESSMENTS OF ONE OF THE AIRPORT'S
[04:16:22] MAJOR PAINTING COMMISSIONERS THAT WAS
[04:16:25] DONE IN 1993 BY THE LATE MICHAEL
[04:16:27] PHASIONS. THE TITLE OF THIS ARTWORK WAS
[04:16:30] CALLED HIGHWIRE. SO WHAT WE DID IS WE

[04:16:32] DID A FULL CLEANING AND LIGHT
[04:16:33] RESTORATION OF THIS PAINTING THAT
[04:16:37] SPANS 44 PANELS, APPROXIMATELY 80FT
[04:16:40] WIDE. IT WAS LOCATED IN D CONCOURSE
[04:16:43] AND IS NOW LOCATED REALLY HIGH ABOVE THE
[04:16:47] PASSENGERS HEADED A SAFER LEVEL, AND IT
[04:16:49] KIND OF SHOWS THE EXPENSIVE PANORAMIC
[04:16:50] VIEW, WHICH THE ARTIST INTENDED IS NOW
[04:16:53] LOCATED IN CONCOURSE EIGHT. I JUST
[04:16:55] WANTED TO SHOW YOU WHAT FUNDS WE
[04:16:59] USED FOR EXPENSE IN 2021 AND WHAT WE'RE
[04:17:01] ANTICIPATING FOR 2022.
[04:17:06] NEXT SLIDE, PLEASE THANK YOU VERY MUCH.
[04:17:09] STAYING ON THE TOPIC OF CONSERVATION
[04:17:11] EXTREMELY EXCITED ABOUT THESE THREE
[04:17:13] IMAGES, AND WE DID A NUMBER OF
[04:17:15] CONSERVATION PROJECTS. I WANT TO
[04:17:16] HIGHLIGHT A COUPLE MORE. ASIDE FROM THE
[04:17:18] FAGANS PIECE ON THE LEFT IS ONE OF OUR
[04:17:21] FIRST ACQUISITIONS BACK IN 1073,
[04:17:25] AND THIS WAS BY RICHARD PROCTOR AND
[04:17:28] JENNIFER LEW. THE PIECE IS CALLED RONDO
[04:17:30] CAPRI. SO IF I'M SAYING IT CORRECTLY,
[04:17:32] BUT WE INTERNALLY JUST CALL IT RONDO.
[04:17:34] IT WAS IN THE OLD MEDITATION ROOM AND IT
[04:17:38] WAS FIXED TO A WALL. WE HAD TO DO SOME
[04:17:39] LIGHT CONSERVATION ON IT. WE WORKED WITH
[04:17:41] A LOCAL FRAMER MEETING SOME OF OUR WINDY
[04:17:45] GOALS, AND THEY BEAUTIFULLY REFRAMED
[04:17:49] THIS WORK FOR US. AND IT IS HANGING IN
[04:17:50] CONCOURSE D OVER IN D SEVEN,
[04:17:54] ACTUALLY. AND IN THE MIDDLE SLIDE, YOU
[04:17:56] SEE DICK WEISS. HE'S A STORY GLASS
[04:17:58] WORKER AND STAINED GLASS ARTIST IN THE
[04:18:00] PUGET SOUND AREA, AND HE CAME IN AND
[04:18:04] DURING THIS KOGAN ERA SUCCESSFULLY DID A
[04:18:08] RESTORATION PROJECT OF HIS GLASS WORK
[04:18:11] IN CONCOURSE D, GOING TOWARDS THE STS,
[04:18:14] OR VICE VERSA. IF YOU'RE COMING UP
[04:18:16] COMING UP FROM THE STS TO CONCOURSE D,
[04:18:18] AND ON THE RIGHT, YOU'LL SEE A LITTLE
[04:18:21] TEAM EFFORT BETWEEN OUR CONTRACTED ART
[04:18:23] HANDLER, SARAH KRAUS AND MYSELF, AS WELL
[04:18:25] AS ANNABELLE DE INSTALLING ROBERT
[04:18:29] RASHENBURG STAR QUARTERS EXTREMELY
[04:18:33] IMPORTANT PIECE IN OUR COLLECTION. AND
[04:18:35] DUE TO A CONSTRUCTION PROJECT, WE HAD TO
[04:18:37] RELOCATE IT IN ORDER TO KEEP IT SAFE,
[04:18:38] AND WE'RE GOING TO FIND ANOTHER LOCATION
[04:18:40] FOR IT IN THE VERY NEAR FUTURE.
[04:18:54] APOLOGIES. SO OUR AVIATION
[04:18:57] PUBLIC ART PROGRAM IS RAMPING UP WITH
[04:19:00] WHAT WE LOOK AT AS GREAT SUPPORT WITH
[04:19:03] OUR CIP FUNDS MOVING FORWARD. AND WE
[04:19:05] HAVE THE FIVE YEAR CIP PLAN IN THE
[04:19:07] WORKS, WORKING CLOSELY WITH JEFFREY
[04:19:09] BROWN AND THE ART TEAM, AS WELL AS OUR
[04:19:11] FOLKS IN FINANCE AND BUDGET. AND AGAIN,
[04:19:15] WE LOOK AT IT NOT TO USE THE PUN AND
[04:19:17] AVIATION, BUT THE SKY'S A LIMIT HERE.
[04:19:19] AND OUR FIRST SLIDE CAN SHOW SOME OF
[04:19:22] THOSE EXAMPLES OF OUR CONCEPTS AND
[04:19:24] HOPING TO GET SUPPORT THROUGH OUR PUBLIC

[04:19:26] ART BOARD. NEXT SLIDE, PLEASE.
[04:19:30] TALKING ABOUT WHAT'S COMING AROUND THE
[04:19:33] CORNER, MASSIVE CONSTRUCTION PROJECTS
[04:19:37] AND MODIFICATION PROJECTS THAT ARE
[04:19:40] COMING AROUND THE CORNER THAT WILL
[04:19:42] BASICALLY ALLOW US A LOT OF OPPORTUNITY
[04:19:45] FOR ARTISTS AND DOING OPEN CALL, ROLL
[04:19:48] AND RFQ'S.
[04:19:51] FOR SOME REASON, THEY'RE NOT COMING UP.
[04:19:53] THAT'S SHOWING ONE, BUT. OH, HERE WE
[04:19:56] GO. LOOK AT THE ACTION COMING AROUND THE
[04:19:58] CORNER. BUT ALL OF THESE
[04:20:03] CONSTRUCTION PROJECTS AND MODIFICATION
[04:20:05] PROJECTS ARE GOING TO ALLOW THE ART
[04:20:07] PROGRAM A LOT OF FRESH CANVAS, BLANK
[04:20:09] CANVAS FOR ARTISTS TO WORK, WHETHER IT
[04:20:12] BE MURALS, PERMANENT INSTALLATIONS,
[04:20:14] PORTABLE WORKS, SITE SPECIFIC
[04:20:18] VIDEO INSTALLATIONS. THERE'S A
[04:20:22] LOT OF GREAT TALENT IN THE AREA, BUT
[04:20:24] ALSO WORKING. SOME OF THESE
[04:20:26] OPPORTUNITIES ARE SO BIG. WE'RE HOPING
[04:20:27] TO NOT ONLY WORK WITH LOCAL AND REGIONAL
[04:20:29] ARTISTS, BUT POSSIBLY NATIONAL AND
[04:20:31] INTERNATIONAL ARTISTS WITHIN THE NEXT
[04:20:33] FIVE YEARS. NEXT SLIDE, PLEASE SHOWING
[04:20:40] MORE OPPORTUNITIES THERE. SO DEVELOPING
[04:20:42] APPRECIATION FOR WHAT IS AROUND US.
[04:20:44] THAT'S OUR GOAL. TRYING TO TELL A STORY
[04:20:47] WITH THE ART COLLECTION FROM THE PAST TO
[04:20:49] THE FUTURE. SO IF YOU'RE GOING TO BE
[04:20:51] TRAVELING THROUGH OR VISITING SEA,
[04:20:53] YOU'LL SEE WORKS FROM FRANK STELLA, THE
[04:20:56] YORK FACTORY THAT WAS INSTALLED BACK IN
[04:20:58] 1972. AND WE WANT YOU TO BE ABLE TO
[04:21:01] TRAVERSE AND HAVE A GREAT KIND OF
[04:21:03] UNDERSTANDING OF OUR ADMIRATION AND OUR
[04:21:06] STEWARDSHIP OF THE VISUAL CULTURE IN
[04:21:08] PACIFIC NORTHWEST. SO WE'RE PUTTING
[04:21:10] TOGETHER WEBSITES TO FURTHER EXPLAIN THE
[04:21:14] WORK A LITTLE BIT MORE. AND ALSO WE'RE
[04:21:15] DEVELOPING A PROGRAM WORKING CLOSELY
[04:21:17] WITH OUR INNOVATION TEAM AND
[04:21:19] IMPLEMENTING BEACONS. AND I COULD LET
[04:21:21] ANNABELLE TALK BRIEFLY ABOUT THAT FOR A
[04:21:23] MOMENT, IF YOU DON'T MIND. ANNABELLE.
[04:21:27] SURE. THANK YOU, TOMMY. YEAH. SO BACK IN
[04:21:31] APRIL OF 2021, WE PARTICIPATED IN
[04:21:35] THE SHARK TANK EVENT, AND THE IDEA IS TO
[04:21:38] IMPLEMENT BEACONS AT THE PORT. SO IT'S A
[04:21:41] SMALL DEVICE ALLOW PASSENGERS TO
[04:21:44] LEARN MORE ABOUT THE COLLECTION. IT'S
[04:21:47] SUPER EASY AS YOU WALK BY THE BEACON,
[04:21:49] IT WILL JUST SEND A NOTIFICATION TO YOUR
[04:21:50] PHONE AND YOU GET TO KNOW MORE ABOUT THE
[04:21:52] COLLECTION. SO BY DOING THAT, WE ARE
[04:21:55] JUST HOPING TO MODERNIZE HOW
[04:21:59] THE PASSENGERS APPROACH OUR COLLECTION.
[04:22:03] THANK YOU.
[04:22:07] THIS WILL ALSO BE MEETING SOME OF THE
[04:22:09] GOALS THAT WE PUT ON THE PROGRAM. AND
[04:22:11] AGAIN, WE'RE HOPING THAT WITH THIS
[04:22:14] INNOVATION DIRECTION FOR THE PUBLIC ART

[04:22:16] PROGRAM, WE WANT TO ASK OUR STAKEHOLDERS
[04:22:19] AND OUR BOARD MEMBERS WHAT CAN PUBLIC
[04:22:21] ART BE? AND IT'S OUR GOAL
[04:22:24] AND OUR MISSION WITHIN THE NEXT FIVE
[04:22:26] YEARS TO START DEFINING THOSE GREAT
[04:22:28] THINGS THAT WILL HELP OUR PROGRAM EXCEL
[04:22:31] AND GROW OVER THE USE OF THOSE CIP
[04:22:35] FUNDS IN THE NEXT FIVE YEARS. SO THE
[04:22:37] NEXT SLIDE SHOWS KIND OF JUST WHAT IS
[04:22:39] THAT IMAGE THERE? WHAT IN THE WORLD IS
[04:22:41] THAT THAT IS A
[04:22:45] DIGITAL ARTWORK CREATED BY AN ARTIST
[04:22:47] NAMED RAFIK ANNABELLE. AND I HOPE I'M
[04:22:50] SAYING IT RIGHT. ANNABELLE, PLEASE
[04:22:51] CORRECT ME IF I MISPRONOUNCED HIS NAME.
[04:22:54] IS THAT CORRECT? GREAT BUT GREAT
[04:22:57] ARTIST ON THE WEST COAST. AND WHAT
[04:23:00] YOU'RE SEEING IS WHAT IT LOOKS LIKE THAT
[04:23:02] IS A PROJECTION, LCD OR LED SCREEN THAT
[04:23:06] IS BASICALLY HOUSING AND SHOWING HIS
[04:23:09] DIGITAL ARTIST WHO WAS ONCE SHORT LISTED
[04:23:12] HERE AT THE PORT A COUPLE OF YEARS BACK
[04:23:14] FOR A MAJOR COMMISSIONERS. HE DIDN'T
[04:23:17] QUITE WIN THAT ONE, BUT I THINK THAT
[04:23:19] IT'S SAFE TO SAY THAT ARTWORK OF HIS
[04:23:21] CALIBER IS THE DIRECTION WE'D LIKE TO GO
[04:23:24] INTO THE NEAR FUTURE. I THOUGHT MAYBE IT
[04:23:26] WAS ARCTIC GLACIERS FALLING INTO THE
[04:23:28] OCEAN UP THERE. HIS WORK IS
[04:23:31] DEFINITELY ENVIRONMENTALLY CHARGED. AND
[04:23:34] YOU'LL SEE A LOT OF OUR THOUGHTS ARE
[04:23:37] THINKING ABOUT WHERE WE STAND AS A PORT
[04:23:39] AND TRYING TO REFLECT WHAT WE THINK
[04:23:42] ABOUT THE VISUAL CULTURE IS WHAT OUR
[04:23:44] STANDARDS ARE FOR THE PORT AND THE WAY
[04:23:46] WE THINK ABOUT OUR FOOTPRINT HERE AND
[04:23:49] HOW WE'RE TRYING TO BE MORE
[04:23:50] ENVIRONMENTALLY CAUTIOUS AND
[04:23:52] SUSTAINABLE. SO YOU'LL SEE THAT IN SOME
[04:23:54] OF OUR ART CONCEPTS AS WE MOVE FORWARD
[04:23:55] AS WELL. THE NEXT SLIDE SHOWS A FEW OF
[04:23:59] THOSE CONCEPT IMAGES, AND WE CAN KIND OF
[04:24:02] HOP THROUGH THESE, LIKE, SERENA IS ONE
[04:24:04] WE WANT THE PASSENGER EXPERIENCE TO KIND
[04:24:06] OF HAVE THESE MOMENTS, SERENITY,
[04:24:09] EXPERIENTIAL, AND KIND OF INSTALLATION
[04:24:11] BASED MOMENTS. THE NEXT SLIDE WILL SHOW.
[04:24:15] THESE ARE JUST KIND OF EXAMPLES OF
[04:24:16] THINGS AROUND THE GLOBE OF PUBLIC
[04:24:19] ARTWORKS THAT BASICALLY ARE INSPIRING
[04:24:22] OUR PUBLIC ART ENDEAVORS. MOVING
[04:24:24] FORWARD, THE NEXT IMAGE SHOWS
[04:24:29] A TOPIC THAT MY GREAT COLLEAGUE HEATHER
[04:24:32] CARCH HARPS AND REMINDS ME OF
[04:24:36] QUITE REGULARLY THAT WE NEED TO BE
[04:24:37] WHIMSICAL AND CREATE THESE GREAT
[04:24:40] PASSENGER MOMENTS WITH OUR PROGRAM IN
[04:24:44] COLLABORATION WITH THE ARCHITECTURE
[04:24:45] DEPARTMENT. SO WE'RE WORKING CLOSELY
[04:24:47] WITH ARCHITECTURE AND THINK ABOUT HOW WE
[04:24:49] COULD BE MORE WHIMSICAL. NEXT SLIDE
[04:24:52] SHOWS. ANOTHER ONE OF OUR CONCEPTUAL
[04:24:55] THOUGHTS IS JUST SHOWING ARTWORK AND

[04:24:57] INSTALLATIONS THAT ARE IMPACTFUL. SO WE
[04:24:58] WANT TO BE THOUGHTFUL IN THE WAY WE
[04:25:00] COMMISSION ARTWORKS, AND WE CREATE
[04:25:02] OPPORTUNITIES FOR ARTISTS TO APPLY TO,
[04:25:04] AND WE ALSO WANT TO GIVE THEM AWESOME
[04:25:06] ENVIRONMENTS TO PLACE THEIR WORK. I
[04:25:08] THINK THAT WILL ATTRACT MORE ARTISTS IF
[04:25:10] WE WORK CLOSER WITH OUR BUILDING
[04:25:12] PARTNERS AND OUR PROJECT MANAGERS AND
[04:25:14] OUR CONSTRUCTION TEAMS AND BRINGING IN,
[04:25:18] NOT TO SAY WORLD CLASS IN THAT WAY, BUT
[04:25:21] WORK THAT IS UNIVERSAL THAT ANYBODY
[04:25:23] WHO'S VISITING OUR FACILITIES CAN GET
[04:25:25] SOMETHING FROM. NEXT SLIDE,
[04:25:29] PLEASE. THE LAST SLIDE OF OUR THOUGHTFUL
[04:25:33] CONCEPTS AND MOVING FORWARD WITH OUR CIP
[04:25:35] PLAN IS IMMERSIVE. IT'S SOMETHING THAT
[04:25:37] COULD EXPAND THE PORT WIDE SCENARIO
[04:25:41] THAT WE DO HAVE AMAZING FACILITIES, AND
[04:25:43] WE WANT TO CREATE OPPORTUNITIES FOR
[04:25:44] ARTISTS TO SEE THEIR MASTERPIECES TO
[04:25:47] FRUITION IF POSSIBLE. AND I THINK THAT
[04:25:50] WITH GREAT BOARD SUPPORT IN THE PAST,
[04:25:52] WE PUT DOWN A GREAT FOUNDATION FOR TO
[04:25:54] CONTINUE DOING THESE THINGS IN THE
[04:25:55] FUTURE. NEXT SLIDE, PLEASE.
[04:26:01] SO WITH THAT WHAT
[04:26:07] WE'VE DONE IN THE PAST. AND THESE ARE
[04:26:08] REAL IMAGES OF THOSE SUCCESSES IN
[04:26:12] OUR YEAR OF 2021 WITH BOUNDARY IN
[04:26:15] THE NORTH SATELLITE JUNE SEGA GUCCI'S
[04:26:17] TEMPORARY INSTALLATION, AS WELL AS FOR
[04:26:18] PERMANENT INSTALLATION DOWN IN THE
[04:26:20] MEDITATION AND SENSORY ROOM NEAR
[04:26:22] CONCOURSE, A CABLE GRIFFITH PIECE WHICH
[04:26:25] WAS CLOSED OUT IN THE BEGINNING OF 2021,
[04:26:27] AND IT'S A GLASS WORK,
[04:26:30] A BEAUTIFUL PIECE IN CONCORDE SEA. ALSO
[04:26:33] ATTACHED TO THE NORTH STAR PROJECT IS
[04:26:35] THIS PIECE ON THE FAR RIGHT BY MEDS AND
[04:26:37] CHU. THEY'RE BRITISH COLUMBIA BASED
[04:26:39] ARTIST DUO, BUT THEY WORKED WITH FRANZ
[04:26:41] MEYER MUNICH DOING THIS INCREDIBLE 20
[04:26:45] PANEL ART INSTALLATION THAT
[04:26:48] REFERENCES THE KIND OF CANOPIES OF THE
[04:26:50] PACIFIC NORTHWEST. THIS KIND OF SHOWS
[04:26:52] THE MOMENTS THAT WE'RE HOPING TO CREATE
[04:26:53] IN THE FUTURE WHEN WE HAVE A GOOD KIND
[04:26:55] OF PRECEDENT SET AND WE SET STANDARDS,
[04:26:58] I THINK VERY HIGH. SO WE WANT TO TRY TO
[04:27:00] MAINTAIN OR EXCEL IN THOSE NEXT SLIDE,
[04:27:04] PLEASE. SO I WANT TO HAND IT BACK TO
[04:27:08] ANNABELLE REAL QUICK AND SHE COULD TALK
[04:27:11] TO THESE NEXT SLIDE REGARDING OUR EQUITY
[04:27:14] UNIVERSITY. AWESOME. THANK YOU,
[04:27:17] TOMMY. GOOD AFTERNOON, COMMISSIONERS.
[04:27:23] FOLLOWING INFORMATION BASED ON LIMITED
[04:27:26] RESEARCH, THE PUBLIC PROGRAM WILL
[04:27:29] CONDUCT A SURETY IN THE FUTURE TO GET
[04:27:31] MORE ACCURATE DATA FROM EACH ARTIST.
[04:27:34] NEXT SLIDE, THIS ONE. SO EARLIER
[04:27:38] THIS YEAR, WE DECIDED TO CONNECT A STUDY
[04:27:41] OF THE PUBLIC HEALTH COLLECTION AT SEA

[04:27:44] SHOWING THE PROGRESS THAT WE MADE OVER
[04:27:47] THE YEARS AND WHERE WE NEED TO FOCUS ON.
[04:27:50] THE NEXT THREE SLIDES ONLY INCLUDES THE
[04:27:53] ARTWORK AND SOLD IN THE TERMINAL AT THE
[04:27:55] AIRPORT. AS YOU CAN SEE. IN 2019,
[04:27:59] THERE WAS A LACK OF DIVERSITY IN OUR
[04:28:01] COLLECTION. 82% OF THE ARTISTS WERE MALE
[04:28:05] CAUCASIANS AND ONLY 18% WERE ARTISTS OF
[04:28:07] COLORS. NEXT SLIDE, PLEASE.
[04:28:12] THANK YOU. IN 2020, WE HAD 20 NEW
[04:28:15] ACQUISITIONS AND AS YOU MAY RECALL, IN
[04:28:18] MAY 2020, DURING THE COVID JUNETEENTH
[04:28:20] OUTBREAK, WE RELEASED A FEW OPEN CALLS
[04:28:23] FOR THE PORT SATELLITE NURSING SUITE,
[04:28:25] THE INTERFAITH PRAYER AND MEDITATION
[04:28:27] ROOM, AND THE SEMPRE SERVICE CENTER.
[04:28:31] 15 ARTISTS WERE SELECTED FOR THOSE OPEN
[04:28:33] CALLS. 13 WERE FEMALE ARTISTS AND SEVEN
[04:28:37] WERE ARTISTS OF COLORS. NEXT SLIDE,
[04:28:40] PLEASE.
[04:28:44] IN 2021, WITH THE RECENT INDIGENOUS
[04:28:47] ACQUISITION, WE ACQUIRED 14 NEW ARTWORKS
[04:28:49] BY THREE FEMALE AND THREE MALE ARTISTS
[04:28:52] FOR THE INTERNATIONAL ARRIVAL FACILITY.
[04:28:55] WE ARE SLOWLY BUT SURETY CLOSING THE GAP
[04:28:58] BETWEEN THE NUMBER OF MALE AND FEMALE
[04:28:59] ARTISTS, AND WE'RE ALSO GOING IN THE
[04:29:01] RIGHT DIRECTION TO DIVERSIFY OUR PUBLIC
[04:29:03] HEALTH COLLECTION.
[04:29:09] ANNABELLE, YOU MIGHT ALSO MENTION THAT
[04:29:11] THE BOARD ITSELF HAS BEEN DIVERSIFIED
[04:29:15] AND WITH THE ADDITION AS WELL, TODAY'S
[04:29:18] VOTE BY THE COMMISSIONERS WITH ASIA TALE
[04:29:21] OF CHEROKEE NATIVE. BUT THE
[04:29:26] BOARD, COULD YOU JUST MENTION ABOUT THE
[04:29:28] BOARD COMPOSITION AND WHO'S ON IT AND
[04:29:30] ACKNOWLEDGE BOARD MEMBERS,
[04:29:35] IF YOU'D LIKE, I COULD SPEAK TO THOSE
[04:29:38] YES, COMMISSIONERS. WE'VE BEEN VERY
[04:29:41] FORTUNATE TO HAVE HAD TWO COMMISSIONERS
[04:29:44] ON OUR BOARD OVER THE LAST FEW YEARS.
[04:29:47] COMMISSIONER STEINBRUECK AND
[04:29:48] COMMISSIONERS BOWMAN. THOSE WERE OUR
[04:29:50] PORT COMMISSION MEMBERS. THE PORT BOARD
[04:29:53] IS BUILT UP OF NINE INDIVIDUALS. SO OUR
[04:29:57] TWO COMMISSIONERS, THREE FOLKS
[04:30:00] FROM OUR DIVISIONS, ECONOMIC
[04:30:02] DEVELOPMENT, MARITIME AND AVIATION. THE
[04:30:05] REPRESENTATIVES ON THOSE ARE JEFFREY
[04:30:07] BROWN, CASSIE FRITZ AND KIRA LISE.
[04:30:11] AND THEN THOSE FOLKS ARE DELEGATES TO
[04:30:15] LANCE LYTTLE, DAVE MCFADDEN AND
[04:30:17] STEPHANIE JONES-STEBBINS. AND THEN WE
[04:30:18] HAVE FOUR PUBLIC MEMBERS. THOSE FOUR
[04:30:20] PUBLIC MEMBERS WERE PREVIOUSLY WHITNEY
[04:30:23] LYNN, WHO SHE'S A PROFESSOR AT UW AND
[04:30:25] HAD TO STEP DOWN DUE TO HER WORK
[04:30:27] SCHEDULE. AND THAT'S WHO ASIA TAYLOR IS
[04:30:30] GOING TO BE FILLING THAT VOID OR HER
[04:30:33] VACANT SEATAC. I'M SORRY. AND THEN WE
[04:30:35] HAVE LARA BERNARD, WHO'S A GLOBAL ARTS
[04:30:38] DIRECTOR FOR STARBUCKS FLUENCIO LAZO
[04:30:41] PROFESSIONAL ARTIST AND JUST ART

[04:30:44] EXTRAORDINAIRE OVERALL. AND THEN JIM
[04:30:46] SAHIRO, WHO RECENTLY FILLED THE
[04:30:49] SPOT FROM A LONG TERM PUBLIC ART BOARD
[04:30:52] MEMBER WHO WAS RICK ZEIT. SO JUST A
[04:30:55] TREMENDOUS MAKEUP. AND I THINK THAT
[04:30:57] AGAIN, IT'S EXTREMELY BRIGHT FUTURE FOR
[04:30:59] THE PUBLIC ART PROGRAM AND WORKING
[04:31:01] CLOSER WITH THE BOARD. I THINK THAT
[04:31:02] WE'RE GOING TO BE ABLE TO HAVE A MORE
[04:31:04] ROBUST AND SUCCESSFUL AND REPORT IN
[04:31:06] 2022.
[04:31:12] MR. COMMISSION PRESIDENT, I DO SEE MR.
[04:31:13] BROWN HAS HIS HAND UP, PLEASE.
[04:31:17] YEAH. THANK YOU.
[04:31:23] THANKS TO COMMISSION STEINBRUECK. I THINK
[04:31:27] FOR THE FIRST TIME GOING TO SAY, I THINK
[04:31:30] BIG ENOUGH TRAINING TO THE ONE
[04:31:32] COMMISSIONERS STEINBRUECK AND EXPRESS MY
[04:31:34] DESIRE TO DIVERSIFY THE ART BOARD
[04:31:36] BECAUSE THE ART BOARD IS LOCKING
[04:31:38] DIVERSITY. IT WASN'T REALLY REPRESENTING
[04:31:42] THE PORT AND DIRECTION THE PORT WANTS TO
[04:31:43] GO IN THE BIRTHDAY AND COMMISSION
[04:31:45] STEINBRUECK, THANK YOU FOR LISTENING TO
[04:31:47] ME AND FOR TAKING THE STEPS TO
[04:31:49] NOMINATIONS TO THE BOARD TO DIVERSIFY
[04:31:51] THE BOARD. I THINK YOU'RE LEAVING WITH A
[04:31:53] GOOD SELECTION. THANKS TO YOU. I THINK
[04:31:56] WE MADE A GOOD SELECTION YESTERDAY. SO
[04:31:58] JUST WANT TO APPRECIATE THE WORK YOU'VE
[04:32:00] DONE TO SUPPORT TOMMY AND MYSELF AND FOR
[04:32:02] REALLY HOLDING OUR FEET TO FIRE TO MAKE
[04:32:04] SURE WE'RE REALLY FOLLOWING THE POLICY.
[04:32:06] THAT YOUR COMMISSIONERS AGAIN.
[04:32:10] THANKS. THANK YOU, JEFFREY.
[04:32:16] ALL RIGHT. WELL, IF THAT'S CLERK HART,
[04:32:19] WOULD YOU GO AROUND THE ROOM AND SEE IF
[04:32:21] WE HAVE ANY QUESTIONS FOR OUR THEMED
[04:32:23] ARTISTS AND CURATORS AND INSPIRERS?
[04:32:27] ABSOLUTELY. BEGINNING WITH MR. BOWMAN,
[04:32:33] I MADE SOME COMMENTS EARLIER. I JUST
[04:32:35] WANTED TO AGAIN, TOMMY, THANK YOU AND
[04:32:38] ALL OF YOUR TEAM. YOU'VE JUST BEEN A
[04:32:40] TREMENDOUS ASSET TO THE PORT. THE ART
[04:32:43] PROGRAM HAS JUST HAD A NEW LIFE UNDER
[04:32:46] YOUR LEADERSHIP. YOU'VE BROUGHT IN GREAT
[04:32:48] PEOPLE, THE DIVERSITY ON THE COMMITTEE.
[04:32:51] I'M JUST REALLY PROUD OF WHERE IT ENDED
[04:32:53] UP, AND IT REALLY IS DUE TO YOU AND
[04:32:55] JEFFREY, THANK YOU FOR BEING THE
[04:32:56] EXECUTIVE SPONSOR OF THE ART COMMITTEE.
[04:32:58] OVER ALL OF THESE YEARS THAT I'VE BEEN
[04:33:01] AT THE PORT, I WILL SAY IN THE ART
[04:33:04] COMMITTEE THE OTHER DAY. I DO HOPE THAT
[04:33:06] THE COMMITTEE WILL EXPAND ITS REACH AND
[04:33:08] LOOK FOR OPPORTUNITIES TO DO MORE PUBLIC
[04:33:11] ART OUTSIDE OF THE PORT. IT'S GOT
[04:33:14] WONDERFUL OPPORTUNITIES ALONG THE
[04:33:16] CENTRAL WATERFRONT, FOR EXAMPLE. AND
[04:33:18] IT'S JUST A REALLY GREAT WAY TO CONNECT
[04:33:20] WITH THE COMMUNITY. THERE'S VERY
[04:33:23] FEW THINGS THAT I REGRET,
[04:33:26] BUT ONE OF THE THINGS I REGRET IS NOT

[04:33:30] GETTING MY BOOK READINGS AT THE AIRPORT.
[04:33:33] AND SO I'M HOPING THAT SOMEBODY WILL
[04:33:35] TAKE UP THAT MANTLE AND MAYBE I'LL COME
[04:33:37] BACK AND FIND A WAY TO DO IT. BUT I
[04:33:39] THINK IT'S A WONDERFUL OPPORTUNITY TO
[04:33:41] BRING IN LOCAL AUTHORS TO DO BOOK
[04:33:43] READINGS AT SEATAC. I THINK PASSENGERS
[04:33:45] WOULD THINK IT'S SUPER COOL AND GOES
[04:33:49] BEYOND JUST THE VISUAL ARTS. IT REALLY
[04:33:51] COLLECTIVELY THINKS ABOUT ALL OF THE
[04:33:52] DIFFERENT TYPES OF ART THAT WE HAVE IN
[04:33:54] OUR COMMUNITY. SO I TRULY HOPE SOMEBODY
[04:33:56] WILL PICK THAT UP. AND I'M A VORACIOUS
[04:33:59] READER. SO CALL ME IF YOU NEED ANY
[04:34:00] READING SUGGESTIONS OR AUTHOR
[04:34:02] SUGGESTIONS, BUT BEYOND THAT,
[04:34:05] IT'S A WONDERFUL PART OF OUR COMMUNITY.
[04:34:08] AND I'M EXCITED, ESPECIALLY FOR THE
[04:34:10] INTERNATIONAL RIVALS FACILITY. WHAT A
[04:34:13] SHOWCASE. THE FACILITY ITSELF IS
[04:34:16] GORGEOUS, BUT THE ART IS REALLY GOING TO
[04:34:17] TAKE IT OVER THE TOP. SO THANK YOU ALL
[04:34:19] FOR ALL OF YOUR WORK, COMMISSIONERS,
[04:34:21] BOWMAN. I WON'T GO ON TOO LONG, BUT I DO
[04:34:24] WANT TO COMMENT IS THAT YOU PLANTED A
[04:34:25] GREAT SEED AND I WANT TO LET YOU KNOW
[04:34:27] THAT I RECENTLY LINDY WEST
[04:34:31] IS IN MY NEIGHBORHOOD. SOMEHOW I'M GOING
[04:34:33] TO MAKE SURE AND GIVE HER A FRIENDLY TAP
[04:34:34] BECAUSE SHE MIGHT BE A GREAT FIRST
[04:34:36] SPEAKER OR SOMEBODY TO READ AT OUR
[04:34:39] FACILITIES WITHIN OUR TERMINALS. BUT
[04:34:41] YES, IT'S DULY NOTED. AND JEFFREY BROWN
[04:34:44] HAS REMINDED ME MULTIPLE TIMES AS THE
[04:34:46] PROGRAM GROWS AND PERFORMING ARTS BECOME
[04:34:48] MORE OF A REGULAR THING WITHIN OUR
[04:34:50] FACILITIES. HOPEFULLY, PANDEMIC ISN'T
[04:34:53] SOMETHING THAT WOULD IMPEDE IT FURTHER.
[04:34:55] BUT YOUR SEED IS PLANTED AND IT WILL
[04:34:57] GROW. AND I LOOK FORWARD TO SHOWING YOU
[04:34:59] SOME THINGS IN THE FUTURE. THANK YOU.
[04:35:03] THANK YOU. COMMISSIONERS. COMMISSIONER
[04:35:05] STEINBRUECK. YEAH. GOSH. I'M JUST
[04:35:09] FULL OF GOOD FEELINGS ABOUT THIS PROGRAM
[04:35:12] AND THE LEADERSHIP AND SUPPORT THAT IT'S
[04:35:14] BEEN RECEIVING. INSPIRED LEADERSHIP,
[04:35:18] COMMITMENT, DEDICATION. AND THAT GOES
[04:35:21] TO EACH OF YOU, TOMMY ARABELLE,
[04:35:24] JEFFREY, THE COMMUNITY MEMBERS, MY
[04:35:27] COLLEAGUE STEPHANIE, WHO ENTICED ME TO
[04:35:29] GET ON THE BOARD WHEN I FIRST JOINED THE
[04:35:31] COMMISSION. AND I CAN SAY IT'S COME A
[04:35:35] LONG WAY SINCE THEN, AND IT'S PRETTY
[04:35:38] EXCITING. AND JUST THINK IF YOU
[04:35:40] SOMETIMES DON'T THINK IT'S A VALUE, ALL
[04:35:42] THESE THINGS THAT WE'RE DOING AND
[04:35:44] SPENDING MONEY ON, JUST THINK IF YOU
[04:35:46] TOOK ALL THE ART AWAY FROM OUR WORK
[04:35:48] ENVIRONMENTS, WHETHER IT BE OUR OFFICE,
[04:35:51] THE PORT HEADQUARTERS, THE PORT,
[04:35:55] WHICH IS, I SAY, IS THE LARGEST PUBLIC
[04:35:58] ART GALLERY ON THE WEST COAST OR NORTH
[04:36:01] OF SAN FRANCISCO, WHICH ALSO HAS

[04:36:04] TREMENDOUS ART AT ITS AIRPORT.
[04:36:06] BUT NOWHERE ELSE IS THERE MORE A GREATER
[04:36:10] OPPORTUNITY TO EXPERIENCE THIS
[04:36:12] PHENOMENAL WORKS OF ARTS AND CULTURAL
[04:36:15] WORKS THAT WE HAVE AT SEA TECH AIRPORT.
[04:36:18] AND THAT SHOULD BE A THING OF PRIDE.
[04:36:20] AND I THINK IT'S ANOTHER THING THAT
[04:36:22] STANDS OUT WITH THE PORT OF SEATTLE THAT
[04:36:24] DISTINGUISHES US FROM OTHER PORTS IN
[04:36:27] NORTH AMERICA IS THIS LEVEL OF
[04:36:29] COMMITMENT AND QUALITY AND EXCELLENCE
[04:36:31] THAT IS ONLY GOING TO GROW AND BECOME
[04:36:34] BETTER. SO WITH THAT, I JUST HAVE ONE
[04:36:37] QUESTION, TOMMY, REGARDING THE AUDIT
[04:36:41] FINDINGS ABOUT YOUR PROGRAMS UNDER
[04:36:45] STAFFING, COULD YOU SPEAK TO THAT JUST
[04:36:47] BRIEFLY, HOW ARE YOU MANAGING
[04:36:51] ALL THESE MILLIONS OF NEW ACQUISITIONS
[04:36:54] AND COMMISSIONERS AND CONSERVATION AND
[04:36:57] ALL THE REST THAT GOES INTO IT? YOU HAVE
[04:36:59] JUST THREE PEOPLE ON YOUR TEAM.
[04:37:02] YES. AND THANK YOU FOR BRINGING THAT UP.
[04:37:04] THE AUDIT WAS VERY REVEALING. IT'S
[04:37:06] SOMETHING THAT I THINK THAT EVEN BEFORE
[04:37:08] THE AUDIT FINDINGS KIND OF IDENTIFIED
[04:37:11] SOME OF THOSE THOUGHTS THAT WE WERE
[04:37:12] LACKING. BOTH LANCE AND JEFFREY BROWN
[04:37:15] HAD ACKNOWLEDGED THAT WE DO NEED TO GROW
[04:37:18] AND WE WERE WORKING ON AN ORG CHART AND
[04:37:21] WORKING WITHIN OUR STRATEGIC PLAN TO TRY
[04:37:24] TO IDENTIFY WHERE THOSE NEEDS CAN BE
[04:37:25] FILLED. WE WERE REALLY FORTUNATE THAT
[04:37:27] THE PORT CREATED THE PORTABILITY PROGRAM
[04:37:30] DURING THE PANDEMIC BECAUSE I FAILED TO
[04:37:32] MENTION THAT IN 2021, WE DID HAVE
[04:37:34] SUPPORT ALSO FROM PETE MILLS, WHO CAME
[04:37:36] IN AT THE BEGINNING OF THIS
[04:37:40] YEAR IN 2021. ANNABELLE STARTED THAT WAY
[04:37:43] AND HAS NOW SINCE BEEN HIRED ON FULL
[04:37:45] TIME TO BE OUR SECOND FULL TIME EMPLOYEE
[04:37:47] IN THE PORT ART PROGRAM'S HISTORY. IT'S
[04:37:50] QUITE MOMENTOUS. AND THEN TANISHA
[04:37:52] SIMMONS HAS BEEN A SUPER GREAT SUPPORTER
[04:37:54] THROUGHOUT THE YEAR, ALSO THROUGH THE
[04:37:55] PORTABILITY PROGRAM. AND I KNOW I'M
[04:37:59] FAILING TO MENTION A FEW OTHERS, BUT I
[04:38:01] DO THINK THAT WE KNOW WHAT WE COULD DO
[04:38:04] WITH A COUPLE OF OTHER TEAM MEMBERS. SO
[04:38:06] JUST IMAGINE IF WE HAD WHAT AIRPORTS
[04:38:08] LIKE LAX OR PHOENIX HAD. THEY HAVE FIVE
[04:38:11] PERSON STAFF IF WE GET TO THAT LEVEL.
[04:38:15] I THINK THE PORT WIDE SCENARIO OF
[04:38:17] SUCCESSFUL PERFORMANCE ARTS, PERMANENT
[04:38:20] INSTALLATIONS, TEMPORARY ART. THOSE ARE
[04:38:22] COMPLETELY ACHIEVABLE, AND I'M MOTIVATED
[04:38:25] TO KIND OF WORKING WITH THE
[04:38:28] AUDIT TEAM OR WHOEVER IS INVOLVED TO
[04:38:30] HELP US SHOW AND JUSTIFY THOSE NEEDS.
[04:38:32] I'M MOTIVATED TO WORK HARD IN 2022. SO
[04:38:35] THANK YOU SO MUCH FOR YOUR SUPPORT IN
[04:38:36] MENTIONING THAT WE COULDN'T HAVE HAD OUR
[04:38:39] SECOND EMPLOYEE WITHOUT BOARD SUPPORT
[04:38:42] AND COMMISSIONERS SUPPORT THIS WAY.

[04:38:45] VERY GOOD. THANK YOU, COMMISSIONERS
[04:38:48] STEINBREUCKRG. COMMISSIONER CALKINS.
[04:38:52] NO QUESTIONS FOR ME. THANK YOU FOR THE
[04:38:54] PRESENTATION. I CAN'T WAIT TO GET TO
[04:38:57] WALK THROUGH OUR NEW MUSEUM OF AN
[04:38:58] AIRPORT.
[04:39:02] THANK YOU, COMMISSIONERS. CALKINS.
[04:39:03] COMMISSIONER CHO, I HAVE TO COMMEND YOU
[04:39:06] ALL FOR ALL THE PROCUREMENTS THAT YOU'VE
[04:39:07] DONE IN RECENTLY AND BEFORE MY COMPUTER
[04:39:10] RESTARTS YOU. I JUST WANT TO SAY HOW
[04:39:12] MANY TEXT MESSAGES I GET EVERY WEEK
[04:39:16] OF PEOPLE COMPLIMENTING THE ARTWORK IN
[04:39:18] NORTH SATELLITE FROM THE MOMENT THEY GO
[04:39:21] UP TO ESCALATOR TO THE HORSE.
[04:39:25] IT'S JUST AMAZING. AND I'M REALLY
[04:39:26] EXCITED TO SEE HOW WE CAN IMPROVE OUR
[04:39:30] OTHER SATELLITES AND TERMINALS WITH THE
[04:39:32] SAME INITIATIVE. SO TERRIFIC WORK.
[04:39:34] ISABELLE, TOMMY, PETE MILLS GETS A SHOUT
[04:39:37] OUT HERE, TOO. I KNOW THIS IS HIS
[04:39:38] PASSION PROJECT FOR HIM, AND I'M LOOKING
[04:39:40] FORWARD TO MORE OF IT. THANK YOU. THANK
[04:39:43] YOU. AND I HAVE TO SAY I GET THE SAME
[04:39:46] MESSAGES FROM FRIENDS TRAVELING THROUGH
[04:39:48] NORTH OR ANY OTHER TERMINAL. AND
[04:39:50] AGAIN, I FAILED TO MENTION THE REASON
[04:39:52] THOSE LOOK SO CLEAN AS WELL AS WE'VE HAD
[04:39:53] A GOOD CONTRACTOR. AND SARAH KRAFT,
[04:39:55] WHO'S BEEN WORKING WITH THE PORT FOR
[04:39:57] OVER THREE YEARS NOW. SO IT DEFINITELY
[04:39:59] TAKES A TOWN AND WE NEED TO BUILD OUR
[04:40:02] TEAM AND WE'LL KEEP IT LOOKING GOOD.
[04:40:03] THANK YOU. THANK YOU.
[04:40:07] AND COMMISSIONERS FELLEMAN, MAN, IT'S
[04:40:08] BACK TO YOU. THANK YOU.
[04:40:11] THANK YOU, TOMMY. AND ANNABELLE,
[04:40:14] I REMEMBER WHEN I FIRST WAS CONSIDERING
[04:40:17] THIS CRAZY THING OF RUNNING FOR OFFICE.
[04:40:20] I REMEMBER GOING TO A FUNDRAISER THAT
[04:40:22] NICK LACATA WAS HAVING AT
[04:40:27] ONE OF THE THEATERS, AND HE SAID TO ME,
[04:40:28] SO, FRED, WHAT ARE YOU GOING TO DO FOR
[04:40:29] ART? AND I LOOKED AT HIM QUIZZICALLY. I
[04:40:33] GO ART.
[04:40:36] I GET TO THINK ABOUT FUN THINGS LIKE
[04:40:38] THAT. I THOUGHT I WAS DEALING WITH SHIPS
[04:40:39] AND PLANES, BUT ACTUALLY, I COULD TALK
[04:40:42] ABOUT ART, AND SO I DIDN'T HAVE
[04:40:46] A GOOD ANSWER FOR HIM. BUT I DIDN'T HAVE
[04:40:49] MY EYES GOT OPENED BY THE WORK OF
[04:40:51] COMMERCIAL BOWMAN AND STEINBRUECK ABOUT
[04:40:54] HOW TRANSFORMATIVE IT CAN BE TO OUR
[04:40:56] FACILITIES. AND SINCE OUR FACILITIES ARE
[04:40:59] SO EXTRAORDINARY,
[04:41:02] I COULDN'T IMAGINE THEM BEING ANYWHERE
[04:41:04] NEAR AS AMAZING IF IT WASN'T INSTALLED
[04:41:08] WITH SUCH BEAUTIFUL WORKS THAT YOU'VE
[04:41:09] COME UP WITH. AND NOT ONLY ARE YOU
[04:41:12] PICKING GREAT ART, YOUR AESTHETIC FOR
[04:41:15] INSTALLATION IS JUST HUGE, AND IT REALLY
[04:41:18] MATTERS SO MUCH ABOUT IT'S NOT JUST THE
[04:41:21] ART, BUT IT'S WHERE AND IT'S JUST

[04:41:23] IMPACTFUL, AND IT JUST REALLY MOVES
[04:41:27] ANYBODY THAT'S GOT A PULSE. SO I REALLY
[04:41:30] JUST GOT TO TELL YOU HOW MUCH I THINK IT
[04:41:32] REALLY ADDS VALUE TO NOT FINANCIALLY.
[04:41:35] BUT IF YOU'RE GOING TO PUT THAT MUCH
[04:41:37] MONEY INTO A BUILDING AND NOT
[04:41:40] TO PUT SOME JEWELRY ON IT, IT'S CRAZY,
[04:41:44] BUT IT'S CERTAINLY MORE THAN THE
[04:41:48] VALUE ADDED FINANCIALLY. IT'S THE
[04:41:51] EXPERIENCE. AND I JUST RECALL I HAVE
[04:41:54] THIS PET PROJECT, THE WILLIAM MORRIS
[04:41:57] PIECE, RIGHT IN THE GINA MARIE HALL WITH
[04:42:00] THIS HIDDEN ARCHAEOLOGICAL TUSKS
[04:42:04] AND BONES LAYING THERE. I ALWAYS THOUGHT
[04:42:07] THAT THAT WOULD BE ONE OF THOSE BETTER
[04:42:08] INSTALLATIONS. BUT ALSO WE TALKED ABOUT
[04:42:11] THE POTENTIAL OF HAVING TO BE PART OF AN
[04:42:14] EDUCATIONAL PIECE ABOUT ILLICIT
[04:42:17] TRADE AND WILDLIFE THAT I UNDERSTAND IS
[04:42:20] NOW BEING MAKING PROGRESS THROUGH THE
[04:42:22] AQUARIUM OR THROUGH THE ZOO AND STUFF
[04:42:25] LIKE THAT. BUT I'M JUST CONCERNED THAT
[04:42:30] LEFT TO THE CLARITY
[04:42:34] OR THE CREATIVITY OF AN
[04:42:39] INSTITUTION LIKE A ZOO OR AN AQUARIUM.
[04:42:42] IT'S HOW IT'S GOING TO BE INSTALLED.
[04:42:43] THAT'S RIGHT. HOW ARE WE GOING TO GET
[04:42:45] IT'S NOT GOING TO BE A BOX WITH A FUR ON
[04:42:47] IT, RIGHT. IT'S GOT TO BE SOMETHING THAT
[04:42:49] IS ENGAGING, AND I THINK CAN BE ALSO,
[04:42:53] IT'S AN IMPORTANT STORY TO TELL, BUT
[04:42:54] PEOPLE AREN'T GOING TO LOOK AT IT IF
[04:42:56] IT'S A DUSTY OLD BOX. SO THAT'S WHY I
[04:42:59] ALWAYS THOUGHT THAT THE WILLIAM MORRIS
[04:43:00] PIECE WAS A WAY TO DRAW THE PEOPLE IN.
[04:43:02] AND I'M JUST WONDERING, IS THIS COMING
[04:43:05] BEFORE YOUR PROGRAM OR IS THIS SOMETHING
[04:43:08] KIND OF SEPARATELY DONE AS WILDLIFE
[04:43:10] EDUCATION OR TRAFFICKING? NO,
[04:43:13] DEFINITELY. COMMISSIONER FELLEMAN. IT HAS BEEN
[04:43:15] BROUGHT BEFORE THE PUBLIC ART PROGRAM,
[04:43:16] AND WE'RE GOING TO TRY TO BE AS INVOLVED
[04:43:19] AS POSSIBLE TO BE A GOOD PARTNER IN
[04:43:21] ELEVATING THE WAY THAT PEOPLE SEE THAT
[04:43:24] WORK BECAUSE IT IS A FINE ARTWORK AND WE
[04:43:26] TALK ABOUT THE VALUE OF IT. I DON'T WANT
[04:43:28] TO BE TOO PRESUMPTUOUS TO SAY BECAUSE IT
[04:43:30] HASN'T BEEN APPRAISED IN A NUMBER OF
[04:43:31] YEARS, BUT I WOULD SAY IT'S EASILY A
[04:43:33] MILLION DOLLAR INSTALLATION. AND WILLIAM
[04:43:35] MORRIS IS AN ARTIST THAT EASILY. YOU CAN
[04:43:38] LOOK AT THE PILL, CHUCK CAUTION. HE SOLD
[04:43:40] A PIECE AT A MICRO SCALE FOR SIX
[04:43:43] FIGURES. HE'S AN IMPORTANT ARTIST
[04:43:44] SPECIFIC NORTHWEST. HE SINCE RETIRED,
[04:43:47] SO WE HAVE ONE OF HIS MAJOR
[04:43:48] INSTALLATIONS. IT JUST NEEDS TO BE. WE
[04:43:51] NEED TO RE CONTEXTUALIZE THE WAY IT'S
[04:43:53] PRESENTED. WE NEED TO PUGET IT IN A
[04:43:56] BETTER LIGHT WITH A LOT MORE EDUCATIONAL
[04:43:58] COMPONENTS AND DIDACTIC INFORMATION
[04:44:00] ASSOCIATED WITH IT. SO TRUST THAT WE
[04:44:02] WILL WORK ON THAT AND HOPEFULLY PRESENT

[04:44:04] SOME KIND OF IDEAS TO EXECUTIVE
[04:44:08] DIRECTOR, METRUCK AND THE COMMISSIONERS
[04:44:10] AS WELL AS OUR BOARD AND HOPE TO GET
[04:44:11] YOUR SUPPORT IN MOVING FORWARD. I CAN'T
[04:44:14] MAKE ANY PROMISES THAT IT WILL HAPPEN IN
[04:44:15] 22, BUT THAT PARTICULAR INSTALLATION
[04:44:17] WILL BE AFFECTED BY CHECK ONE, SO NO
[04:44:21] MATTER WHAT, WE WILL BE EVALUATING IT
[04:44:23] AND HOPEFULLY PUTTING IN A LOT BETTER
[04:44:25] LIGHT. WELL, THANK YOU.
[04:44:29] THE ART COMMITTEE HAS A BIG VACANCY
[04:44:31] THERE, WITH MY TWO COLLEAGUES LEAVING,
[04:44:34] AND MY ENTHUSIASM FOR STEPPING INTO THAT
[04:44:38] SHOE HAS A LOT TO DO WITH WHAT WE'RE
[04:44:40] DOING WITH THAT EFFORT. SO MAYBE I CAN
[04:44:42] ENCOURAGE THIS BEING A 2022 PROJECT IN
[04:44:46] MY ROLE IN HAUNTING YOU. BUT I CAN'T
[04:44:49] TELL YOU HOW MUCH I APPRECIATE IT'S.
[04:44:52] JUST A FANTASTIC THING. AND SO
[04:44:56] I'M HOPING TO BE ABLE TO REPORT BACK TO
[04:44:57] NICK LAKATA THAT I NOW UNDERSTAND THAT
[04:45:02] WE CAN DO A LOT FOR ART AND THE ART
[04:45:04] COMMUNITY. AND MORE IMPORTANT THAN EVER
[04:45:06] THESE DAYS, CAN YOU FIND A KELP ARTIST,
[04:45:09] TOMMY?
[04:45:14] EXACTLY. I USED TO ALWAYS
[04:45:17] ADMIRE THE TURNING METAL INTO KELP. I
[04:45:20] SAY NICK AND WHITE, SAVAGE AND LYLE. I
[04:45:23] USED TO DO THAT WITH ME AS WELL. SO
[04:45:25] ANYWAY, I THANK YOU AGAIN.
[04:45:28] AND I THINK IF THERE'S NO FURTHER
[04:45:30] QUESTIONS, WE CAN NOW TURN TO OUR FINAL
[04:45:33] SESSION OF THE MEETING FOR REFERRAL TO
[04:45:36] QUESTIONS OR REFERRAL TO COMMITTEE.
[04:45:39] ANY FINAL COMMENTS THEREOF FOR OUR
[04:45:43] LAST ROUND. SO THANKS AGAIN, TOMMY AND
[04:45:45] ANNABELLE, THANK YOU.
[04:45:51] ALL RIGHT. SO THIS IS REFERRAL TO THE
[04:45:52] COMMITTEE. SO BY RAISE A HAND COMMISSION
[04:45:54] TO STEINBRUECK SPECIFIC TO COMMITTEE
[04:45:57] REFERRALS, IS THAT WHAT YOU'RE ASKING
[04:45:59] FOR NOW? ANY COMMITTEE REFERRALS?
[04:46:02] OKAY. I HAVE ALL SORTS OF THINGS I WANT
[04:46:04] TO REFER TO THE COMMITTEES. I GET BACK
[04:46:07] TO THEM ALL OF MY
[04:46:10] WORK. I WANT TO FOLLOW UP ON
[04:46:14] SOME EARLIER COMMENTS I MADE REGARDING
[04:46:17] OUR PUBLIC FACING COMMUNICATIONS WITH
[04:46:22] THE PUBLIC THAT WE SERVE THROUGHOUT KING
[04:46:24] COUNTY, THE THREE AND A HALF OR 4
[04:46:26] MILLION. I DON'T WANT ANYBODY TO
[04:46:28] MISUNDERSTAND MY COMMENTS AS TO CONSTRUE
[04:46:32] TO THINK THAT IT WAS A REFLECTION OF OUR
[04:46:35] EXTERNAL RELATIONS. IT WASH DOT. IT WAS
[04:46:39] PROBABLY COMING FROM MY GREAT FEELINGS
[04:46:42] ABOUT THE WORK OF THE PORT THAT HAVE
[04:46:43] BEEN BUILDING OVER TIME HERE,
[04:46:47] FROM WHEN I BEGAN TO MY
[04:46:50] DISMAY OVER THIS LAST YEAR AND THE
[04:46:54] EXPERIENCE OF THIS ELECTION AND HOW
[04:46:56] DISHEARTENED I WAS TO HEAR SO MANY
[04:46:59] NEGATIVE COMMENTS ALL OVER FROM SO MANY
[04:47:02] DIFFERENT SOURCES THAT I FELT WERE

[04:47:05] MISPERCEPTIONS ABOUT THE PORT, AND I
[04:47:07] WON'T GO INTO THAT. AND I DON'T WANT TO
[04:47:09] LEAVE ON A SOUR NOTE, BUT IT PORT OF
[04:47:11] SEATTLE, A MESSAGE TO ME THAT, GEE, IS
[04:47:14] THERE SOME WAY WE CAN TELL OUR STORY
[04:47:16] BETTER THAN WE HAVE BEEN TELLING IT
[04:47:19] BECAUSE IT SEEMS LIKE WE'RE NOT GETTING
[04:47:21] ACROSS TO PEOPLE. AND AGAIN, NO
[04:47:24] REFLECTION ON EXTERNAL AFFAIRS, PUBLIC
[04:47:27] RELATIONS. I THINK KATHY ROTORS DOING AN
[04:47:29] OUTSTANDING JOB UNDER PEIRCE'S
[04:47:32] LEADERSHIP AND MANAGEMENT, PETER MCCRAW
[04:47:35] AND ALL THE OTHERS IN EXTERNAL
[04:47:37] RELATIONS. WE HAVE HICCUPS FROM TIME TO
[04:47:39] TIME. ANY ORGANIZATION IS GOING TO HAVE
[04:47:41] THOSE. BUT I THINK AS AN EXAMPLE OF NEW
[04:47:45] WAYS OF DOING THINGS. I SAW THE AQUARIUM
[04:47:48] PARTNERSHIP, IF YOU WILL, STRATEGIC
[04:47:51] PARTNERSHIP AND THE GREAT PRESS RELEASE
[04:47:53] JUST WENT OUT TODAY ON THAT. BY THE WAY,
[04:47:55] IF YOU HAVEN'T SEEN IT, I DON'T KNOW
[04:47:58] WHETHER IT WILL DRAW ANY ATTENTION AT
[04:47:59] ALL, BUT I THINK THE ACTUAL BENEFIT WILL
[04:48:01] BE ACCRUED OVER MANY YEARS FROM A
[04:48:05] NEW VENUE THAT WE ARE MAKING POSSIBLE
[04:48:09] IN PARTNERSHIP WITH THE SEATTLE AQUARIUM
[04:48:12] WITH OUR STRATEGIC PARTNERSHIP AND
[04:48:15] SPEAKING SPECIFICALLY OF THE OCEAN
[04:48:17] AVIATION, WHERE WE HAVE YET ANOTHER
[04:48:19] OPPORTUNITY, A PUBLIC FACING OPPORTUNITY
[04:48:22] TO SHOWCASE THE GREAT WORK OF OUR
[04:48:26] ENVIRONMENTAL STAFF AND THIS COMMISSION
[04:48:28] AND THIS PORT AND ADVANCING MARINE
[04:48:33] HEALTH RESTORATION AND HABITAT,
[04:48:38] NEW FORMS OF PROTEIN, PERHAPS FROM
[04:48:41] KELP, WHO KNOWS WHAT BUT ORCA
[04:48:45] RECOVERY ON AND ON AND ON AND ON. AND SO
[04:48:49] THAT'S SOMETHING THAT REALLY EXCITES ME.
[04:48:51] AND I THINK WE NEED TO CONTINUE TO LOOK
[04:48:52] TO NEW WAYS TO TELL OUR STORY AND REACH
[04:48:55] MORE PEOPLE THROUGHOUT KING COUNTY AND
[04:48:58] NOT JUST THE USUAL FORUMS AND VENUES
[04:49:02] THAT WE HAVE RELIED ON IN THE PAST.
[04:49:05] BUT I JUST WANT TO ADD ON A POSITIVE
[04:49:07] NOTE, EXTENDING MY GREAT GRATITUDE
[04:49:11] TO OUR EXTERNAL RELATIONS DIVISION.
[04:49:14] I'VE HAD A LOT OF EXPERIENCE WORKING
[04:49:16] WITH PUBLIC INSTITUTIONS, NOT JUST THE
[04:49:18] CITY OF SALE BUT OTHER ORGANIZATIONS,
[04:49:20] UNIVERSITIES, HOSPITALS, AND OUR
[04:49:25] TEAM IS OUTSTANDING AND SECOND TO NONE,
[04:49:28] I FEEL, AND WE JUST NEED TO WORK MORE
[04:49:31] CLOSELY WITH THEM AND MORE
[04:49:32] COLLABORATIVELY FROM TIME TO TIME WHEN
[04:49:34] THE COMMISSION FEELS IT'S NOT GETTING
[04:49:36] ITS VOICE HEARD. I'LL LEAVE IT WITH
[04:49:38] THAT. BUT ALL IN ALL, ON A POSITIVE
[04:49:40] NOTE, I'M EXTREMELY THRILLED ABOUT WHAT
[04:49:43] THE FUTURE. PRETENDS. THANK YOU,
[04:49:47] COMMISSIONER STEINBRUECK. COMMISSIONERS
[04:49:48] BOWMAN ANY CLOSING COMMENTS?
[04:49:53] NO. I THINK I'VE SAID A LOT TODAY, JUST
[04:49:55] AS ALWAYS. THANK YOU AGAIN. SO MUCH TO

[04:49:58] EVERYBODY AT THE PORT OF SEATTLE, ALL
[04:50:00] THE STAFF, YOU DO TREMENDOUS WORK.
[04:50:03] WE'RE REALLY PROUD OF WHAT YOU'VE DONE.
[04:50:05] THANK YOU FOR ALLOWING US TO BE A PART
[04:50:07] OF IT AS WELL. IT WAS A GREAT LEGACY,
[04:50:10] HOPEFULLY A GREAT FUTURE AHEAD. AND I'LL
[04:50:13] ALWAYS BE HERE TO BE A SUPPORTER IF
[04:50:14] ANYBODY EVER NEEDS ANYTHING BUT REALLY
[04:50:17] JUST THANK YOU FOR EVERYTHING YOU DO ON
[04:50:19] BEHALF OF THE COMMUNITY.
[04:50:22] THANK YOU, COMMISSIONERS.
[04:50:24] COMMISSIONERS.
[04:50:27] I'VE GOT A BUDDY HERE. HIS COMPUTER SHUT
[04:50:30] DOWN ON HIM. SO WE'RE IN THE SAME SPACE
[04:50:33] TOGETHER. BUT I DON'T HAVE ANYTHING FOR
[04:50:34] REFERRAL TO COMMITTEE. GREAT MEETING
[04:50:36] TODAY. THANK YOU, FRED, FOR GREAT
[04:50:38] LEADERSHIP THIS YEAR AS WE WRAP UP OUR
[04:50:40] FINAL MEETINGS. THANK YOU. THANK YOU,
[04:50:43] COMMISSIONER. COMMISSIONER CHO. YEAH.
[04:50:46] THANK YOU TO ALL THE STAFF WHO'VE BEEN
[04:50:49] WITH US ALL THE WAY, EVEN THOUGH WE WERE
[04:50:51] IN UNFORTUNATELY REMOTE STATUS FOR THE
[04:50:54] ENTIRE YEAR. AGAIN, I'M VERY EXCITED
[04:50:57] FOR NEXT YEAR AND WHAT WILL HOPEFULLY BE
[04:51:00] MORE NORMAL OR A NEW NORMAL?
[04:51:03] THANK YOU, COMMISSIONER FELLEMAN, FOR YOUR
[04:51:05] STEADFAST LEADERSHIP AND YOUR
[04:51:06] PRESIDENCY. AND LASTLY TO BOTH STEPHANIE
[04:51:10] AND PETER. IT'S A BITTERSWEET MOMENT. I
[04:51:12] KNOW. BUT FOR WHAT IT'S WORTH, I THINK
[04:51:15] THERE'S A LONG LASTING LEGACY HERE FOR
[04:51:17] BOTH OF YOU IN TERMS OF THE GREAT WORK
[04:51:19] THAT YOU'VE DONE AND PUSHED. AND I THINK
[04:51:22] THOSE OF US WHO ARE GOING TO BE AROUND
[04:51:24] WILL TAKE IT UPON OURSELVES TO CONTINUE
[04:51:26] THAT LEGACY FOR AS LONG AS WE'RE HERE.
[04:51:28] AND SO THANK YOU FOR YOUR SERVICE TO
[04:51:29] SUPPORT. AND LIKE I SAID EARLIER, I HOPE
[04:51:33] BOTH OF YOU STILL FEEL THAT THE PORT IS
[04:51:35] A PLACE THAT YOU CAN CALL HOME.
[04:51:39] THANK YOU, COMMISSIONER. COMMISSIONERS
[04:51:41] FELLEMAN. WELL, AS MY LAST GIFT
[04:51:45] TO THE COMMISSION AND THE PORT, I WORKED
[04:51:48] WITH THE EXECUTIVE'S OFFICE AND
[04:51:50] CANCELLED OUR LAST MEETING AS A GIFT TO
[04:51:52] YOU ALL. AND AS SUCH,
[04:51:56] SEVERAL THINGS ARE GOING TO TRANSPIRE
[04:51:58] BEFORE THE END OF THE YEAR, SO WE'RE
[04:52:01] GOING TO BE ABLE TO CELEBRATE CHRISTMAS
[04:52:06] AND KWANZA AS WELL AS THE BEGINNING OF
[04:52:08] WINTER ON THE 21ST AND ALL THESE
[04:52:12] THINGS WILL TRANSPIRE AFTER THIS
[04:52:16] LAST COMMISSION MEETING. BUT I DON'T
[04:52:17] KNOW MAYBE IT'S AS A POSITIVE NOTE
[04:52:21] TO END ON IS THAT I JUST GOT A TEXT
[04:52:26] THAT JPOT IS IN DALCOPASS HEADING NORTH
[04:52:29] JUST ON THE WEST SIDE OF VASHON ISLAND.
[04:52:32] SO OUR WHALES ARE IN TOWN TO SEND US OFF
[04:52:35] ON A HIGH NOTE. AND I DO GREATLY
[04:52:38] APPRECIATE CALL THE ROLL COMMISSIONERS.
[04:52:40] STEINBRUECK, BOWMAN HAVE DONE TO ADVANCE
[04:52:43] THE CAUSE AND I KNOW THEY WON'T

[04:52:47] BE GOING FAR. ANY FINAL WORDS FOR YOU,
[04:52:50] EXECUTIVE METRUCK BEFORE WE CALL THIS AT
[04:52:53] THE END OF THE DAY? NO, THANK YOU ALL,
[04:52:55] COMMISSIONERS. THANKS FOR A GREAT YEAR.
[04:52:58] AND AGAIN APPRECIATE
[04:53:03] THE CONTRIBUTIONS OF COMMISSIONER
[04:53:04] STEINBRUECK AND BOWMAN AND LOOK FORWARD
[04:53:08] TO WISHING EVERYBODY A HAPPY HOLIDAY
[04:53:12] PERIOD. SUCH UNHAPPY, IT LOOKS LIKE
[04:53:15] IT'S ALMOST LOOKING LIKE SNOW OUT THERE.
[04:53:17] SO WITH THAT SAID, THE FINAL MEETING
[04:53:21] OF THE PORT OF SEATTLE COMMISSION FOR
[04:53:23] YEAR 2020, DECEMBER 14 IS 4:53.
[04:53:27] I DECLARE THE MEETING ADJOURNED.
[04:53:31] THANK YOU YOU.

END OF TRANSCRIPT